**Field Operating Agencies**

A field operating agency is a subdivision of the Air Force that carries out field activities under the operational control of an Hq. USAF functional manager. Though the FOAs have the same administrative and organizational responsibilities as the major commands, their missions remain separate from those of the major commands.

**Air Force Agency for Modeling and Simulation**

Hq.: Orlando, Fla.  
Estab.: June 3, 1996  
Cmdr.: Col. David M. Votipka

**MISSION, PURPOSE, OPERATIONS**  
Serve as lead for the Distributed Mission Operations initiative  
Support Air Force modeling and simulation training, analysis, acquisition, and operations and corporate M&S planning and requirements generation  
Promote Air Force M&S science and technology improvement and innovation and professional development and education for the Air Force M&S workforce  
Operate and maintain Air Force M&S Information Service

**STRUCTURE**  
Three divisions in Orlando, Fla.  
C4ISR Visualization Center, Pentagon

**PERSONNEL**  
Active duty 18  
Officers 15  
Enlisted 3  
Civilians 16  
Total 34

**Air Force Center for Environmental Excellence**

Hq.: Brooks City–Base, Tex.  
Estab.: July 23, 1991  
Dir.: Paul A. Parker

**MISSION, PURPOSE, OPERATIONS**  
Provide Air Force leaders the comprehensive expertise to protect, preserve, restore, develop, and sustain the nation’s environmental and installation resources

**STRUCTURE**  
10 directorates  
Three regional environmental offices

**PERSONNEL**  
Active duty 38  
Officers 36  
Enlisted 2  
Reserve components 10  
ANG 0  
AFRC 10  
Civilians 365  
Total 413

**Air Force Civil Engineer Support Agency**

Hq.: Tyndall AFB, Fla.  
Estab.: Aug. 1, 1991  
Cmdr.: Col. Gus Elliott Jr.

**MISSION, PURPOSE, OPERATIONS**  
Provide the best tools, practices, and professional support to maximize Air Force civil engineer capabilities in base and contingency operations

**STRUCTURE**  
Four directorates

**PERSONNEL**  
Active duty 90  
Officers 18  
Enlisted 72  
Reserve components 25  
ANG 0  
AFRC 25  
Civilians 116  
Total 231

**Air Force Command and Control and Intelligence, Surveillance, and Reconnaissance Center**

Hq.: Langley AFB, Va.  
Estab.: Sept. 12, 1997  
Cmdr.: Maj. Gen. Tommy F. Crawford

**MISSION, PURPOSE, OPERATIONS**  
Develop the science of control to enable the art of command by influencing, integrating, and improving Air Force C4ISR capabilities  
Represent all major commands and provide operational warfighter perspective to Air Force C4ISR spiral development and system acquisition commands and processes  
Deliver interoperability and combat capability to the joint warfighter

**STRUCTURE**  
Two major field units  
14 subordinate organizations

**PERSONNEL**  
Active duty 265  
Officers 189  
Enlisted 76  
Reserve Components 18  
ANG 0  
AFRC 18  
Civilians 54  
Total 337

**Air Force Communications Agency**

Hq.: Scott AFB, Ill.  
Estab.: June 13, 1996  
Cmdr.: Col. David J. Kovach

**MISSION, PURPOSE, OPERATIONS**  
Serve as center of excellence for C4 and information technology  
Oversee ground, air, and space network  
Deploy specialized strike teams and network assessment capabilities for assured USAF communications and information combat power  
Develop architectures and standards, ensuring systems are integrated into the network rapidly, securely, and reliably  
Bring competency and discipline to USAF network weapon system operators

The director of AFCAA is the USAF auditor general.
Air Force Flight Standards Agency

Hq.: Andrews AFB, Md.
Estab.: Oct. 1, 1991
Cmdr.: Col. Thomas Arko

MISSION, PURPOSE, OPERATIONS
Develop, standardize, evaluate, and certify USAF policy, procedures, and equipment for flight operations and centrally manage USAF air traffic control and landing systems
Perform worldwide flight inspection of airfields and flight instrument/navigation systems
Represent USAF in FAA airspace management and ATC issues; DOD in international airspace and ATC issues
Provide procedures for ATC, airfield, operational evaluation of ATC systems, airspace management, and terminal instrument procedures

