Major Commands

A major command is a subdivision of the Air Force assigned a major part of the Air Force mission and directly subordinate to Hq. USAF. In general, there are two types of major commands: operational and support.

Air Combat Command

Headquarters Langley AFB, Va.
Established June 1, 1992
Commander Gen. Hal M. Hornburg

MISSIONS
Operate USAF bombers (active and ANG and AFRC gained); USAF's CONUS-based (active and gained) lighter and attack, reconnaissance, rescue, battle management, and command-and-control aircraft.

Organize, train, equip, and maintain combat-ready forces for rapid deployment and employment to meet the challenges of peacetime air sovereignty, wartime defense, and military operations other than war.

Provide air combat forces to America's warfighting commands (Central, European, Joint Forces, Pacific, and Southern); nuclear forces to STRATCOM; air defense forces to NORAD.

COROLLARY MISSIONS
Monitor and intercept illegal drug traffic
Test new combat equipment

FORCE STRUCTURE
Two Direct Reporting Units: Aerospace C2, Intelligence, Surveillance, and Reconnaissance Center and Aerospace Expeditionary Force Center, Langley AFB, Va.
Two primary subordinate units: Air Intelligence Agency, Kelly Field, Tex.; Air Warfare Center, Nellis AFB, Nev. 25 wings

OPERATIONAL ACTIVITY
Flying hours: 30,160 per month

Major operations
Enduring Freedom (Afghanistan);
Noble Eagle (US); Northern/Southern Watch (Iraq)

Major training exercises
Air Warrior and AW II; Amalgam Warrior; Baltic; Blue Advance; Blue Flag; Bright Star; Cooperative Zenith; Fuertas Defensas; Global Guardian; Initial Link; Internal Look; JTFEX; Linked Seas; Maple Flag; New Horizons; Northern Viking; Red Flag; Roving Sands; Rugged Arch; Strong Resolve

PERSONNEL
(as of Sept. 30, 2001)
Active duty 84,948
Officers 12,116
Enlisted 72,832
Reserve components 58,136
ANG 47,711
AFRC 10,425
Civilian 9,868
Total 152,952

A B-1B Lancer from the 28th Air Expeditionary Wing heads for a refueling boom during an Enduring Freedom mission in Afghanistan.
**EQUIPMENT**
(Primary Aircraft Inventory as of Sept. 30, 2001)
Bombers (B-1B, B-2, B-52H) 130
Fighter/Attack (A/OA-10, F-15, F-16, F-117) 687
Helicopter (HH-60) 32
Recon/BM/C3I (E-3, E-4, E-8, EC-130, OC-135, RC-135, RQ-1, U-2) 105
Tanker (HC-130, KC-135R) 17
Trainer (T-38, TC-135, TU-2) 30

**UNIT** | **BASE** | **WEAPONS**
--- | --- | ---
1st Fighter Wing | Langley AFB, Va. | F-15C/D
2nd Bomb Wing | Barksdale AFB, La. | B-52H
4th Fighter Wing | Seymour Johnson AFB, N.C. | F-15E
5th Bomb Wing | Minot AFB, N.D. | B-52H
7th Bomb Wing | Dyess AFB, Tex. | B-1B
9th Reconnaissance Wing | Beale AFB, Calif. | T-38, U-2
20th Fighter Wing | Shaw AFB, S.C. | F-16C/CJ/D
23rd Fighter Group | Pope AFB, N.C. | A/OA-10
27th Fighter Wing | Cannon AFB, N.M. | F-16C/D
28th Bomb Wing | Ellsworth AFB, S.D. | B-1B
33rd Fighter Wing | Eglin AFB, Fla. | F-15C/D
49th Fighter Wing | Holloman AFB, N.M. | AT-38B, F-117A, German F-4F
53rd Wing | Eglin AFB, Fla. | A-10, F-15A/C/D/E, F-16C/D, F-117, HH-60
53rd Weapons Evaluation Group* | Tyndall AFB, Fla. | BQM-34, MQM-107, QF-4
57th Wing | Nellis AFB, Nev. | A-10, F-15C/D/E, F-16C/D, HH-60, RQ-1A
65th Air Base Wing | Lajes Field, the Azores (support) | —
67th Information Operations Wing | Kelly Field, Tex. | —
70th Intelligence Wing | Ft. Meade, Md. | —
85th Group | NAS Keflavik, Iceland | HH-60
93rd Air Control Wing | Robins AFB, Ga. | E-8C
99th Air Base Wing | Nellis AFB, Nev. (support) | —
347th Rescue Wing | Moody AFB, Ga. | HC-130, HH-60
355th Wing | Davis–Monthan AFB, Ariz. | A/OA-10, EC-130E/H
366th Wing | Mountain Home AFB, Idaho | B-1B, F-15C/D/E, F-16C/CJ/D, KC-135R
388th Fighter Wing | Hill AFB, Utah | F-16C/D
509th Bomb Wing | Whiteman AFB, Mo. | B-2, T-38
552nd Air Control Wing | Tinker AFB, Okla. | E-3B/C

