

# FOAs, DRUs, and Auxiliary

■ 2010 USAF Almanac

## Field Operating Agencies

A field operating agency (FOA) is a subdivision of the Air Force that carries out field activities under the operational control of an Hq. USAF functional manager. FOAs have the same administrative and organizational responsibilities as major commands.

### Air Force Agency for Modeling and Simulation

Hq.: Orlando, Fla.  
 Estab.: June 3, 1996  
 Cmdr.: Col. Marcus A. Boyd

#### MISSION, PURPOSE, OPERATIONS

**Ensure** appropriate representation of air, space, and cyberspace in M&S  
**Integrate** and ensure interoperability of Air Force models and simulations  
**Coordinate** Air Force M&S support for service, joint, interagency, and coalition events  
**Develop** and maintain appropriate M&S skills and knowledge for Air Force personnel

#### STRUCTURE

Three divisions in Orlando, Fla.

#### PERSONNEL

Active duty		9
Officers	8	
Enlisted	1	
Reserve Components		1
ANG	0	
AFRC	1	
Civilians		13
<b>Total</b>		<b>23</b>

### Air Force Audit Agency

Hq.: Washington, D.C.  
 Estab.: July 1, 1948  
 Dir.: Theodore J. Williams

#### MISSION, PURPOSE, OPERATIONS

**Provide** all levels of Air Force management with independent and quality internal audit service  
**Produce** audit products that evaluate the efficiency, effectiveness, and economy of Air Force programs and activities

#### STRUCTURE

Four directorates at Arlington, Va., Brooks City-Base, Tex., March ARB, Calif., and Wright-Patterson AFB, Ohio  
 Three regional offices  
 16 field offices

#### PERSONNEL

Civilians	726
<b>Total</b>	<b>726</b>

The director of AFSA is the USAF auditor general.

### Air Force Center for Engineering and the Environment

Hq.: Lackland AFB, Tex.  
 Estab.: July 23, 1991  
 Dir.: Dennis M. Firman

#### MISSION, PURPOSE, OPERATIONS

**Provide** integrated engineering and environmental management, execution, and technical services that optimize Air Force and joint capabilities through sustainable installations

#### STRUCTURE

Nine divisions at Lackland with regional environmental offices in Atlanta, Dallas, and San Francisco

#### PERSONNEL

Active duty		31
Officers	29	
Enlisted	2	
Reserve Components		3
ANG	0	
AFRC	3	
Civilians		468
<b>Total</b>		<b>502</b>

### Air Force Civil Engineer Support Agency

Hq.: Tyndall AFB, Fla.  
 Estab.: Aug. 1, 1991  
 Cmdr.: Col. Max E. Kirschbaum

#### MISSION, PURPOSE, OPERATIONS

**Provide** the best tools, practices, and professional support to maximize Air Force civil engineer capabilities in base and contingency operations

#### STRUCTURE

Six divisions with an operating location at Travis AFB, Calif.

#### PERSONNEL

Active duty		83
Officers	18	
Enlisted	65	
Reserve Components		21
ANG	0	
AFRC	21	
Civilians		117
<b>Total</b>		<b>221</b>

### Air Force Cost Analysis Agency

Hq.: Arlington, Va.  
 Estab.: Aug. 1, 1992  
 Exec. Dir.: Richard K. Hartley

#### MISSION, PURPOSE, OPERATIONS

**Perform** independent component cost analyses for major programs  
**Conduct** cost estimating and enhance the state-of-art in cost analysis  
**Provide** guidance, analytical support, and quantitative risk analyses for resource requirements  
**Perform** special studies supporting long-range planning, force structure, analysis of alternatives, and life-cycle cost analyses

#### STRUCTURE

Six divisions  
 Six operating locations (California, Colorado [2], Florida, Massachusetts, Ohio)

#### PERSONNEL

Active duty		28
Officers	23	
Enlisted	5	
Civilians		86
<b>Total</b>		<b>114</b>



Amy Johnson, from the Air Force Audit Agency, performs an inventory at Manas AB, Kyrgyzstan.

