Air Force Agency for Modeling and Simulation
Hq.: Orlando, Fla.
Estab.: June 3, 1996
Cmdr.: Col. Marcus A. Boyd

MISSION, PURPOSE, OPERATIONS
Ensure appropriate representation of air, space, and cyberspace in M&S
Integrate and ensure interoperability of Air Force models and simulations
Coordinate Air Force M&S support for service, joint, interagency, and coalition events
Develop and maintain appropriate M&S skills and knowledge for Air Force personnel

STRUCTURE
Three divisions in Orlando, Fla.

PERSONNEL
Active duty 9
Officers 8
Enlisted 1
Reserve Components 1
ANG 0
AFRC 1
Civilians 13
Total 23

Air Force Center for Engineering and the Environment
Hq.: Lackland AFB, Tex.
Estab.: July 23, 1991
Dir.: Dennis M. Firman

MISSION, PURPOSE, OPERATIONS
Provide integrated engineering and environmental management, execution, and technical services that optimize Air Force and joint capabilities through sustainable installations

STRUCTURE
Nine divisions at Lackland with regional environmental offices in Atlanta, Dallas, and San Francisco

PERSONNEL
Active duty 31
Officers 29
Enlisted 2
Reserve Components 3
ANG 0
AFRC 3
Civilians 468
Total 502

Air Force Audit Agency
Hq.: Washington, D.C.
Estab.: July 1, 1948
Dir.: Theodore J. Williams

MISSION, PURPOSE, OPERATIONS
Provide all levels of Air Force management with independent and quality internal audit service
Produce audit products that evaluate the efficiency, effectiveness, and economy of Air Force programs and activities

STRUCTURE
Four directorates at Arlington, Va., Brooks City-Base, Tex., March ARB, Calif., and Wright-Patterson AFB, Ohio
Three regional offices
16 field offices

PERSONNEL
Civilians 726
Total 726

The director of AFAA is the USAF auditor general.

Air Force Civil Engineer Support Agency
Hq.: Tyndall AFB, Fla.
Estab.: Aug. 1, 1991
Cmdr.: Col. Max E. Kirschbaum

MISSION, PURPOSE, OPERATIONS
Provide the best tools, practices, and professional support to maximize Air Force civil engineer capabilities in base and contingency operations

STRUCTURE
Six divisions with an operating location at Travis AFB, Calif.

PERSONNEL
Active duty 83
Officers 18
Enlisted 65
Reserve Components 21
ANG 0
AFRC 21
Civilians 117
Total 221

Air Force Cost Analysis Agency
Hq.: Arlington, Va.
Estab.: Aug. 1, 1992
Exec. Dir.: Richard K. Hartley

MISSION, PURPOSE, OPERATIONS
Perform independent component cost analyses for major programs
Conduct cost estimating and enhance the state-of-art in cost analysis
Provide guidance, analytical support, and quantitative risk analyses for resource requirements
Perform special studies supporting long-range planning, force structure, analysis of alternatives, and life-cycle cost analyses

STRUCTURE
Six divisions
Six operating locations (California, Colorado [2], Florida, Massachusetts, Ohio)

PERSONNEL
Active duty 28
Officers 23
Enlisted 5
Civilians 86
Total 114

Amy Johnson, from the Air Force Audit Agency, performs an inventory at Manas AB, Kyrgyzstan.
Air Force Global Cyberspace Integration Center

**Hq.:** JB Langley, Va.
**Estab.:** Aug. 1, 1997
**Dir.:** Stan C. Newberry

**MISSION, PURPOSE, OPERATIONS**
Team with major commands, joint and coalition partners, national agencies, industry, and academia to develop, integrate, and standardize air, space, and cyberspace components
Manage C2 and cyber innovation, experimentation, and transition efforts including Joint Expeditionary Force Experiment (JEFX)
Plan, program, and guide capability-based planning, requirements, architectures, and integration of USAF warfighting networks, combat support, and C2 systems
Serve as lead command for tactical data links to include joint interoperability of tactical C2 systems, joint and coalition C2 interoperability data standards, air component information management, and SATCOM terminal management

**STRUCTURE**
Four divisions

**PERSONNEL**
Civilians 57
Total 57

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Air Force Historical Research Agency