*Part of 53rd Wing.
T-38s from the 12th Flying Training Wing at Randolph AFB, Tex., fly in formation. One of AETC’s five flying training wings, the 12th FTW conducts T-38 Instructor Pilot training, graduating about 350 IPs each year.

Air Education and Training Command

Headquarters Randolph AFB, Tex.
Established July 1, 1993
Commander Gen. Donald G. Cook

MISSIONS
Recruit, train, and educate quality people
Provide basic military training, initial and advanced technical training, flying training, and professional military and degree-granting professional education
Conduct joint, medical service, readiness, and Air Force security assistance training

OTHER RESPONSIBILITIES
Recall of Individual Ready Reservists. Mobility and contingency tasking support to combatant commanders

FORCE STRUCTURE
Two Numbered Air Forces and an educational headquarters: 2nd, Keesler AFB, Miss.; 19th, Randolph AFB, Tex.; Air University, Maxwell AFB, Ala.
16 wings

OPERATIONAL ACTIVITY
Flying hours: 46,748 per month

An F-15E Strike Eagle with the 366th Air Expeditionary Wing returns from a bombing mission in Afghanistan. The aircraft is based at Mountain Home AFB, Idaho.

AETC Headquarters
Randolph AFB, Tex.
Founded July 1, 1993
Commander Gen. Donald G. Cook

MISSIONS
Recruit, train, and educate quality people
Provide basic military training, initial and advanced technical training, flying training, and professional military and degree-granting professional education
Conduct joint, medical service, readiness, and Air Force security assistance training

OTHER RESPONSIBILITIES
Recall of Individual Ready Reservists. Mobility and contingency tasking support to combatant commanders

FORCE STRUCTURE
Two Numbered Air Forces and an educational headquarters: 2nd, Keesler AFB, Miss.; 19th, Randolph AFB, Tex.; Air University, Maxwell AFB, Ala.
16 wings

OPERATIONAL ACTIVITY
Flying hours: 46,748 per month

AIR FORCE Magazine / May 2002
PERSONNEL
(as of Sept. 30, 2001)

<table>
<thead>
<tr>
<th>Component</th>
<th>Active Duty</th>
<th>Reserve Components</th>
<th>Civilian</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Officers</td>
<td>14,405</td>
<td>4,386</td>
<td>14,595</td>
<td>91,622</td>
</tr>
<tr>
<td>Enlisted</td>
<td>54,832</td>
<td>3,404</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>69,237</td>
<td>7,790</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

EQUIPMENT
(PAI as of Sept. 30, 2001)

<table>
<thead>
<tr>
<th>Aircraft Type</th>
<th>Quantity</th>
</tr>
</thead>
<tbody>
<tr>
<td>Fighter/Attack (F-15, F-16)</td>
<td>211</td>
</tr>
<tr>
<td>Helicopter (UH-1)</td>
<td>7</td>
</tr>
<tr>
<td>Special Operations Forces (MC-130, MH-53)</td>
<td>12</td>
</tr>
<tr>
<td>Tanker (KC-135)</td>
<td>24</td>
</tr>
<tr>
<td>Trainer (AT/T-38, T-1, T-6, T-37, T-43)</td>
<td>978</td>
</tr>
<tr>
<td>Transport (C-5, C-17, C-21, C-130)</td>
<td>56</td>
</tr>
</tbody>
</table>

UNIT

Flying/Aircrew Training Units (Active)