## Air Force Financial Services Center

Hq.: Ellsworth AFB, S.D.  
 Estab.: Sept. 14, 2007  
 Cmdr.: Col. Judy Perry

### MISSION, PURPOSE, OPERATIONS

**Provide** military pay services to active duty and travel transactions for active and reserve component military and civilian personnel  
**Serve** as the single financial services center for transactions formerly conducted at 109 base-level finance offices  
**Expedite** travel and military pay services through a centralized processing center and a full-service contact center

### STRUCTURE

Two directorates

### PERSONNEL

Active duty		347
Officers	7	
Enlisted	340	
Civilians		50
<b>Total</b>		<b>397</b>

## Air Force Flight Standards Agency

Hq.: Oklahoma City  
 Estab.: Oct. 1, 1991  
 Cmdr.: Col. Merrill F. Armstrong

### MISSION, PURPOSE, OPERATIONS

**Develop**, standardize, evaluate, and certify USAF policy, procedures, and equipment for flight operations and centrally manage USAF air traffic control and landing systems  
**Represent** USAF in FAA airspace management and ATC issues and DOD in international airspace and ATC issues  
**Provide** procedures for ATC, airfield, operational evaluation of ATC systems, airspace management, and terminal instrument procedures

### STRUCTURE

Three directorates

### PERSONNEL

Active duty		150
Officers	89	
Enlisted	61	
Reserve Components		2
ANG	0	
AFRC	2	
Civilians		50
<b>Total</b>		<b>202</b>

## Air Force Global Cyberspace Integration Center

Hq.: JB Langley, Va.  
 Estab.: Aug. 1, 1997  
 Dir.: Stan C. Newberry

### MISSION, PURPOSE, OPERATIONS

**Team** with major commands, joint and coalition partners, national agencies, industry, and academia to develop, integrate, and standardize air, space, and cyberspace components  
**Manage** C2 and cyber innovation, experimen-

tation, and transition efforts including Joint Expeditionary Force Experiment (JEFX)  
**Plan**, program, and guide capability-based planning, requirements, architectures, and integration of USAF warfighting networks, combat support, and C2 systems

**Serve** as lead command for tactical data links to include joint interoperability of tactical C2 systems, joint and coalition C2 interoperability data standards, air component information management, and SATCOM terminal management

### STRUCTURE

Five directorates

### PERSONNEL

Active duty		78
Officers	39	
Enlisted	39	
Civilian		1
<b>Total</b>		<b>79</b>

## Air Force Historical Research Agency

Hq.: Maxwell AFB, Ala.  
 Estab.: May 25, 1979  
 Dir.: Charles F. O'Connell Jr.

### MISSION, PURPOSE, OPERATIONS

**Collect**, preserve, and manage historical document collection and oral history program

**Research**, write, and publish books and other studies on USAF history

**Provide** historical support to USAF, DOD, other government agencies, and the public  
**Record** and disseminate USAF history, including the role of airpower in national security

**Operate** research facilities and automated historical data system

**Determine** the lineage and honors of USAF units; maintain official emblem records

**Verify** Air Force aerial victory credits

### STRUCTURE

Four divisions

### PERSONNEL

Civilians		57
<b>Total</b>		<b>57</b>

## Air Force Inspection Agency

Hq.: Kirtland AFB, N.M.  
 Estab.: Aug. 1, 1991  
 Cmdr.: Col. Heraldo B. Brual

### MISSION, PURPOSE, OPERATIONS

**Provide** independent assessments of acquisitions, operations, logistics, and support to SECAF, CSAF, SAF/IG, and commanders of major commands

**Conduct** nuclear surety inspection oversight, training, and certification

**Provide** assistance for AF5021 process improvement

**Serve** as primary action arm of SECAF inspection system

**Provide** by-law and compliance oversight of all USAF-level FOAs and DRUs

**Publish** *TIG Brief* magazine

### STRUCTURE

Five directorates

### PERSONNEL

Active duty		88
Officers	63	
Enlisted	25	
Reserve Components		7
ANG	0	
AFRC	7	
Civilians		34
<b>Total</b>		<b>129</b>

## Air Force Intelligence Analysis Agency

Hq.: Pentagon  
 Estab.: Feb. 2, 2001  
 Dir.: Col. Jon A. Kimminau

### MISSION, PURPOSE, OPERATIONS

**Provide** tailored, substantive intelligence, special security services, and imagery products to the Secretariat and the Air Staff

**Function** as a national-level center for analysis of foreign air and air defense tactics and training

**Serve** as Air Force intelligence focal point for Intelligence Force Protection policy



Air Force Global Cyberspace Integration Center, JB Langley, Va.