STRUCTURE
Two detachments at Oklahoma City and Washington, D.C.
Three directorates

PERSONNEL
Active duty 122
Officers 53
Enlisted 69
Reserve components 5
ANG 0
AFRC 5
Civilians 40
Total 167

Air Force Cost Analysis Agency

Hq.: Arlington, Va.
Estab.: Aug. 1, 1992
Exec. Dir.: Richard K. Hartley

MISSION, PURPOSE, OPERATIONS
Develop independent life-cycle cost estimates of major weapon and information systems; estimates and cost factors for modernization planning, long-range planning, divestiture, and flying hour program; cost-estimation tools, techniques, methodologies, and databases
Conduct special cost reviews for the Air Force Secretariat and for other organizations as directed
Research emerging changes in technologies, acquisition priorities, and industry

STRUCTURE
Five divisions

PERSONNEL
Active duty 23
Officers 10
Enlisted 135
Reserve Components 2
ANG 0
AFRC 2
Civilians 296
Total 533

A1C Joe Harvey, satellite communications Global Mobility Assessment Team member, 621st AMG, McGuire AFB, N.J., sets up an Inmarsat at Baghdad Airport on April 11, 2003, in support of Operation Iraqi Freedom.

Air Force Frequency Management Agency

Hq.: Alexandria, Va.
Estab.: Oct. 1, 1991
Cmdr.: Col. Louis G. Jakowatz III

MISSION, PURPOSE, OPERATIONS
Obtain spectrum access for Air Force and selected DOD activities in support of national policy objectives, systems development, and global operations
Coordinate Air Force spectrum policy and guidance. Responsible for USAF representation in spectrum negotiations with civil, military, national, and international regulatory organizations
Provide curriculum oversight for the Electromagnetic Spectrum Management Course and Joint Task Force Spectrum Management Course

STRUCTURE
Two directorates
Technical director

PERSONNEL
Active duty 10
Officers 3
Enlisted 7
Civilians 18
Total 28

Air Force Historical Research Agency

Hq.: Maxwell AFB, Ala.
Estab.: May 25, 1979
Cmdr.: Col. Carol S. Sikes

MISSION, PURPOSE, OPERATIONS
Collect, preserve, and manage historical document collection and oral history program
Research, write, and publish books and other studies on USAF history
Provide historical support to USAF, DOD, and other government agencies
Record and disseminate USAF history, including the role of airpower in national security
Operate research facilities and automated historical data system
Determine the lineage and honors of USAF units; maintain official emblem records
Verify Air Force aerial victory credits

STRUCTURE
Four divisions
One operating location in Washington, D.C.

PERSONNEL
Active duty 12
Officers 3
Enlisted 9
Reserve components 24
ANG 0
AFRC 24
Civilians 79
Total 115

A1C Joe Harvey, satellite communications Global Mobility Assessment Team member, 621st AMG, McGuire AFB, N.J., sets up an Inmarsat at Baghdad Airport on April 11, 2003, in support of Operation Iraqi Freedom.
Air Force Inspection Agency

Hq.: Kirtland AFB, N.M.
Estab.: Aug. 1, 1991
Cmdr.: Col. David E. Snodgrass

MISSION, PURPOSE, OPERATIONS
Provide USAF leadership with independent assessments to improve the Air Force Serve as single comprehensive inspection agency of USAF medical organizations.
Recommend improvements to existing processes, practices, and programs for fulfilling peacetime, contingency, and wartime missions
Conduct special reviews and inquiries
Conduct compliance inspections for FOAs and DRUs that do not have major command oversight
Publish TIG Brief magazine

STRUCTURE
Four directorates

PERSONNEL
Active duty 107
Officers 82
Enlisted 25
Reserve components 3
ANG 1
AFRC 2
Civilians 17
Total 127

Air Force Logistics Management Agency

Hq.: Maxwell AFB, Gunter Annex, Ala.
Estab.: Sept. 30, 1975
Cmdr.: Col. Michael A. Morabito

MISSION, PURPOSE, OPERATIONS
Develop, analyze, test, evaluate, and recommend new or improved concepts, methods, systems, policies, and procedures to enhance logistics efficiency and effectiveness
Publish the Air Force Journal of Logistics

STRUCTURE
Six divisions

PERSONNEL
Active duty 57
Officers 34
Enlisted 23
Civilians 23
Total 80

Air Force Manpower Agency

Hq.: Randolph AFB, Tex.
Estab.: Sept. 1, 1999
Cmdr.: Col. William C. Bennett Jr.

