Field Operating Agencies

Air Force Agency for Modeling and Simulation
Hq.: Orlando, Fla.
Estab.: June 3, 1996
Cmdr.: Col. James E. Dennis

**MISSION, PURPOSE, OPERATIONS**
Ensure appropriate representation of air, space, and cyberspace in M&S
Integrate and ensure interoperability of Air Force models and simulations

**COORDINATE** Air Force M&S support for service, joint, interagency, and coalition events

**DEVELOP** and maintain appropriate M&S skills and knowledge for Air Force personnel

**STRUCTURE**
Three divisions in Orlando, Fla.

**PERSONNEL**
Active duty 11
Officers 9
Enlisted 2
Reserve Components 1
ANG 0
AFRC 1
Civilians 13
Total 25

Air Force Center for Engineering and the Environment
Hq.: Brooks City-Base, Tex.
Estab.: July 23, 1991
Dir.: Dennis M. Firman

**MISSION, PURPOSE, OPERATIONS**
Provide integrated engineering and environmental management, execution, and technical services that optimize Air Force and joint capabilities through sustainable installations

**STRUCTURE**
Nine divisions at Brooks City-Base with regional environmental offices in Atlanta, Dallas, and San Francisco

**PERSONNEL**
Active duty 38
Officers 35
Enlisted 3
Reserve Components 5
ANG 0
AFRC 5
Civilians 451
Total 494

Air Force Communications Agency
Hq.: Scott AFB, Ill.
Estab.: June 13, 1996
Cmdr.: Col. Carl Williamson

**MISSION, PURPOSE, OPERATIONS**
Provide C4ISR capabilities to the warfighter through architecture and lead command management of the Air Force ground, air, and space network—the ConstellationNet

**DIRECT** integration of systems into the network, assuring decision superiority; drive innovative information technology solutions for Air Force warfighters by generating progressive standards, architectures, and force structure policies and guidance

**DEPLOY** engineering and network operations strike teams worldwide for assured Air Force network combat power

**STRUCTURE**
Five functional areas

**PERSONNEL**
Active duty 185
Officers 84
Enlisted 101
Reserve Components 5
ANG 0
AFRC 5
Civilians 290
Total 480

Air Force Audit Agency
Hq.: Washington, D.C.
Estab.: July 1, 1948
Dir.: Theodore J. Williams

**MISSION, PURPOSE, OPERATIONS**
Provide all levels of Air Force management with independent and quality internal audit service

**PRODUCE** audit products that evaluate the efficiency, effectiveness, and economy of Air Force programs and activities

**STRUCTURE**
Four directorates at Arlington, Va., Brooks City-Base, Tex., March ARB, Calif., and Wright-Patterson AFB, Ohio

Three regional offices
16 field offices

**PERSONNEL**
Civilians 727
Total 727

The director of AFAA is the USAF auditor general.

Air Force Civil Engineer Support Agency
Hq.: Tyndall AFB, Fla.
Estab.: Aug. 1, 1991
Cmdr.: Col. Max E. Kirschbaum

**MISSION, PURPOSE, OPERATIONS**
Provide the best tools, practices, and professional support to maximize Air Force civil engineer capabilities in base and contingency operations

**STRUCTURE**
Six directorates with an operating location at Travis AFB, Calif.

**PERSONNEL**
Active duty 92
Officers 19
Enlisted 73
Reserve Components 15
ANG 0
AFRC 15
Civilians 103
Total 210

Air Force Global Cyberspace Integration Center, Langley AFB, Va.

FOAs, DRUs, and Auxiliary
2009 USAF Almanac

A field operating agency (FOA) is a subdivision of the Air Force that carries out field activities under the operational control of an Hq. USAF functional manager. FOAs have the same administrative and organizational responsibilities as major commands.
Air Force Cost Analysis Agency
Hq.: Arlington, Va.
Estab.: Aug. 1, 1992
Exec. Dir.: Richard K. Hartley

**MISSION, PURPOSE, OPERATIONS**
Perform independent component cost analyses for major programs
Conduct cost estimating and enhance the state-of-art in cost analysis
Provide guidance, analytical support, and quantitative risk analyses for resource requirements
Perform special studies supporting long-range planning, force structure, analysis of alternatives, and life-cycle cost analyses