<table>
<thead>
<tr>
<th>Base</th>
<th>Weapons</th>
</tr>
</thead>
<tbody>
<tr>
<td>Randolph AFB, Tex.</td>
<td>T-1, T-6, T-37, T-38, T-43</td>
</tr>
<tr>
<td>Columbus AFB, Miss.</td>
<td>T-1, T-37, T-38</td>
</tr>
<tr>
<td>Keesler AFB, Miss.</td>
<td>C-21</td>
</tr>
<tr>
<td>Laughlin AFB, Tex.</td>
<td>T-1, T-37, T-38</td>
</tr>
<tr>
<td>Luke AFB, Ariz.</td>
<td>F-16</td>
</tr>
<tr>
<td>Kirtland AFB, N.M.</td>
<td>MC-130H, MC-130P, MH-53, UH-1</td>
</tr>
<tr>
<td>Vance AFB, Okla.</td>
<td>T-1, T-37, T-38</td>
</tr>
<tr>
<td>Sheppard AFB, Tex.</td>
<td>AT/T-38, T-37</td>
</tr>
<tr>
<td>Altus AFB, Okla.</td>
<td>C-5, C-17, KC-135</td>
</tr>
<tr>
<td>Little Rock AFB, Ark.</td>
<td>C-130E</td>
</tr>
<tr>
<td>Tyndall AFB, Fla.</td>
<td>F-15, Undergraduate Controller and Air Battle Manager Training</td>
</tr>
<tr>
<td>Fairchild AFB, Wash.</td>
<td>UH-1, Aircrew Survival Training</td>
</tr>
<tr>
<td>Moody AFB, Ga.</td>
<td>T-6, AT-38, T-38C</td>
</tr>
</tbody>
</table>

Technical Training Units

<table>
<thead>
<tr>
<th>Base</th>
<th>Weapons</th>
</tr>
</thead>
<tbody>
<tr>
<td>Goodfellow AFB, Tex.</td>
<td></td>
</tr>
<tr>
<td>Lackland AFB, Tex.</td>
<td></td>
</tr>
<tr>
<td>Keesler AFB, Miss.</td>
<td></td>
</tr>
<tr>
<td>Sheppard AFB, Tex.</td>
<td></td>
</tr>
<tr>
<td>Vandenberg AFB, Calif.</td>
<td></td>
</tr>
</tbody>
</table>

Other Major Units

<table>
<thead>
<tr>
<th>Base</th>
<th>Weapons</th>
</tr>
</thead>
<tbody>
<tr>
<td>Maxwell AFB, Ala.</td>
<td></td>
</tr>
<tr>
<td>Randolph AFB, Tex.</td>
<td></td>
</tr>
<tr>
<td>Maxwell AFB, Ala.</td>
<td></td>
</tr>
<tr>
<td>Lackland AFB, Tex.</td>
<td></td>
</tr>
</tbody>
</table>

AIR EDUCATION AND TRAINING COMMAND, RANDOLPH AFB, TEX.

Commander
Gen. Donald G. Cook

Air Force Recruiting Service
Randolph AFB, Tex.

Air Force Security Assistance Training Squadron
Randolph AFB, Tex.

59th Medical Wing
Wilford Hall Medical Center
Lackland AFB, Tex.

2nd Air Force
Keesler AFB, Miss.

19th Air Force
Randolph AFB, Tex.

Air University
Maxwell AFB, Ala.
17th Training Wing
Goodfellow AFB, Tex.

37th Training Wing
Lackland AFB, Tex.

81st Training Wing
Keesler AFB, Miss.

82nd Training Wing
Sheppard AFB, Tex.

381st Training Group*
Vandenberg AFB, Calif.

*Tenant unit.

12th Flying Training Wing
Randolph AFB, Tex.
(T-1, T-6, T-37, T-38, T-43)

14th Flying Training Wing
Columbus AFB, Miss.
(T-1, T-37, T-38)

47th Flying Training Wing
Laughlin AFB, Tex.
(T-1, T-37, T-38)

56th Fighter Wing
(F-16)

58th Special Operations Wing*
Kirtland AFB, N.M.
(MC-130H, MC-130P, MH-53, UH-1)

71st Flying Training Wing
Vance AFB, Okla.
(T-1, T-37, T-38)

80th Flying Training Wing*
Sheppard AFB, Tex.

97th Air Mobility Wing
Altaus AFB, Okla.
(C-5, C-17, KC-135)

314th Airlift Wing
Little Rock AFB, Ark.
(C-130E)

325th Fighter Wing
Tyndall AFB, Fla.
(F-15)

336th Training Group*
Fairchild AFB, Wash.
(UH-1)

479th Flying Training Group*
Moody AFB, Ga.
(AT-38, T-6, T-38C)

*Tenant unit.

Civil Air Patrol–USAF
Maxwell AFB, Ala.

Air Command and Staff College
Maxwell AFB, Ala.

Air Force Institute for Advanced Distributed Learning
Maxwell AFB, Ala.

Air Force Institute of Technology
Wright–Patterson AFB, Ohio

Air Force Officer Accession and Training Schools
Maxwell AFB, Ala.

Air University Library
Maxwell AFB, Ala.

Air War College
Maxwell AFB, Ala.

College of Aerospace Doctrine, Research, and Education
Maxwell AFB, Ala.