**Hq.:** Maxwell AFB, Ala.
**Estab.:** May 25, 1979
**Dir.:** Charles F. O’Connell Jr.

**MISSION, PURPOSE, OPERATIONS**
Collect, preserve, and manage historical document collection and oral history program
Research, write, and publish books and other studies on USAF history
Provide historical support to USAF, DOD, other government agencies, and the public
Record and disseminate USAF history, including the role of airpower in national security
Operate research facilities and automated historical data system
Determine the lineage and honors of USAF units; maintain official emblem records
Verify Air Force aerial victory credits

**STRUCTURE**
Four divisions

**PERSONNEL**
Civilians 57
Total 57

---

Air Force Inspection Agency

**Hq.:** Kirtland AFB, N.M.
**Estab.:** Aug. 1, 1991
**Cmdr.:** Col. Heraldo B. Brual

**MISSION, PURPOSE, OPERATIONS**
Provide independent assessments of acquisitions, operations, logistics, and support to SECAF, CSAF, SAF/IG, and commanders of major commands
Conduct nuclear surety inspection oversight, training, and certification
Provide assistance for AFSO21 process improvement
Serve as primary action arm of SECAF inspection system
Provide by-law and compliance oversight of all USAF-level FOAs and DRUs
Publish TIG Brief magazine

**STRUCTURE**
Five directorates

**PERSONNEL**
Active duty 88
Officers 63
Enlisted 25
Reserve Components 7
ANG 0
AFRC 7
Civilians 34
Total 129

---

Air Force Intelligence Analysis Agency

**Hq.:** Pentagon
**Estab.:** Feb. 2, 2001
**Dir.:** Col. Jon A. Kimminau

**MISSION, PURPOSE, OPERATIONS**
Provide tailored, substantive intelligence, special security services, and imagery products to the Secretariat and the Air Staff
Function as a national-level center for analysis of foreign air and air defense tactics and training
Serve as Air Force intelligence focal point for Intelligence Force Protection policy
Represent Air Force A2 on National Intelligence Estimates and in other DOD and national intelligence forums
Manage Air Force national imagery collection and interagency civil air analysis
Direct global tactics analysis reporting program for the theater air components

### STRUCTURE

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### PERSONNEL

**Active duty**
- Officers: 307
- Enlisted: 188
- Reserve Components: 124
- ANG: 0
- AFRC: 124
- Civilians: 243
- Total: 862

### Air Force Logistics Management Agency

**Hq.:** Maxwell AFB, Gunter Annex, Ala.
**Estab.:** Sept. 30, 1975
**Cmdr.:** Roger D. Golden

**MISSION, PURPOSE, OPERATIONS**
Sharpen agile combat support (ACS) capabilities by generating enterprise supply chain solutions
Support logistics transformation through research analysis, wargames, enterprise architecture development, and publication of ACS literature

**STRUCTURE**
Six divisions

### PERSONNEL

**Active duty**
- Officers: 21
- Enlisted: 17
- Civilians: 16
- Total: 54

### Air Force Medical Operations Agency

**Hq.:** Lackland AFB, Tex.
**Estab.:** July 1, 1992
**Cmdr.:** Brig. Gen. Mark A. Ediger

**MISSION, PURPOSE, OPERATIONS**
Oversee execution of Air Force surgeon general policies supporting Air Force expeditionary capabilities and national security strategy
Provide leadership for USAF medical personnel and medical treatment facilities
Ensure a cost-effective, modern, and prevention-based health care continuum

**STRUCTURE**
Five directorates
18 divisions
1 geographically separated unit

### PERSONNEL

**Active duty**
- Officers: 122
- Enlisted: 59
- Reserve Components: 13
- ANG: 0
- AFRC: 13
- Civilians: 121
- Total: 315

### Air Force Medical Support Agency

**Hq.:** JB Bolling, D.C.
**Estab.:** July 1, 1992
**Cmdr.:** Brig. Gen. James J. Carroll

**MISSION, PURPOSE, OPERATIONS**
Develop Air Force surgeon general plans and programs
Provide Air Force medical expeditionary capabilities
Define and execute health care policy

**STRUCTURE**
Six directorates
23 divisions

### PERSONNEL

**Active duty**
- Officers: 134
- Enlisted: 30
- Reserve Components: 10
- ANG: 0
- AFRC: 10
- Civilians: 60
- Total: 234

### Air Force Manpower Agency

**Hq.:** Randolph AFB, Tex.
**Estab.:** Sept. 1, 1999
**Cmdr.:** Col. Brian S. Norman

**MISSION, PURPOSE, OPERATIONS**
Provide Air Force leaders with the tools to identify essential manpower required for the effective and efficient accomplishment of the Air Force mission
Determine manpower requirements
Develop programming factors
Manage Air Force performance management and productivity programs
Execute the Air Force competitive sourcing program
Create and maintain standard position descriptions
Provide AEF operations with military essential requirements
Perform civilian classification oversight and centralized operational classification