**STRUCTURE**
Six directorates
Active duty 153
Officers 89
Enlisted 64
Reserve Components 3
ANG 0
AFRC 3
Civilians 45
Total 201

Air Force Frequency Management Agency
Hq.: Alexandria, Va.
Estab.: Oct. 1, 1991
Cmdr.: Col. Brian T. Jordan

**MISSION, PURPOSE, OPERATIONS**
Plan, provide, and preserve access to the electromagnetic spectrum for Air Force and selected DOD activities in support of national policy objectives, systems development, and global operations
Develop and implement spectrum guidelines and instructions to support the Air Force mission
Coordinate actions to resolve spectrum interference incidents involving DOD, private sector, federal, and international users
Provide functional management for the spectrum management career field and oversee curriculum for spectrum management courses

**STRUCTURE**
Two directorates
Active duty 6
Officers 1
Enlisted 5
Civilians 19
Total 25

Air Force Flight Standards Agency
Hq.: Oklahoma City
Estab.: Oct. 1, 1991
Cmdr.: Col. Kevin Degnan

**MISSION, PURPOSE, OPERATIONS**
Develop, standardize, evaluate, and certify USAF policy, procedures, and equipment for flight operations and centrally manage USAF air traffic control and landing systems
Represent USAF in FAA airspace management and ATC issues and DOD in international airspace and ATC issues
Provide procedures for ATC, airfield, operational evaluation of ATC systems, airspace management, and terminal instrument procedures

**STRUCTURE**
Three directorates

Air Force Historical Research Agency
Hq.: Maxwell AFB, Ala.
Estab.: May 25, 1979
Dir.: Charles F. O’Connell Jr.

**MISSION, PURPOSE, OPERATIONS**
Collect, preserve, and manage historical document collection and oral history program
Research, write, and publish books and other studies on USAF history
Provide historical support to USAF, DOD, other government agencies, and the public
Record and disseminate USAF history, including the role of airpower in national security
Operate research facilities and automated historical data system
Determine the lineage and honors of USAF units; maintain official emblem records
Verify Air Force aerial victory credits

**STRUCTURE**
Four divisions

Air Force Inspection Agency
Hq.: Kirtland AFB, N.M.
Estab.: Aug. 1, 1991
Cmdr.: Col. Michael J. Kingsley

**MISSION, PURPOSE, OPERATIONS**
Provide independent and timely assessments of acquisition, nuclear surety, operations, logistics, support, and health care to SECAF, CSAF, SAF/IG, and commanders of major commands
Serve as primary action arm of SECAF inspection system
Identify critical deficiencies and recommend improvements for accomplishing peacetime/wartime missions; evaluate USAF activities and policies
Provide by-law and compliance oversight of all USAF-level FOAs and DRUs
Publish TIG Brief magazine

**STRUCTURE**
Four directorates

Air Force Intelligence Analysis Agency
Hq.: Pentagon
Estab.: Feb. 2, 2001
Dir.: Col. Michael D. Phillips

**MISSION, PURPOSE, OPERATIONS**
Provide tailored, substantive intelligence, special security services, and imagery products to the Secretariat and the Air Staff
Function as a national-level center for analysis of foreign air and air defense tactics and training
Serve as Air Force intelligence focal point for Intelligence Force Protection policy and counterterrorism
Represent Air Force A2 on National Intelligence Estimates and in other DOD and national intelligence forums
Manage Air Force national imagery collection and interagency civil air analysis
Direct global tactics analysis reporting program for the theater air components

STRUCTURE
Eight divisions

PERSONNEL
Active duty 78
Officers 23
Enlisted 55
Civilians 44
Total 122

Air Force Intelligence, Surveillance, and Reconnaissance Agency
Hq.: Lackland AFB, Tex.
Estab.: June 8, 2007

MISSION, PURPOSE, OPERATIONS
Organize, train, equip, and present assigned forces and capabilities to conduct intelligence, surveillance, and reconnaissance for combatant commanders and the nation
Implement and oversee execution of policy and guidance to expand Air Force ISR capabilities to meet current and future challenges

STRUCTURE
70th ISR Wing, Ft. Meade, Md.
480th ISR Wing, Langley AFB, Va.
National Air & Space Intelligence Center, Wright-Patterson AFB, Ohio
Air Force Technical Applications Center, Patrick AFB, Fla.
361st ISR Group, Hurlburt Field, Fla.