MISSION, PURPOSE, OPERATIONS
Determine manpower requirements to support Air Force concepts of operations
Partner with Air Force CONOPS champions, capability lead agents, functional representatives, and commanders at all organizational levels to improve Air Force mission performance effectiveness and resource efficiency
Lead performance management core competency
Develop manpower programming factors and conduct special studies and competitive sourcing studies
Provide oversight for manpower and organization’s functional community needs

STRUCTURE
One squadron and four divisions

PERSONNEL
Active duty 121
Officers 80
Enlisted 40
Civilians 83
Total 244

Air Force Medical Operations Agency

Hq.: Pentagon
Estab.: July 1, 1992
Cmdr.: Lt. Col. Christian R. Benjamin

MISSION, PURPOSE, OPERATIONS
Support both the Air Force assistant surgeon general, health care operations, and the Air Force surgeon general in the planning and execution of operational policies
Coordinate and track worldwide Air Force

Medical Service expeditionary operations working with the services, unified commands, and Joint Staff
Create and operate statistical tools to collect and analyze data to shape the delivery of health care
Directly support health care professionals at military treatment facilities and special duty assignments worldwide

STRUCTURE
Two divisions
Two offices

PERSONNEL
Active duty 102
Officers 80
Enlisted 22
Reserve Components 1
ANG 0
AFRC 1
Civilians 50
Total 153

Air Force Medical Support Agency

Hq.: Bolling AFB, D.C.
Estab.: July 1, 1978
Cmdr.: Col. Patricia C. Lewis

MISSION, PURPOSE, OPERATIONS
Oversee execution of Air Force surgeon general policies and programs in support of USAF global capability and national security strategies
Provide expert consultative leadership for entire Air Force Medical Service

STRUCTURE
Five directorates
28 divisions
Four offices

PERSONNEL
Active duty 91
Officers 80
Enlisted 11
Civilians 41
Total 132

Air Force National Security Emergency Preparedness Agency

Hq.: Atlanta
Estab.: Sept. 1, 1988
Cmdr.: Col. Larry Garrison

MISSION, PURPOSE, OPERATIONS
Facilitate Air Force support to civil authorities for natural or man-made disasters and emergencies

STRUCTURE
Two divisions (Regional Operations and Support)
Four operating locations at Ft. McPherson, Ga., Arlington, Va., Langley AFB, Va., and Tyndall AFB, Fla.
Reserve personnel assigned to various state, federal, and military agencies
Air Force News Agency

Hq.: San Antonio
Estab.: June 1, 1978
Cmdr.: Col. Anthony J. Epifano

MISSION, PURPOSE, OPERATIONS
Create, print, and broadcast Web-based products that support Air Force and DOD communication goals
Provide news, information, and entertainment programs through American Forces Radio and Television Service
Provide senior Air Force leaders with the means of communicating news and information to the Air Force community and the public
Organize, train, and equip AFNEWS to accomplish its mission
Create an IT environment that ensures the efficient and secure production and delivery of information

STRUCTURE
Air Force Broadcasting Service
Army and Air Force Hometown News Service
Air Force News Service
Command Resources and Readiness Communications and Information Systems

PERSONNEL
Active duty 17
Officers 9
Enlisted 8
Reserve components 72
ANG 0
AFRC 72
Civilians 4
Total 93

Air Force Office of Special Investigations

Hq.: Andrews AFB, Md.
Estab.: Aug. 1, 1948
Cmdr.: Brig. Gen. Leonard E. Patterson