**STRUCTURE**
Four divisions
Five squadrons at Randolph AFB, Tex., NASA-Langley Research Center, Va., Scott AFB, Ill., Denver, and Tinker AFB, Okla.
Operating location at Pentagon

### PERSONNEL

**Active duty**
- Officers: 30
- Enlisted: 135
- Civilians: 287
- Total: 452

### AIR FORCE Magazine / May 2010
**Air Force Office of Special Investigations**

Hq.: JB Andrews, Md.
Estab.: Aug. 1, 1948
Cmdr.: Brig. Gen. (sel.) Kevin J. Jacobsen

**MISSION, PURPOSE, OPERATIONS**

Provide professional investigative service to Air Force commanders

Identify, exploit, and neutralize criminal, terrorist, and intelligence threats to USAF, DOD, and US government

Combat threats to USAF information systems and technologies

Defeat and deter fraud impacting USAF acquisitions and base-level capabilities

Serve as DOD executive agent for Defense Cyber Crime Center

**STRUCTURE**

15 squadrons
95 detachments
83 operating locations

**PERSONNEL**

Active duty 1,518

- Officers 329
- Enlisted 1,189

- Reserve Components 424
  - ANG 0
  - AFRC 424

Civilians 630

Total 2,572

**Air Force Operations Group**

Hq.: Pentagon
Estab.: July 26, 1977
Cmdr.: Col. David A. Miller

**MISSION, PURPOSE, OPERATIONS**

Support USAF Chief of Staff and DCS for Operations, Plans, and Requirements on current operational issues, including a 24-hour watch on all current operations and processing emergency messages

Provide facilities, policy, procedures, training, and staffing for Crisis Action Team during crises, contingencies, and exercises

Coordinate actions among major USAF organizations for JCS and USAF taskings

Prepare and provide weather data to the President, Secretary of Defense, JCS, National Military Command Center, Army Operations Center, and other federal agencies

**STRUCTURE**

Two divisions

**PERSONNEL**

Active duty 52

- Officers 29
- Enlisted 23

- Reserve Components 7
  - ANG 0
  - AFRC 7

Total 59

**Air Force Petroleum Agency**

Estab.: Dec. 18, 2006
Cmdr.: Col. Jon A. Larvick

**MISSION, PURPOSE, OPERATIONS**

Provide fuel-related technical, operational, and analytical support, planning, new technology development, and standards management

**STRUCTURE**

Six aerospace laboratories worldwide
Air Force Real Property Agency

Hq.: San Antonio
Estab.: Nov. 1, 2002
Dir.: Robert M. Moore

MISSION, PURPOSE, OPERATIONS
Acquire, manage, and dispose of all Air Force-controlled real property worldwide

STRUCTURE
Regional divisions
Base-level operating locations

PERSONNEL
Civilians 91
Total 91

Air Force Review Boards Agency

Hq.: JB Andrews, Md.
Estab.: June 1, 1980
Dir.: Joe G. Lineberger

MISSION, PURPOSE, OPERATIONS
Manage military and civilian appellate processes for the Secretary of the Air Force
Serve as lead agent for DOD Physical Disability Board of Review

STRUCTURE
Air Force Board for Correction of Military Records
Air Force Civilian Appellate Review Office
DOD Physical Disability Board of Review Personnel Security Appeal Board

PERSONNEL
Active duty 12
Officers 8
Enlisted 4
Reserve Components 11
ANG 0
AFRC 11
Civilians 49
Total 72

Air Force Security Forces Center

Hq.: Lackland AFB, Tex.
Estab.: March 17, 1997
Cmdr.: Col. Steven W. Robinette

MISSION, PURPOSE, OPERATIONS
Organize, train, and equip Air Force security forces worldwide
Develop force protection doctrine, programs, and policies, ensuring the adequate resources to execute the missions of nuclear and non-nuclear weapon system security, physical security, integrated defense, combat arms, law enforcement, anti-terrorism, resource protection, and corrections
Identify and deliver emerging and future force protection and force application solutions through modeling and simulation
Manage USAF corrections program, DOD working military dog activities, and contingency tasksing

STRUCTURE
Three divisions
Three detachments at Ft. Leavenworth, Kan., NAS Miramar, Calif., and Charleston NWC, S.C.

