## A CONTRACTOR OF THE CONTRACTOR

## DEPARTMENT OF THE AIR FORCE

## HEADQUARTERS AIR COMBAT COMMAND JOINT BASE LANGLEY-EUSTIS VA

OFFICE OF THE COMMANDER 205 DODD BOULEVARD SUITE 200 JOINT BASE LANGLEY-EUSTIS VA 23665-2788

13 October 2011

## Fellow Airmen

Kathy and I are honored and excited to be back in Air Combat Command! I want to briefly share with you how I'm approaching the tasks ahead of us.

In my previous position as the Commander of Air Forces Central, two things were very clear to me. First, our Joint and Coalition partners value what you do to give them their combat edge. Second, our Nation's security can only be maintained by sustaining and developing the combat edge you bring to the fight.

Clearly, we face significant fiscal challenges in our immediate future, many of which will require tough decisions. As we move forward together to maintain dominant combat airpower for the Joint force, I will focus on:

- Developing and caring for you and your families;
- Winning today's fight and identifying ways to improve our Joint and Coalition effectiveness;
- Preparing for tomorrow by balancing recapitalization and modernization within our given resources.

We are in the midst of dynamic and challenging times which will require the best of our collective efforts. I am confident you will continue providing unparalleled combat airpower when and where our Nation needs it. You can expect from me a relentless drive for excellence and professionalism, the hallmarks of our great Air Force.

Kathy and I look forward to visiting you in the coming months and hearing from you about all that you are doing. In the meantime, thanks for your service to our Nation. We're honored to be able to serve with you!

Sincerely

GILMARY M. HOS General, USAF

Commander