PERSONNEL (Hq. only)
Active duty 93
Officer 65
Enlisted 28
Reserve Components 1,919
ANG 226
AFRC 1,693
Civilians 49
Total 2,061

Air Force Legal Operations Agency
Hq.: Bolling AFB, D.C.
Estab.: Sept. 1, 1991
Cmdr.: Brig. Gen. Richard C. Harding

MISSION, PURPOSE, OPERATIONS
Administer Air Force’s civil litigation and military justice programs and provide legal research technology to all Air Force Judge Advocate Corps members
Advise in military justice and civil law matters encompassing courts-martial, environmental, acquisition, claims, litigation, employment and patent actions, and legal assistance
Command the Air Force Judge Advocate General’s School, which is the hub of legal training for Air Force counsel, paralegals, and support staff
Support the Department of Justice with regard to all phases of litigation, civil or criminal, pertaining to the Air Force, and share training responsibilities for Air Force and other DOD attorneys and paralegals

STRUCTURE
Four directorates

PERSONNEL
Active duty 507
Officers 294
Enlisted 213
Reserve Components 118
ANG 0
AFRC 118
Civilians 168
Total 793

Air Force Logistics Management Agency
Hq.: Maxwell AFB, Gunter Annex, Ala.
Estab.: Sept. 30, 1975
Cmdr.: Roger D. Golden

MISSION, PURPOSE, OPERATIONS
Develop, analyze, test, evaluate, and recommend new or improved concepts, methods, systems, policies, and procedures to enhance logistics efficiency and effectiveness
Publish the Air Force Journal of Logistics

STRUCTURE
Six divisions

PERSONNEL
Active duty 35
Officers 19
Enlisted 16
Civilians 17
Total 52

Air Force Manpower Agency
Hq.: Randolph AFB, Tex.
Estab.: Sept. 1, 1999

MISSION, PURPOSE, OPERATIONS
Provide Air Force leaders with the tools to identify essential manpower required for the effective and efficient accomplishment of the Air Force mission
Determine manpower requirements
Develop programming factors
Manage AirForce performance management and productivity programs
Execute the Air Force competitive sourcing program
Create and maintain standard position descriptions
Provide AEF operations with military essential requirements
Perform civilian classification oversight and centralized operational classification

STRUCTURE
Four divisions

PERSONNEL
Active duty 168
Officers 27
Enlisted 141
Civilians 257
Total 425

Air Force Medical Operations Agency
Hq.: Lackland AFB, Tex.
Estab.: July 1, 1992
Cmdr.: Brig. Gen. Mark A. Ediger

MISSION, PURPOSE, OPERATIONS
Oversee execution of Air Force surgeon general policies supporting Air Force expeditionary capabilities and national security strategy
Provide leadership for USAF medical personnel and medical treatment facilities
Ensure a cost-effective, modern, and prevention-based health care continuum

STRUCTURE
Five directorates
18 divisions
1 geographically separated unit

PERSONNEL
Active duty 191
Officers 137
Enlisted 54
Reserve Components 8
ANG 0
AFRC 8
Civilians 85
Total 284

Air Force Medical Support Agency
Hq.: Bolling AFB, D.C.
Estab.: July 1, 1992
Cmdr.: Brig. Gen. Byron C. Hepburn

MISSION, PURPOSE, OPERATIONS
Develop Air Force surgeon general plans and programs
Provide Air Force medical expeditionary capabilities
Define and execute health care policy

STRUCTURE
Six directorates
23 divisions

PERSONNEL
Active duty 105
Officers 89
Enlisted 16
Reserve Components 6
ANG 0
AFRC 6
Civilians 81
Total 192

**Air Force News Agency**

Hq.: San Antonio  
Estab.: June 1, 1978  
Cmdr.: Col. Clifton Douglas Jr.