College for Enlisted Professional Military Education
Maxwell AFB, Gunter Annex, Ala.

Community College of the Air Force
Maxwell AFB, Ala.

Ira C. Eaker College for Professional Development
Maxwell AFB, Ala.

School of Advanced Airpower Studies
Maxwell AFB, Ala.

Squadron Officer College
Maxwell AFB, Ala.

42nd Air Base Wing
Maxwell AFB, Ala.
Air Force Materiel Command  

Headquarters  Wright–Patterson AFB, Ohio  

Established  July 1, 1992  

Commander  Gen. Lester L. Lyles

MISSIONS

Manage the integrated research, development, test, acquisition, and sustainment of weapon systems  

Produce and acquire advanced systems  

Operate major product centers, logistics centers, test centers, and the Air Force Research Laboratory

FORCE STRUCTURE

Three major product centers  

Two test centers  

Three air logistics centers  

Two specialized centers  

One laboratory

OPERATIONAL ACTIVITY

Flying hours: 1,800 per month

PERSONNEL

(as of Sept. 30, 2001)

Active duty  23,781  

Officers  7,269  

Enlisted  16,512  

Reserve components  5,547  

ANG  2,200  

AFRC  3,347  

Civilian  57,378  

Total  86,706

EQUIPMENT

(PAI as of Sept. 30, 2001)

Bomber (B-1B, B-52)  3  

Fighter/Attack (A-10, F-15, F-16, F-22, F-117)  50  

Helicopter (HH-60, UH-1)  5  

Tanker (NKC/KC-135)  4  

Trainer (AT/T-38, T-39)  17  

Transport (C-12, C-17, C-135, NC-130)  26

UNIT BASE

Aeronautical Systems Center  Wright–Patterson AFB, Ohio  

Air Armament Center  Eglin AFB, Fla.  

Electronic Systems Center  Hanscom AFB, Mass.  

Air Force Flight Test Center  Edwards AFB, Calif.  

Arnold Engineering Development Center  Arnold AFB, Tenn.  

Ogden Air Logistics Center  Hill AFB, Utah  

Oklahoma City Air Logistics Center  Tinker AFB, Okla.  

Warner Robins Air Logistics Center  Robins AFB, Ga.  

Aerospace Maintenance & Regeneration Center  Davis–Monthan AFB, Ariz.  

Air Force Security Assistance Center  Wright–Patterson AFB, Ohio  

311th Human Systems Wing  Brooks AFB, Tex.  

Hq. Air Force Research Laboratory  Wright–Patterson AFB, Ohio

AIR FORCE MATERIEL COMMAND, WRIGHT–PATTERSON AFB, OHIO

Research

HQ. Air Force Research Laboratory  Wright–Patterson AFB, Ohio

Development

Aeronautical Systems Center  Wright–Patterson AFB, Ohio

311th Human Systems Wing  Brooks AFB, Tex.

Air Armament Center  Eglin AFB, Fla.

Electronic Systems Center  Hanscom AFB, Mass.

Test

Air Force Flight Test Center  Edwards AFB, Calif.

Arnold Engineering Development Center  Arnold AFB, Tenn.

Operational Support

Ogden Air Logistics Center  Hill AFB, Utah

Oklahoma City Air Logistics Center  Tinker AFB, Okla.

Warner Robins Air Logistics Center  Robins AFB, Ga.

Specialized Support

Aerospace Maintenance and Regeneration Center  Davis–Monthan AFB, Ariz.

Air Force Security Assistance Center  Wright–Patterson AFB, Ohio
AIR FORCE Space Command

**Headquarters**  Peterson AFB, Colo.

**Established**  Sept. 1, 1982

**Commander**  Gen. Lance W. Lord

---

**MISSIONS**

Operate and test USAF ICBM forces for STRATCOM; missile warning radars, sensors, and satel-

lites; national space-launch facilities and operational boosters; worldwide space surveillance radars and optical systems; worldwide space environmental systems

Provide command and control for DOD satellites; ballistic missile warning to NORAD and SPACECOM; space weather support to entire DOD

Produce and acquire advanced space systems

**COROLLARY MISSIONS**

Develop and integrate space support for the warfighter

Serve as lead command for all USAF UH-1 helicopter programs

**OTHER RESPONSIBILITIES**

Provide communications, computer, and base support to NORAD; technology safeguard monitors to support launches of US satellites on foreign launch vehicles

Supply range and launch facilities for military, civil, and commercial space launch

**FORCE STRUCTURE**

Two Numbered Air Forces: 14th, Vandenberg AFB, Calif.; 20th, F.E. Warren AFB, Wyo.