USAF photo by Amelia Donnell

**Represent** Air Force A2 on National Intelligence Estimates and in other DOD and national intelligence forums  
**Manage** Air Force national imagery collection and interagency civil air analysis  
**Direct** global tactics analysis reporting program for the theater air components

**STRUCTURE**

10 divisions

**PERSONNEL**

Active duty		69
Officers	19	
Enlisted	50	
Civilians		56
<b>Total</b>		<b>125</b>

**Air Force Intelligence, Surveillance, and Reconnaissance Agency**

**Hq.:** Lackland AFB, Tex.  
**Estab.:** June 8, 2007  
**Cmdr.:** Maj. Gen. Bradley A. Heithold

**MISSION, PURPOSE, OPERATIONS**

**Organize**, train, equip, and present assigned forces and capabilities to conduct intelligence, surveillance, and reconnaissance for combatant commanders and the nation  
**Implement** and oversee execution of policy and guidance to expand Air Force ISR capabilities to meet current and future challenges

**STRUCTURE**

70th ISR Wing, Ft. Meade, Md.  
 480th ISR Wing, JB Langley, Va.  
 National Air & Space Intelligence Center, Wright-Patterson AFB, Ohio  
 Air Force Technical Applications Center, Patrick AFB, Fla.  
 Air Force Cryptologic Office, Ft. Meade, Md.  
 Air Force Combat ISR Office, JB Langley, Va.  
 361st ISR Group, Hurlburt Field, Fla.

**PERSONNEL**

Active duty		11,511
Officer	1,114	
Enlisted	10,397	
Reserve Components		2,851
ANG	1,676	
AFRC	1,175	
Civilians		1,852
<b>Total</b>		<b>16,214</b>

**Air Force Legal Operations Agency**

**Hq.:** JB Bolling, D.C.  
**Estab.:** Sept. 1, 1991  
**Cmdr.:** Brig. Gen. Daniel B. Fincher

**MISSION, PURPOSE, OPERATIONS**

**Administer** Air Force's military justice programs  
**Provide** legal research technology to all Air Force Judge Advocate Corps members  
**Defend** USAF in civil litigation  
**Educate** and train legal professionals  
**Support** the Department of Justice with regard to all phases of litigation, civil or criminal, pertaining to the Air Force

**STRUCTURE**

Five directorates

**PERSONNEL**

Active duty		495
Officers	307	
Enlisted	188	
Reserve Components		124
ANG	0	
AFRC	124	
Civilians		243
<b>Total</b>		<b>862</b>

**Air Force Logistics Management Agency**

**Hq.:** Maxwell AFB, Gunter Annex, Ala.  
**Estab.:** Sept. 30, 1975  
**Cmdr.:** Roger D. Golden

**MISSION, PURPOSE, OPERATIONS**

**Sharpen** agile combat support (ACS) capabilities by generating enterprise supply chain solutions  
**Support** logistics transformation through research analysis, wargames, enterprise architecture development, and publication of ACS literature

**STRUCTURE**

Six divisions

**PERSONNEL**

Active duty		38
Officers	21	
Enlisted	17	
Civilians		16
<b>Total</b>		<b>54</b>

**Air Force Manpower Agency**

**Hq.:** Randolph AFB, Tex.  
**Estab.:** Sept. 1, 1999  
**Cmdr.:** Col. Brian S. Norman

**MISSION, PURPOSE, OPERATIONS**

**Provide** Air Force leaders with the tools to identify essential manpower required for the effective and efficient accomplishment of the Air Force mission  
**Determine** manpower requirements  
**Develop** programming factors  
**Manage** Air Force performance management and productivity programs  
**Execute** the Air Force competitive sourcing program  
**Create** and maintain standard position descriptions  
**Provide** AEF operations with military essential requirements  
**Perform** civilian classification oversight and centralized operational classification