**MISSION, PURPOSE, OPERATIONS**

Create, print, and broadcast Web-based products that support Air Force and DOD communication goals  
Provide news, information, and entertainment programs through American Forces Radio and Television Service  
Provide senior Air Force leaders with the means of communicating news and information to the Air Force community and the public  
Organize, train, and equip AFNEWS to accomplish its mission  
Create an information technology environment that ensures the efficient and secure production and delivery of information

**STRUCTURE**

Directorate of News Operations  
Air Force Broadcasting Service  
Army and Air Force Hometown News Service  
Directorate of Staff  

**PERSONNEL**

Active duty 269  
Officers 8  
Enlisted 261  
Reserve Components 10  
ANG 0  
AFRC 10  
Civilians 95  
Total 374

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**Air Force Operations Group**

Hq.: Pentagon  
Estab.: July 26, 1977  
Cmdr.: Col. Scott C. Bishop

**MISSION, PURPOSE, OPERATIONS**

Support USAF Chief of Staff and DCS for Operations, Plans, and Requirements on current operational issues, including a 24-hour watch on all current operations and processing emergency messages  
Provide facilities, policy, procedures, training, and staffing for Crisis Action Team during crises, contingencies, and exercises  
Coordinate actions among major USAF organizations for JCS and USAF taskings  
Prepare and provide weather data to the President, Secretary of Defense, JCS, National Military Command Center, Army Operations Center, and other federal agencies

**STRUCTURE**

Two divisions

**PERSONNEL**

Active duty 55  
Officers 29  
Enlisted 26  
Reserve Components 7  
ANG 0  
AFRC 7  
Total 62

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**Air Force Personnel Operations Agency**

Estab.: Dec. 18, 2006  
Cmdr.: Col. Kenneth P. Hession

**MISSION, PURPOSE, OPERATIONS**

Serve as a control center, leveraging leading-edge technology and practices to enable Air Force operations and minimize infrastructure, manpower, and costs  
Provide the warfighter and space launch activities with technical support and specialized capabilities in petroleum, propellants, cryogenics, chemicals, and gases  
Develop quality assurance specifications and standardized agreements, ensuring interoperability with commercial, interservice, and international allied interests to sustain actions in steady-state and expeditionary environments

**STRUCTURE**

Three directorates

Six aerospace laboratories worldwide

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**Air Force Office of Special Investigations**

Hq.: Andrews AFB, Md.  
Estab.: Aug. 1, 1948  
Cmdr.: Brig. Gen. Dana A. Simmons

**MISSION, PURPOSE, OPERATIONS**

Deliver special investigations and services to protect Air Force and DOD people, operations, and interests  
Identify and resolve crime that threatens Air Force readiness or good order and discipline  
Detect and provide early warning of worldwide threats to the Air Force  
Combat threats to Air Force information systems and technologies  
Detect and defeat fraud impacting Air Force acquisitions and base level capabilities  
Serve as DOD's executive agent for Defense Cyber Crime Center

**STRUCTURE**

15 squadrons  
95 detachments  
83 operating locations

**PERSONNEL**

Active duty 1,435  
Officers 314  
Enlisted 1,121  
Reserve Components 386  
ANG 0  
AFRC 386  
Civilians 657  
Total 2,478

AFPC was formerly the Air Force Military Personnel Center and the Air Force Civilian Personnel Management Center.

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**Air Force Office of Special Investigations**

Special agent Christopher Mitchell.
**PERSONNEL**

Active duty 33
Officers 7
Enlisted 26
Reserve Components 5
ANG 0
AFRC 5
Civilians 68
Total 106

**MISSION, PURPOSE, OPERATIONS**

Acquire, manage, and dispose of all Air Force-controlled real property worldwide

**STRUCTURE**

Regional divisions
Base-level operating locations

**PERSONNEL**

Civilians 87
Total 87

**Air Force Real Property Agency**

Hq.: San Antonio  
Estab.: Nov. 1, 2002  
Dir.: Robert Moore

**Air Force Review Boards Agency**

Hq.: Andrews AFB, Md.  
Estab.: June 1, 1980  
Dir.: Joe G. Lineberger

**MISSION, PURPOSE, OPERATIONS**

Manage military and civilian appellate processes for the Secretary of the Air Force
Develop overall policy of the organization and oversee the activities and operations of the agency