One major product center:

Orbital DRU: Space Warfare Center, Schriever AFB, Colo.

Eight wings

---

**PERSONNEL**

(as of Sept. 30, 2001)

<table>
<thead>
<tr>
<th>Category</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Active duty</td>
<td>19,438</td>
</tr>
<tr>
<td>Officers</td>
<td>5,459</td>
</tr>
<tr>
<td>Enlisted</td>
<td>13,979</td>
</tr>
<tr>
<td>Reserve components</td>
<td>1,331</td>
</tr>
<tr>
<td>ANG</td>
<td>438</td>
</tr>
<tr>
<td>AFRC</td>
<td>893</td>
</tr>
<tr>
<td>Civilian</td>
<td>7,165</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>27,934</strong></td>
</tr>
</tbody>
</table>

**EQUIPMENT**

(as of Sept. 30, 2001)

**Ballistic missile warning systems:**

Defense Support Program satellites, Ballistic Missile Early Warning System, Pave PAWS radars, Perimeter Acquisition Radar Attack Characterization System, conventional radars

**Boosters:** Delta II, Atlas II, Titan II, Titan IV

**Helicopters:** 18

**ICBMs:**

Peacekeeper: 50
Minuteman III: 500

**Satellite command-and-control system:**

Air Force Satellite Control Network (worldwide system of eight tracking stations providing communications links to satellites to monitor their status)

**Satellite systems**

(as of Jan. 1, 2002):

- GPS: Block I/IIR/IIR: 27
- DMSP: 2
- DSCS III: 10
- Milstar: 3
- Milsatcom Polar System: 1

**Space surveillance systems:**

Electro-Optical Deep Space Surveillance System, phased-array radars, mechanical tracking radars, passive surveillance radars

---

**AIR FORCE SPACE COMMAND, PETERSON AFB, COLO.**

<table>
<thead>
<tr>
<th>Command</th>
<th>Gen. Lance W. Lord</th>
</tr>
</thead>
<tbody>
<tr>
<td>14th Air Force</td>
<td>Vandenberg AFB, Calif.</td>
</tr>
<tr>
<td>Space and Missile Systems Center</td>
<td>Los Angeles AFB, Calif.</td>
</tr>
<tr>
<td>Space Warfare Center</td>
<td>Schriever AFB, Colo.</td>
</tr>
<tr>
<td>20th Air Force</td>
<td>F.E. Warren AFB, Wyo.</td>
</tr>
</tbody>
</table>

With a Milstar communications satellite as its payload, a USAF Titan IVB blasts off from Cape Canaveral AFS, Fl., on Feb. 27, 2001.
UNIT  |  BASE  |  WEAPONS/ACTIVITIES
---|---|---
21st Space Wing  | Peterson AFB, Colo.  | Missile warning and space surveillance
30th Space Wing  | Vandenberg AFB, Calif.  | Polar-orbiting launches, launch R&D tests, range operations for DOD, NASA, ballistic missile and aeronautical systems, and commercial launches; test support for DOD space and ICBM systems; UH-1, Delta II, Atlas IIAS, Titan II, Titan IV, Pegasus, Taurus
45th Space Wing  | Patrick AFB, Fla.  | Launch, range operations for DOD, NASA, and commercial space launches; shuttle program support and US Navy Trident test support; Delta II, Atlas II, Titan IV
50th Space Wing  | Schriever AFB, Colo.  | Command and control of DOD and allied nations’ satellites
90th Space Wing  | F.E. Warren AFB, Wyo.  | Minuteman III and Peacekeeper ICBMs, UH-1
91st Space Wing  | Minot AFB, N.D.  | Minuteman III ICBM, UH-1
341st Space Wing  | Malmstrom AFB, Mont.  | Minuteman III ICBM, UH-1
460th Air Base Wing  | Buckley AFB, Colo.  | Missile warning and space communications

Air Force Special Operations Command

Headquarters  |  Hurlburt Field, Fla.
Established  |  May 22, 1990
Commander  |  Lt. Gen. Paul V. Hester

MISSIONS
Serve as the Air Force component of SOCOM
Deploy specialized airpower, delivering special operations combat power anywhere, anytime
Provide Air Force Special Operations Forces for worldwide deployment and assignment to regional unified commands to conduct unconventional warfare, direct action, special reconnaissance, counter-terrorism, foreign internal defense, counterproliferation, civil affairs, humanitarian assistance, psychological operations, personnel recovery, and counternarcotics operations

FORCE STRUCTURE
One active duty, one ANG, and one AFRC special operations wings
Three groups (two special opera-
A machine gunner on an MH-53 helicopter from the 16th Special Operations Wing at Hurlburt Field, Fla., looks out at another Pave Low helicopter. AFSOC’s long-range, deep-penetration helicopters have provided vital support in Enduring Freedom missions.