**STRUCTURE**

Four divisions  
 Five squadrons at Randolph AFB, Tex., NASA-Langley Research Center, Va., Scott AFB, Ill., Denver, and Tinker AFB, Okla.  
 Operating location at Pentagon

**PERSONNEL**

Active duty		165
Officers	30	
Enlisted	135	
Civilians		287
<b>Total</b>		<b>452</b>

**Air Force Medical Operations Agency**

**Hq.:** Lackland AFB, Tex.  
**Estab.:** July 1, 1992  
**Cmdr.:** Brig. Gen. Mark A. Ediger

**MISSION, PURPOSE, OPERATIONS**

**Oversee** execution of Air Force surgeon general policies supporting Air Force expeditionary capabilities and national security strategy  
**Provide** leadership for USAF medical personnel and medical treatment facilities  
**Ensure** a cost-effective, modern, and prevention-based health care continuum

**STRUCTURE**

Five directorates  
 18 divisions  
 1 geographically separated unit

**PERSONNEL**

Active duty		181
Officers	122	
Enlisted	59	
Reserve Components		13
ANG	0	
AFRC	13	
Civilians		121
<b>Total</b>		<b>315</b>

**Air Force Medical Support Agency**

**Hq.:** JB Bolling, D.C.  
**Estab.:** July 1, 1992  
**Cmdr.:** Brig. Gen. James J. Carroll

**MISSION, PURPOSE, OPERATIONS**

**Develop** Air Force surgeon general plans and programs  
**Provide** Air Force medical expeditionary capabilities  
**Define** and execute health care policy

**STRUCTURE**

Six directorates  
 23 divisions

**PERSONNEL**

Active duty		164
Officers	134	
Enlisted	30	
Reserve Components		10
ANG	0	
AFRC	10	
Civilians		60
<b>Total</b>		<b>234</b>



**MSgt. Lisa Fox-Simmons, from the Air Force Intelligence, Surveillance, and Reconnaissance Agency.**

USAF photo by TSgt. Elizabeth Weinberg



## Air Force Office of Special Investigations

Hq.: JB Andrews, Md.  
 Estab.: Aug. 1, 1948  
 Cmdr.: Brig. Gen. (sel.) Kevin J. Jacobsen

### MISSION, PURPOSE, OPERATIONS

**Provide** professional investigative service to Air Force commanders  
**Identify**, exploit, and neutralize criminal, terrorist, and intelligence threats to USAF, DOD, and US government  
**Combat** threats to USAF information systems and technologies  
**Defeat** and deter fraud impacting USAF acquisitions and base-level capabilities  
**Serve** as DOD executive agent for Defense Cyber Crime Center

### STRUCTURE

15 squadrons  
 95 detachments  
 83 operating locations

### PERSONNEL

Active duty		1,518
Officers	329	
Enlisted	1,189	
Reserve Components		424
ANG	0	
AFRC	424	
Civilians		630
<b>Total</b>		<b>2,572</b>

## Air Force Operations Group

Hq.: Pentagon  
 Estab.: July 26, 1977  
 Cmdr.: Col. David A. Miller

### MISSION, PURPOSE, OPERATIONS

**Support** USAF Chief of Staff and DCS for Operations, Plans, and Requirements on current operational issues, including a 24-hour watch on all current operations and processing emergency messages  
**Provide** facilities, policy, procedures, training, and staffing for Crisis Action Team during crises, contingencies, and exercises  
**Coordinate** actions among major USAF organizations for JCS and USAF taskings  
**Prepare** and provide weather data to the President, Secretary of Defense, JCS, National Military Command Center, Army Operations Center, and other federal agencies

### STRUCTURE

Two divisions

### PERSONNEL

Active duty		52
Officers	29	
Enlisted	23	
Reserve Components		7
ANG	0	
AFRC	7	
<b>Total</b>		<b>59</b>

## Air Force Personnel Center

Hq.: Randolph AFB, Tex.  
 Estab.: Oct. 1, 1995  
 Cmdr.: Maj. Gen. K. C. McClain

### MISSION, PURPOSE, OPERATIONS

**Ensure** that the Air Force has skilled people in the proper grades and specialties to complete the Air Force mission  
**Manage** assignments and facilitate professional development  
**Plan** and schedule USAF's air and space expeditionary force  
**Develop** user friendly, Web-based self-service tools to perform personnel functions  
**Provide** oversight to airmen and Family Readiness Centers  
**Facilitate** USAF worldwide casualty reporting  
**Manage** Missing in Action/Prisoner of War programs

### STRUCTURE

Seven directorates

### PERSONNEL

Active duty		765
Officers	243	
Enlisted	522	
Reserve Components		17
ANG	0	
AFRC	17	
Civilians		951
<b>Total</b>		<b>1,733</b>

AFPC was formerly the Air Force Military Personnel Center and the Air Force Civilian Personnel Management Center.