**STRUCTURE**

Air Force Board for Correction of Military Records
Air Force Civilian Appellate Review Office

**PERSONNEL**

Active duty 33
Officers 7
Enlisted 26
Reserve Components 5
ANG 0
AFRC 5
Civilians 68
Total 106

**Air Force Security Forces Center**

Hq.: Lackland AFB, Tex.  
Estab.: March 17, 1997  
Cmdr.: Col. Steven W. Robinette

**MISSION, PURPOSE, OPERATIONS**

Organize, train, and equip Air Force security forces worldwide
Develop force protection doctrine, programs, and policies, ensuring the adequate resources to execute the missions of nuclear and non-nuclear weapon system security, physical security, integrated defense, combat arms, law enforcement, anti-terrorism, resource protection, and corrections
Identify and deliver emerging and future force protection and force application solutions through modeling and simulation
Manage USAF corrections program, DOD working military dog activities, and contingency tasksing

**STRUCTURE**

Three divisions
Three detachments at Ft. Leavenworth, Kan., NAS Miramar, Calif., and Charleston NWC, S.C.

**PERSONNEL**

Active duty 55
Officers 37
Enlisted 18
Reserve Components 4
ANG 0
AFRC 4
Civilians 58
Total 117

The commander is also the Air Force chief of safety. AFSC publishes Flying Safety and Wingman.

**Air Force Safety Center**

Hq.: San Antonio  
Estab.: Jan. 1, 1996  
Cmdr.: Maj. Gen. Frederick F. Roggero

**MISSION, PURPOSE, OPERATIONS**

Manage USAF mishap prevention, risk management, and nuclear surety programs
Develop regulatory guidance
Provide technical assistance in flight, ground, weapons, and space safety disciplines
Maintain USAF database for all safety mishaps

**STRUCTURE**

Oversee all major command mishap investigations and evaluate corrective actions for applicability and implementation USAF-wide
Direct safety education programs for all safety disciplines

**PERSONNEL**

Active duty 55
Officers 37
Enlisted 18
Reserve Components 4
ANG 0
AFRC 4
Civilians 58
Total 117

**ANG Readiness Center**

Hq.: Andrews AFB, Md.  
Estab.: Aug. 1997  

**MISSION, PURPOSE, OPERATIONS**

Provided combat support to commanders directly in support of the Air Force mission
Provide community service programs that enhance the quality of life for Air Force members and their families
Manage Air Force nonappropriated central funds and operate central systems such as banking, investments, purchasing, data flow, insurance, and Air Force nonappropriated fund employee benefit programs

**STRUCTURE**

Eight directorates

**PERSONNEL**

Active duty 66
Officers 23
Enlisted 43
Reserve Components 5
ANG 0
AFRC 5
Civilians 163
Total 234

**Air Force Weather Agency**

Hq.: Offutt AFB, Neb.  
Estab.: Oct. 15, 1997  
Cmdr.: Col. John D. Murphy

**MISSION, PURPOSE, OPERATIONS**

Maximize the nation’s aerospace and ground combat effectiveness by providing accurate, relevant, and timely air and space weather information to DOD, coalition, and national users and by providing standardized training and equipment to Air Force weather forces

**STRUCTURE**

Air Force Combat Climatology Center, Asheville, N.C.
Air Force Combat Weather Center, Hurlburt Field, Fla.
Solar observatories, operating locations, and detachments around the world

**PERSONNEL**

Active duty 973
Officers 162
Enlisted 811
Reserve Components 23
ANG 0
AFRC 23
Civilians 173
Total 1,169

Formerly Air Force Weather Service, established July 1, 1937.