**OPERATIONAL ACTIVITY**
Flying hours: 4,700 per month

**PERSONNEL**
(as of Sept. 30, 2001)

<table>
<thead>
<tr>
<th></th>
<th>Total</th>
<th>Officers</th>
<th>Enlisted</th>
</tr>
</thead>
<tbody>
<tr>
<td>Active duty</td>
<td>9,057</td>
<td>1,479</td>
<td>7,578</td>
</tr>
<tr>
<td>Reserve components</td>
<td>2,532</td>
<td>1,206</td>
<td>1,326</td>
</tr>
<tr>
<td>Civilian</td>
<td>606</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>12,195</strong></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**EQUIPMENT**
(PAI as of Sept. 30, 2001)

<table>
<thead>
<tr>
<th>Type</th>
<th>Quantity</th>
</tr>
</thead>
<tbody>
<tr>
<td>Helicopter (UH-1)</td>
<td>2</td>
</tr>
<tr>
<td>SOF (AC-130, MC-130, MH-53)</td>
<td>74</td>
</tr>
<tr>
<td>Transport (EC-137D, C-41)</td>
<td>3</td>
</tr>
</tbody>
</table>

**UNIT**

<table>
<thead>
<tr>
<th>Unit</th>
<th>Base</th>
<th>Weapons</th>
</tr>
</thead>
<tbody>
<tr>
<td>18th Flight Test Squadron</td>
<td>Hurlburt Field, Fla.</td>
<td>—</td>
</tr>
<tr>
<td>352nd Special Operations Group</td>
<td>RAF Mildenhall, UK</td>
<td>MC-130H, MC-130P, MH-53M</td>
</tr>
<tr>
<td>353rd Special Operations Group</td>
<td>Kadena AB, Japan</td>
<td>MC-130H/P</td>
</tr>
<tr>
<td>720th Special Tactics Group</td>
<td>Hurlburt Field, Fla.</td>
<td>—</td>
</tr>
<tr>
<td>USAF Special Operations School</td>
<td>Hurlburt Field, Fla.</td>
<td>—</td>
</tr>
</tbody>
</table>

**AIR FORCE SPECIAL OPERATIONS COMMAND, HURRBURT FIELD, FLA.**

Commander
Lt. Gen. Paul V. Hester

16th Special Operations Wing
Hurlburt Field, Fla.
(AC-130H/U, C-41A, EC-137D, MC-130H, MC-130P*, MH-53M, UH-1)

352nd Special Ops Group
RAF Mildenhall, UK
(MC-130H/P, MH-53M)

353rd Special Ops Group
Kadena AB, Japan
(MC-130H/P)

720th Special Tactics Group
Hurlburt Field, Fla.

18th Flight Test Squadron
Hurlburt Field, Fla.

USAF Special Ops School
Hurlburt Field, Fla.

*MC-130Ps are located at Eglin AFB, Fla.
Air Mobility Command

Headquarters Scott AFB, Ill.
Established June 1, 1992
Commander Gen. John W. Handy

MISSIONS
Provide rapid global mobility and sustenance through tactical and strategic airlift and aerial refueling for US armed forces

COROLLARY MISSIONS
Provide special duty and operational support aircraft and global humanitarian support
Perform peacetime and wartime aeromedical evacuation missions

FORCE STRUCTURE
Two Numbered Air Forces: 15th, Travis AFB, Calif.; 21st, McGuire AFB, N.J.
12 wings (six airlift, three air mobility, three air refueling)
Three groups (two airlift, one air refueling)

OPERATIONAL ACTIVITY
Flying hours: 29,600+ per month (42,400 since October 2001)

Major training exercises
Blue Flag; Bright Star; Early Victor; Flintlock; Global Guardian; Jackal Cave; Lariat Response; New Horizon; Positive Force; Reception, Staging, Onward Movement and Integration; Roving Sands; Team Challenge; Turbo Challenge

PERSONNEL
(as of Sept. 30, 2001)
Active duty 49,469
Officers 8,273
Enlisted 41,196
Reserve components 82,938
ANG 37,479
AFRC 45,459
Civilian 7,814
Total 140,221

In Afghanistan, a C-130 on the ramp at Kandahar waits for a new load, while at left a loadmaster helps move a pallet onto a C-17 bound for Bagram. AMC's transports and tankers have racked up more than 42,000 flying hours per month since last October.