## Air Force Personnel Operations Agency

Hq.: Pentagon  
 Estab.: Aug. 15, 1993  
 Dir.: Mark E. Doboga

### MISSION, PURPOSE, OPERATIONS

**Provide** in-depth analytical insight across the personnel life cycle to DCS for Personnel decision-makers  
**Provide** information technology applications as they relate to the personnel system  
**Develop** and operate officer, enlisted, and civilian models  
**Support** DCS for Personnel

### STRUCTURE

One division

### PERSONNEL

Active duty		14
Officers	6	
Enlisted	8	
Civilians		41
<b>Total</b>		<b>55</b>

## Air Force Petroleum Agency

Hq.: Ft. Belvoir, Va.  
 Estab.: Dec. 18, 2006  
 Cmdr.: Col. Jon A. Larvick

### MISSION, PURPOSE, OPERATIONS

**Provide** fuel-related technical, operational, and analytical support, planning, new technology development, and standards management

### STRUCTURE

Three directorates  
 Six aerospace laboratories worldwide

### PERSONNEL

Active duty		30
Officers	6	
Enlisted	24	
Reserve Components		3
ANG	0	
AFRC	3	
Civilians		64
<b>Total</b>		<b>97</b>

## Air Force Public Affairs Agency

Hq.: San Antonio  
 Estab.: Oct. 1, 2008  
 Dir: Larry Clavette

### MISSION, PURPOSE, OPERATIONS

**Develop** and sustain Air Force public affairs products  
**Provide** combat camera and graphics support  
**Test** emerging technologies  
**Manage** PA personnel deployments

### PERSONNEL

Active duty		151
Officers	20	
Enlisted	131	
Reserve Components		132
ANG	0	
AFRC	132	
Civilians		16
<b>Total</b>		<b>299</b>

Formerly Air Force News Agency, established June 1, 1978

USAF photo



Air Force Office of Special Investigations special agent Christopher Mitchell.

## Air Force Real Property Agency

Hq.: San Antonio  
Estab.: Nov. 1, 2002  
Dir.: Robert M. Moore

### MISSION, PURPOSE, OPERATIONS

**Acquire**, manage, and dispose of all Air Force-controlled real property worldwide

### STRUCTURE

Regional divisions  
Base-level operating locations

### PERSONNEL

Civilians	91
<b>Total</b>	<b>91</b>

## Air Force Review Boards Agency

Hq.: JB Andrews, Md.  
Estab.: June 1, 1980  
Dir.: Joe G. Lineberger

### MISSION, PURPOSE, OPERATIONS

**Manage** military and civilian appellate processes for the Secretary of the Air Force  
**Serve** as lead agent for DOD Physical Disability Board of Review

### STRUCTURE

Air Force Board for Correction of Military Records  
Air Force Civilian Appellate Review Office  
Secretary of the Air Force Personnel Council Review Boards Support Office, Randolph AFB, Tex.  
DOD Physical Disability Board of Review Personnel Security Appeal Board

### PERSONNEL

Active duty	12
Officers	8
Enlisted	4
Reserve Components	11
ANG	0
AFRC	11
Civilians	49
<b>Total</b>	<b>72</b>

## Air Force Safety Center

Hq.: Kirtland AFB, N.M.  
Estab.: Jan. 1, 1996  
Cmdr.: Maj. Gen. Frederick F. Roggero

### MISSION, PURPOSE, OPERATIONS

**Manage** USAF mishap prevention, risk management, and nuclear surety programs  
**Develop** regulatory guidance  
**Provide** technical assistance in flight, ground, weapons, human factors, and space safety disciplines  
**Maintain** USAF database for all safety mishaps  
**Oversee** all major command mishap investigations and evaluate corrective actions for applicability and implementation USAF-wide

Direct safety education programs for all safety disciplines

### STRUCTURE

Nine divisions (plus one Air Staff division)

### PERSONNEL

Active duty	50
Officers	33
Enlisted	17
Reserve Components	3
ANG	0
AFRC	3
Civilians	73
<b>Total</b>	<b>126</b>

The commander is also the Air Force chief of safety. AFSC publishes *Wingman*.