MISSION, PURPOSE, OPERATIONS
Provide professional criminal and counterintelligence investigative services to commanders of all Air Force activities
Identify and resolve crime impacting Air Force readiness or good order and discipline
Detect and provide early warning of worldwide threats to the Air Force
Combat threats to Air Force information systems and technologies
Defeat and deter fraud in the acquisition of Air Force prioritized weapons systems
Serve as DOD’s executive agent for Defense Cyber Crime Center

STRUCTURE
Eight regional offices
Eight squadrons
180 detachments and operating locations
USAF Special Investigations Academy located at the Federal Law Enforcement Training Center

PERSONNEL
Active duty 1,516
Officers 412
Enlisted 1,104
Reserve components 404
ANG 0
AFRC 404
Civilians 558
Total 2,478

Air Force Operations Group

Hq.: Pentagon
Estab.: July 26, 1977
Cmdr.: Col. Dave P. Jones

MISSION, PURPOSE, OPERATIONS
Support USAF Chief of Staff and DCS for Air and Space Operations on current operational issues, including a 24-hour watch on all current operations and processing emergency messages
Provide facilities, policy, procedures, training, and staffing for Crisis Action Team during crises, contingencies, and exercises
Coordinate actions among major USAF organizations for JCS and USAF taskings
Prepare and provide weather data to the

STRUCTURE
10 directorates

PERSONNEL
Active duty 906
Officers 253
Enlisted 653
Reserve components 20
ANG 2
AFRC 18
Civilians 991
Total 1,917

AFPC was formerly the Air Force Military Personnel Management Center.
Air Force Personnel Operations Agency

Hq.: Pentagon
Estab.: Aug. 15, 1993
Dir.: William A. Kelly

MISSION, PURPOSE, OPERATIONS
Provide in-depth analytical insight across the personnel life cycle to DCS for Personnel decision-makers
Develop and operate officer, enlisted, and civilian models
Support DCS for Personnel

STRUCTURE
One division

PERSONNEL
Active duty 30
   Officers 18
   Enlisted 12
Civilians 4
Total 34

Provide technical assistance in flight, ground, and weapons and space safety disciplines

Air Force Review Boards Agency

Hq.: Andrews AFB, Md.
Estab.: June 1, 1980
Dir.: Joe G. Lineberger

MISSION, PURPOSE, OPERATIONS
Manage military and civilian appellate processes for the Secretary of the Air Force
Develop overall policy of the organization and oversee the activities and operations of the agency

STRUCTURE
Air Force Board for Correction of Military Records
Air Force Civilian Appellate Review Office
Air Force Personnel Council
Review Boards Support Office, Randolph AFB, Tex.

PERSONNEL
Active duty 12
   Officers 7
   Enlisted 5
Reserve components 7
   ANG 1
   AFRC 6
Civilians 44
Total 63

Formerly Air Force Base Conversion Agency and Air Force Real Estate Division

Oversee all major command mishap investigations and evaluate corrective actions for applicability and implementation USAF-wide
Direct safety education programs for all safety disciplines

STRUCTURE
Five divisions

PERSONNEL
Active duty 63
   Officers 45
Enlisted 18
Reserve components 1
   ANG 0
   AFRC 1
Civilians 48
Total 112

The commander is also the Air Force chief of safety.
AFSC publishes Flying Safety, Road and Rec, and Weapons Journal.

Air Force Security Forces Center

Hq.: Lackland AFB, Tex.
Estab.: March 17, 1997

MISSION, PURPOSE, OPERATIONS
Develop USAF security forces guidance, policy, and training requirements to safeguard and protect personnel and resources
Prepare guidance on air base defense operations and security forces continuation training; mission-related security and law enforcement operations; resource protection; anti-terrorism
Develop and implement base-level and combat arms training and ground combat weapons maintenance programs
Manage USAF corrections program and activities; DOD military working dog activities; contingency taskings

STRUCTURE
Four divisions
Force Protection Battalab
Three detachments at Ft. Leavenworth, Kan., NAS Miramar, Calif., and Charleston NWC, S.C.