**Air Force Services Agency**

Hq.: Lackland AFB, Tex.  
Estab.: Feb. 5, 1991  
Cmdr.: Col. Frederic C. Ryder

**MISSION, PURPOSE, OPERATIONS**

Provide combat support to commanders directly in support of the Air Force mission
Provide community service programs that enhance the quality of life for Air Force members and their families
Manage Air Force nonappropriated central funds and operate central systems such as banking, investments, purchasing, data flow, insurance, and Air Force nonappropriated fund employee benefit programs

**STRUCTURE**

201st Mission Support Squadron
13 directorates

**PERSONNEL**

Active duty 111
Officers 68
Enlisted 43
Reserve Components 10,962
ANG 10,191
AFRC 1
Civilians 452
Total 11,525

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**Direct Reporting Units**
A direct reporting unit (DRU) is a subdivision directly subordinate to Hq. USAF, separate from any major command or FOA because of a unique mission, legal requirements, or other factors. DRUs have the same administrative and organizational responsibilities as major commands.

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**Air Force District of Washington**
Hq.: Bolling AFB, D.C.
Estab.: July 15, 1941
Cmdr.: Maj. Gen. Ralph J. Jodice II

**MISSION, PURPOSE, OPERATIONS**
Provide Air Force component to the Joint Force Hq.-National Capital Region; USAF voice for planning and implementing cross-service solutions throughout the National Capital Region
Organize, train, equip, and deploy forces for AEFs and homeland defense, civil support, national special security events; flagship AEFs and homeland defense, civil support, national special security events; flagship

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**Air Force Operational Test and Evaluation Center**
Hq.: Kirtland AFB, N.M.
Estab.: Jan. 1, 1974

**MISSION, PURPOSE, OPERATIONS**
Test and evaluate new weapon systems in realistic battlespace environments to provide decision-makers accurate, balanced, and complete assessments of effectiveness, suitability, and mission capability
Maintain an operational focus, from concept development to system fielding, to ensure warfighters have the right tools to win tomorrow's battles

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**US Air Force Academy**
Hq.: Colorado Springs, Colo.
Estab.: April 1, 1954
Supt.: Lt. Gen. John F. Regni

**MISSION, PURPOSE, OPERATIONS**
Develop and inspire young men and women to become Air Force officers with knowledge, character, and discipline
Produce dedicated Air Force officers and leaders
Instill leadership through academics, military training, athletic conditioning, and character development

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**STRUCTURE**
The cadet student body is designated the Cadet Wing. The wing is composed of four groups consisting of 10 squadrons each, with about 110 cadets assigned to a squadron. Each squadron consists of members of all four classes.

**PERSONNEL**
Active duty 2,265
Officers 889
Enlisted 1,376
Reserve Components 98
ANG 0
AFRC 98
Civilians 1,296
Total 3,659

**EQUIPMENT**
73 aircraft
Cadets complete four years of study for a bachelor of science degree, choosing from 52 different academic majors. Four primary areas of development are stressed in military art and science, theoretical and applied leadership experiences, aviation science and airmanship programs, and military training.

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**Auxiliary**
An Air Force auxiliary is an organization created by statute which the Secretary of the Air Force may use to fulfill the Air Force's noncombat programs and missions. The Civil Air Patrol (CAP) is the only USAF auxiliary to date.

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**Civil Air Patrol**
Hq.: Maxwell AFB, Ala.
Estab.: Dec. 1, 1941
Exec. Dir.: Don Rowland

**MISSION, PURPOSE, OPERATIONS**
Provide vital operational capabilities in support of aerial and ground search and rescue (SAR), disaster relief, a nationwide communications network, and counterdrug and homeland security missions
Conduct 90 percent of all inland SAR missions as tasked by the Air Force Rescue Coordination Center
Build strong citizens for the future by providing leadership training, technical education, scholarships, and career education to young men and women, ages 12 to 21, in the CAP Cadet Program
Promote and support aerospace education, both for its own members and the general public, and conduct a national school enrichment program at the middle- and high-school levels

**STRUCTURE**
The Civil Air Patrol is a nonprofit, 501(c)(3) corporation with a national headquarters that oversees:
Eight regions
52 wings (each state, Puerto Rico, and Washington, D.C.)
1,566 squadrons

**PERSONNEL**
Hq. staff 100
Volunteers 56,611
Senior members 34,575
Cadets 22,036
Total 56,711

**EQUIPMENT**
550 single-engine, piston aircraft
60 gliders
1,125 vehicles
Communications equipment

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**Civil Air Patrol aircraft on the flight line at Westover ARB, Mass.**