PERSONNEL
Active duty 341
Officers 35
Enlisted 306
Reserve Components 4
ANG 4
AFRC 0
Civilians 36
Total 381

Air Force Services Agency

Hq.: San Antonio
Estab.: Feb. 5, 1991
Cmdr.: Col. Sandra M. Adams

MISSION, PURPOSE, OPERATIONS
Provide technical assistance, field new initiatives, and develop procedures and functions to support USAF services programs worldwide
Manage USAF central nonappropriated funds and oversee NAF accounting and central field support systems to aid NAF employees and retirees

Air Force Weather Agency

Hq.: Offutt AFB, Neb.
Estab.: Oct. 15, 1997
Cmdr.: Col. John D. Murphy

MISSION, PURPOSE, OPERATIONS
Maximize the nation’s aerospace and ground combat effectiveness by providing accurate, relevant, and timely air and space weather information to DOD, coalition, and national users and by providing standardized training and equipment to Air Force weather forces

STRUCTURE
Air Force Combat Climatology Center, Asheville, N.C.
Air Force Weather Center, Huron, S.D.
Solar observatories, operating locations, and detachments around the world

PERSONNEL
Active duty 944
Officers 153
Enlisted 791
Reserve Components 22
ANG 0
AFRC 22
Civilians 180
Total 1,146

Formerly Air Weather Service, established July 1, 1937.

ANG Readiness Center

Hq.: JB Andrews, Md.
Estab.: August 1997
Cmdr.: Col. Michael J. McDonald

MISSION, PURPOSE, OPERATIONS
Ensure field units have resources to train and equip forces for state and federal missions
Sustain airmen and help shape leadership capability

STRUCTURE
201st Mission Support Squadron
12 directorates

PERSONNEL
Active duty 92
Officers 53
Enlisted 39
Reserve Components 10,850
ANG 10,849
AFRC 1
Civilians 579
Total 11,521
Civil Air Patrol

Hq.: Maxwell AFB, Ala.
Estab.: Dec. 1, 1941
Exec. Dir.: Don Rowland

MISSION, PURPOSE, OPERATIONS
Provide vital operational capabilities in support of aerial and ground search and rescue (SAR), disaster relief, a nationwide communications network, and counterdrug and homeland security missions

Conduct 90 percent of all inland SAR missions as tasked by the Air Force Rescue Coordination Center

Build strong citizens for the future by providing leadership training, technical education, scholarships, and career education to young men and women, ages 12 to 21, in the CAP Cadet Program

Promote and support aerospace education, both for its own members and the general public, and conduct a national school enrichment program at the middle- and high-school levels

STRUCTURE
Civil Air Patrol is a nonprofit, 501(c)(3) corporation with a national headquarters that oversees:

Eight regions
52 wings (each state, Puerto Rico, and Washington, D.C.)
1,477 squadrons

PERSONNEL
Hq. staff
Volunteers 100
Senior members 34,538
Cadets 23,888
Total 58,526

EQUIPMENT
550 single-engine, piston aircraft
57 gliders
1,150 vehicles
Communications equipment

Auxiliary

An Air Force auxiliary is an organization created by statute which the Secretary of the Air Force may use to fulfill the Air Force's noncombat programs and missions. The Civil Air Patrol (CAP) is the only USAF auxiliary to date.

Civil Air Patrol

Hq.: Maxwell AFB, Ala.
Estab.: Dec. 1, 1941
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Capitol Hill Writing a Statute

The process of writing a statute begins when a member of Congress suggests that legislation be introduced in Congress. The member submits a resolution or bill to the appropriate committee. This is the first step in the legislative process. The bill is then referred to the committee's jurisdiction, usually by the chair of the committee.

The committee then considers the bill. It may hold hearings, receive testimony from experts, and debate the merits of the proposal. The committee may also make amendments or rewrite the bill before sending it back to the full House or Senate for consideration.

If the committee approves the bill, it is then debated on the floor of the House or Senate. Members of Congress may introduce amendments or make changes to the bill before it is voted on. If the bill passes, it is sent to the other chamber of Congress for consideration.

If the other chamber approves the bill, it is then sent back to the chamber of origin with any amendments that were made. If the bill is approved by both chambers, it is sent to the President for signing.

If the President signs the bill, it becomes law. If the President vetoes the bill, it can still become law if both chambers of Congress override the veto by a two-thirds vote. If the President does not sign the bill within 10 days (excluding Sundays), it becomes law without the President's signature.