PERSONNEL
Active duty 325
   Officers 46
Enlisted 279
Reserve components 9
   ANG 1
   AFRC 8
Civilians 13
Total 347

Prepare policy, and training requirements to safeguard and protect personnel and resources

Air Force Safety Center

Hq.: Kirtland AFB, N.M.
Estab.: Jan. 1, 1996

MISSION, PURPOSE, OPERATIONS
Manage USAF mishap prevention programs and the Nuclear Surety Program
Develop regulatory guidance
Provide technical assistance in flight, ground, and weapons and space safety disciplines
Maintain USAF database for all safety mishaps
Air Force Services Agency

Hq.: San Antonio
Estab.: Feb. 5, 1991
Cmdr.: Vacant

MISSION, PURPOSE, OPERATIONS
Provide combat support to commanders directly in support of the Air Force mission
Provide community service programs that enhance the quality of life for Air Force members and their families
Manage Air Force nonappropriated central funds and operate central systems such as banking, investments, purchasing, data flow, insurance, and benefit programs

STRUCTURE
Seven directorates

PERSONNEL
Active duty 91
   Officers 35
   Enlisted 56
Reserve components 10
   ANG 3
   AFRC 7
   Civilians 172
Total 273

EQUIPMENT
Multiple seismic arrays and single-instrument locations consisting of seismometers and associated data acquisition systems and workstations
Several hydroacoustic recording locations
More than 100 sensors and 35 support satellites, with associated ground systems instrumentation and data-processing equipment
Ground-based equipment to collect nuclear event debris

ANG Readiness Center

Hq.: Andrews AFB, Md.
Estab.: August 1997
Cmdr.: Brig. Gen. David A. Brubaker

MISSION, PURPOSE, OPERATIONS
Provide combat capability to the warfighter and security to the homeland

STRUCTURE
201st Mission Support Squadron
13 directorates

PERSONNEL
Active duty 129
   Officers 76
   Enlisted 53
   Reserve Components 498
   ANG 494
   AFRC 4
   Civilians 456
Total 1,083

Air Force Technical Applications Center

Hq.: Patrick AFB, Fla.
Estab.: July 7, 1959
Cmdr.: Col. Craig V. Bendorf

MISSION, PURPOSE, OPERATIONS
Monitor compliance with several international treaties, including the 1974 Threshold Test Ban Treaty and 1976 Peaceful Nuclear Explosions Treaty
Operate the US Atomic Energy Detection System, a global network of subsurface, surface, airborne, and space-based sensors that detect nuclear explosions
Operate analytical laboratories that provide national authorities with technical measurements with which to monitor foreign nuclear tests

STRUCTURE
Analysis Center, Patrick AFB, Fla.
Operational sites/detachments worldwide

PERSONNEL
Active duty 543
   Officers 120
   Enlisted 423
Total 543

EQUIPMENT
Multiple seismic arrays and single-instrument locations consisting of seismometers and associated data acquisition systems and workstations
Several hydroacoustic recording locations
More than 100 sensors and 35 support satellites, with associated ground systems instrumentation and data-processing equipment
Ground-based equipment to collect nuclear event debris

Air Force Weather Agency

Hq.: Offutt AFB, Neb.
Estab.: Oct. 15, 1997
Cmdr.: Col. Charles L. Benson Jr.

MISSION, PURPOSE, OPERATIONS
Maximize our nation’s aerospace and ground combat effectiveness by providing accurate, relevant, and timely air and space weather information to Department of Defense, coalition, and national users and by providing standardized training and equipment to Air Force weather

STRUCTURE
Air Force Combat Climatology Center, Asheville, N.C.
Air Force Combat Weather Center, Hurlburt Field, Fla.
Six solar observatories around the world
Nine operating locations worldwide

PERSONNEL
Active duty 555
   Officers 114
   Enlisted 441
Reserve Components 498
   ANG 494
   AFRC 4
   Civilians 200
Total 760

Formerly Air Weather Service, established July 1, 1937.

SSgt. Rick Grider, with the 437th Security Forces Squadron, Charleston AFB, S.C., provides security while equipment is off-loaded from a C-130 Hercules at the Port-au-Prince airport in Haiti, March 14.