EQUIPMENT
(PAI as of Sept. 30, 2001)
Helicopter (UH-1) 15
Tanker (KC-10, KC-135) 222
Transport (C-5, C-9, C-17, C-20, C-21, C-32, C-37, C-130, C-141, VC-25) 320
<table>
<thead>
<tr>
<th>UNIT</th>
<th>BASE</th>
<th>WEAPONS</th>
</tr>
</thead>
<tbody>
<tr>
<td>6th Air Mobility Wing</td>
<td>MacDill AFB, Fla.</td>
<td>C-37, KC-135</td>
</tr>
<tr>
<td>19th Air Refueling Group</td>
<td>Robins AFB, Ga.</td>
<td>KC-135</td>
</tr>
<tr>
<td>22nd Air Refueling Wing</td>
<td>McConnell AFB, Kan.</td>
<td>KC-135</td>
</tr>
<tr>
<td>43rd Airlift Wing</td>
<td>Pope AFB, N.C.</td>
<td>C-130</td>
</tr>
<tr>
<td>60th Air Mobility Wing</td>
<td>Travis AFB, Calif.</td>
<td>C-5, KC-10</td>
</tr>
<tr>
<td>62nd Airlift Wing</td>
<td>McChord AFB, Wash.</td>
<td>C-17, C-141</td>
</tr>
<tr>
<td>89th Airlift Wing</td>
<td>Andrews AFB, Md.</td>
<td>C-9, C-20, C-32, C-37, VC-25, UH-1</td>
</tr>
<tr>
<td>92nd Air Refueling Wing</td>
<td>Fairchild AFB, Wash.</td>
<td>KC-135</td>
</tr>
<tr>
<td>305th Air Mobility Wing</td>
<td>McGuire AFB, N.J.</td>
<td>C-141, KC-10</td>
</tr>
<tr>
<td>317th Airlift Group</td>
<td>Dyess AFB, Tex.</td>
<td>C-130</td>
</tr>
<tr>
<td>319th Air Refueling Wing</td>
<td>Grand Forks AFB, N.D.</td>
<td>KC-135</td>
</tr>
<tr>
<td>375th Airlift Wing</td>
<td>Scott AFB, Ill.</td>
<td>C-9, C-21</td>
</tr>
<tr>
<td>436th Airlift Wing</td>
<td>Dover AFB, Del.</td>
<td>C-5</td>
</tr>
<tr>
<td>437th Airlift Wing</td>
<td>Charleston AFB, S.C.</td>
<td>C-17</td>
</tr>
<tr>
<td>463rd Airlift Group</td>
<td>Little Rock AFB, Ark.</td>
<td>C-130</td>
</tr>
</tbody>
</table>

**AIR MOBILITY COMMAND, SCOTT AFB, ILL.**

- **Commander**
  - Gen. John W. Handy

  **15th Air Force**
  - Travis AFB, Calif.

  **21st Air Force**
  - McGuire AFB, N.J.

  **Air Mobility Warfare Center**
  - Ft. Dix, N.J.

  **Tanker Airlift Control Center**
  - Scott AFB, Ill.

  **Defense Courier Service**
  - Ft. Meade, Md.

**15th AIR FORCE (AMC), TRAVIS AFB, CALIF.**

- **Commander**

  **22nd Air Refueling Wing**
  - McConnell AFB, Kan. (KC-135)

  **60th Air Mobility Wing**
  - Travis AFB, Calif. (C-5, KC-10)

  **62nd Airlift Wing**
  - McChord AFB, Wash. (C-17, C-141)

  **319th Air Refueling Wing**
  - Grand Forks, N.D. (KC-135)

  **375th Airlift Wing**
  - Scott AFB, Ill. (C-9, C-21)

  **317th Airlift Group**
  - Dyess AFB, Tex. (C-130)

  *Tenant unit.

**21st AIR FORCE (AMC), McGUIRE AFB, N.J.**

- **Commander**
  - Maj. Gen. George N. Williams

  **6th Air Mobility Wing**
  - MacDill AFB, Fla. (C-37, KC-135)

  **43rd Airlift Wing**
  - Pope AFB, N.C. (C-130)

  **89th Airlift Wing**
  - Andrews AFB, Md. (C-9, C-20, C-32, C-37, VC-25, UH-1)

  **305th Air Mobility Wing**
  - McGuire AFB, N.J. (C-141, KC-10)

  **436th Airlift Wing**
  - Dover AFB, Del. (C-5)

  **437th Airlift Wing**
  - Charleston AFB, S.C. (C-135)

  **463rd Airlift Group**
  - Little Rock AFB, Ark. (C-130)

  *Tenant unit.
PACAF units in Japan work closely with host country forces. The backseater in the Kadena Air Base F-15 in the foreground is Lt. Gen. Katsuhiko Iwasaki, commander, Air Defense Command, Japan Air Self Defense Force.