## Air Force Security Forces Center

Hq.: Lackland AFB, Tex.  
Estab.: March 17, 1997  
Cmdr.: Col. Steven W. Robinette

### MISSION, PURPOSE, OPERATIONS

**Organize**, train, and equip Air Force security forces worldwide  
**Develop** force protection doctrine, programs, and policies, ensuring the adequate resources to execute the missions of nuclear and non-nuclear weapon system security, physical security, integrated defense, combat arms, law enforcement, anti-terrorism, resource protection, and corrections  
**Identify** and deliver emerging and future force protection and force application solutions through modeling and simulation  
**Manage** USAF corrections program, DOD working military dog activities, and contingency taskings

### STRUCTURE

Three divisions  
Three detachments at Ft. Leavenworth, Kan., NAS Miramar, Calif., and Charleston NWC, S.C.

### PERSONNEL

Active duty	341
Officers	35
Enlisted	306
Reserve Components	4
ANG	4
AFRC	0
Civilians	36
<b>Total</b>	<b>381</b>

## Air Force Services Agency

Hq.: San Antonio  
Estab.: Feb. 5, 1991  
Cmdr.: Col. Sandra M. Adams

### MISSION, PURPOSE, OPERATIONS

**Provide** technical assistance, field new initiatives, and develop procedures and functions to support USAF services programs worldwide  
**Manage** USAF central nonappropriated funds and oversee NAF accounting and central field support systems to aid NAF employees and retirees

### STRUCTURE

Seven directorates

### PERSONNEL

Active duty	57
Officers	14
Enlisted	43
Reserve Components	5
ANG	0
AFRC	5
Civilians	163
<b>Total</b>	<b>225</b>

## Air Force Weather Agency

Hq.: Offutt AFB, Neb.  
Estab.: Oct. 15, 1997  
Cmdr.: Col. John D. Murphy

### MISSION, PURPOSE, OPERATIONS

**Maximize** the nation's aerospace and ground combat effectiveness by providing accurate, relevant, and timely air and space weather information to DOD, coalition, and national users and by providing standardized training and equipment to Air Force weather forces

### STRUCTURE

Air Force Combat Climatology Center, Asheville, N.C.  
Air Force Combat Weather Center, Hurlburt Field, Fla.  
Solar observatories, operating locations, and detachments around the world

### PERSONNEL

Active duty	944
Officers	153
Enlisted	791
Reserve Components	22
ANG	0
AFRC	22
Civilians	180
<b>Total</b>	<b>1,146</b>

Formerly Air Weather Service, established July 1, 1937.

## ANG Readiness Center

Hq.: JB Andrews, Md.  
Estab.: August 1997  
Cmdr.: Col. Michael J. McDonald

### MISSION, PURPOSE, OPERATIONS

**Ensure** field units have resources to train and equip forces for state and federal missions  
**Sustain** airmen and help shape leadership capability

### STRUCTURE

201st Mission Support Squadron  
12 directorates

### PERSONNEL

Active duty	92
Officers	53
Enlisted	39
Reserve Components	10,850
ANG	10,849
AFRC	1
Civilians	579
<b>Total</b>	<b>11,521</b>

# Direct Reporting Units

A direct reporting unit (DRU) is a subdivision directly subordinate to Hq. USAF, separate from any major command or FOA because of a unique mission, legal requirements, or other factors. DRUs have the same administrative and organizational responsibilities as major commands.

## Air Force District of Washington

**Hq.:** JB Andrews, Md.  
**Estab.:** July 15, 1994  
**Cmdr.:** Maj. Gen. Darrell D. Jones

### MISSION, PURPOSE, OPERATIONS

**Execute** USAF operations and support joint force and interagency operations in the National Capital Region  
**Organize**, train, equip, and provide forces for contingency deployments, homeland operations, and ceremonial support

### STRUCTURE

11th Wing, JB Bolling, D.C.  
 79th Medical Wing  
 316th Wing  
 320th Air Expeditionary Wing  
 844th Communications Group

### PERSONNEL

Active duty		4,232
Officers	713	
Enlisted	3,519	
Reserve Components		102
ANG	0	
AFRC	102	
Civilians		1,362
<b>Total</b>		<b>5,696</b>

## Air Force Operational Test and Evaluation Center

**Hq.:** Kirtland AFB, N.M.  
**Estab.:** Jan. 1, 1974  
**Cmdr.:** Maj. Gen. Stephen T. Sargeant

### MISSION, PURPOSE, OPERATIONS

**Test** and evaluate new weapon systems in realistic battlespace environments to provide decision-makers accurate, balanced, timely, and complete assessments of effectiveness, suitability, and mission capability

**Maintain** an operational focus, from concept development to system fielding, to ensure warfighters have the right tools to win tomorrow's battles

### STRUCTURE

Six detachments at Edwards AFB, Calif., Eglin AFB, Fla., Nellis AFB, Nev., Peterson AFB, Colo., and Kirtland AFB, N.M.

### PERSONNEL

Active duty		398
Officers	267	
Enlisted	131	
Civilians		158
<b>Total</b>		<b>556</b>

## US Air Force Academy

**Hq.:** Colorado Springs, Colo.  
**Estab.:** April 1, 1954  
**Supt.:** Lt. Gen. Michael C. Gould

### MISSION, PURPOSE, OPERATIONS

**Develop** and inspire young men and women to become Air Force officers with knowledge, character, and discipline

**Produce** dedicated Air Force officers and leaders

**Instill** leadership through academics, military training, athletic conditioning, and character development

### STRUCTURE

The cadet student body is designated the Cadet Wing. The wing is composed of four groups consisting of 10 squadrons each, with about 110 cadets assigned to a squadron. Each squadron consists of members of all four classes.

### PERSONNEL

Active duty		2,061
Officers	847	
Enlisted	1,214	
Reserve Components		89
ANG	0	
AFRC	89	
Civilians		1,398
<b>Total</b>		<b>3,548</b>

### EQUIPMENT

73 aircraft

Cadets complete four years of study for a bachelor of science degree, choosing from 32 different academic majors. Four primary areas of development are stressed in military art and science, theoretical and applied leadership experiences, aviation science and airmanship programs, and military training.

# Auxiliary

An Air Force auxiliary is an organization created by statute which the Secretary of the Air Force may use to fulfill the Air Force's noncombat programs and missions. The Civil Air Patrol (CAP) is the only USAF auxiliary to date.

## Civil Air Patrol

**Hq.:** Maxwell AFB, Ala.  
**Estab.:** Dec. 1, 1941  
**Natl. Cmdr.:** Maj. Gen. Amy S. Courter, CAP  
**Exec. Dir.:** Don Rowland

### MISSION, PURPOSE, OPERATIONS

**Provide** vital operational capabilities in support of aerial and ground search and rescue (SAR), disaster relief, a nationwide communications network, and counterdrug and homeland security missions

**Conduct** 90 percent of all inland SAR missions as tasked by the Air Force Rescue Coordination Center

**Build** strong citizens for the future by providing leadership training, technical education, scholarships, and career education to young men and women, ages 12 to 21, in the CAP Cadet Program

**Promote** and support aerospace education, both for its own members and the general public, and conduct a national

school enrichment program at the middle- and high-school levels

### STRUCTURE

Civil Air Patrol is a nonprofit, 501(c)(3) corporation with a national headquarters that oversees:

Eight regions  
 52 wings (each state, Puerto Rico, and Washington, D.C.)  
 1,477 squadrons

### PERSONNEL

Hq. staff		100
Volunteers		58,426
Senior members	34,538	
Cadets	23,888	
<b>Total</b>		<b>58,526</b>

### EQUIPMENT

550 single-engine, piston aircraft  
 57 gliders  
 1,150 vehicles  
 Communications equipment



Civil Air Patrol aircraft on the flight line at Westover ARB, Mass.

CAP photo by Susan Robertson