### PERSONNEL

<table>
<thead>
<tr>
<th>(as of Sept. 30, 2001)</th>
<th>Officers</th>
<th>Enlisted</th>
</tr>
</thead>
<tbody>
<tr>
<td>Active duty</td>
<td>3,990</td>
<td>27,569</td>
</tr>
<tr>
<td>Reserve components</td>
<td>31,559</td>
<td>10,109</td>
</tr>
</tbody>
</table>

| Reserve components     | 4,671    | 4,317    |
| ANG                    | 3,671    | 354      |
| AFRC                   | 8,883    | 549      |
| Civilian               | 45,113   | 528      |

### WEAPONS

- **3rd Wing**
  - Elmendorf AFB, Alaska
  - C-12, C-130H, E-3B/C, F-15C/D, F-15E

- **8th Fighter Wing**
  - Kunsan AB, South Korea
  - F-16C/D

- **15th Air Base Wing**
  - Hickam AFB, Hawaii

- **18th Wing**
  - Kadena AB, Japan
  - E-3B/C, F-15C/D, KC-135R, HH-60G

- **35th Fighter Wing**
  - Misawa AB, Japan
  - F-16C/D

- **36th Air Base Wing**
  - Andersen AFB, Guam
  - A/OA-10A, C-12, F-16C/D

- **354th Fighter Wing**
  - Eielson AFB, Alaska
  - A/OA-10A, F-16C/D

- **374th Airlift Wing**
  - Yokota AB, Japan
  - C-9A, C-21A, C-130E/H

### PACIFIC AIR FORCES, HICKAM AFB, HAWAII

**Commander**
- Gen. William J. Begert
Airmen from the 25th Fighter Squadron, 51st Fighter Wing, prepare an A-10 for departure from Osan AB, South Korea.

**EQUIPMENT**

(PAI as of Sept. 30, 2001)
- Fighter/Attack (A/OA-10, F-15, F-16) 264
- Helicopter (HH-60) 8
- Recon/BM/C3 (E-3) 2
- Tanker (KC-135) 12
- Transport (C-9, C-12, C-21, C-130) 39

**11th AIR FORCE (PACAF), ELMENDORF AFB, ALASKA**

Commander
Lt. Gen. Norton A. Schwartz

3rd Wing
Elmendorf AFB, Alaska
(C-12, C-130H, E-38/C, F-15C/D, F-15E)

354th Fighter Wing
Eielson AFB, Alaska
(A/OA-10A, C-12, F-16C/D)

**13th AIR FORCE (PACAF), ANDERSEN AFB, GUAM**

Commander
Maj. Gen. Theodore W. Lay II

36th Air Base Wing
Andersen AFB, Guam

497th Fighter Training Squadron
Paya Lebar Airfield, Singapore*
US Air Forces in Europe

Headquarters  Ramstein AB, Germany
Established  Aug. 7, 1945
Commander  Gen. Gregory S. Martin

MISSIONS
Provide the joint force commander rapidly deployable expeditionary aerospace forces

COROLLARY MISSIONS
Plan, conduct, coordinate, and support aerospace operations to achieve US national and NATO objectives based on EUCOM taskings
Develop and maintain light, lean, lethal, and rapid expeditionary aerospace forces
Establish and maintain expeditionary bases
Support US military plans and operations in Europe, the Mediterranean, the Middle East, and Africa

FORCE STRUCTURE
Two Numbered Air Forces: 3rd, RAF Mildenhall, UK; 16th, Aviano AB, Italy
Six wings (one multimission, one air refueling, one airlift, and three fighter)

OPERATIONAL ACTIVITY
Flying hours: 7,500 per month

Major operations
Enduring Freedom (Afghanistan); Focus Relief (Sierra Leone); Joint Forge (Bosnia); Joint Guardian (Kosovo); Northern/Southern Watch (Iraq)

US AIR FORCES IN EUROPE, RAMSTEIN AB, GERMANY

Commander
Gen. Gregory S. Martin

3rd Air Force
RAF Mildenhall, UK
Maj. Gen. Michael W. Woolley

16th Air Force
Aviano AB, Italy
Lt. Gen. Ronald E. Keys

The USAFE organizational chart above shows peacetime lines of command. The chart below shows the NATO wartime command lines.

Allied Command Europe (ACE)

Allied Forces Southern Europe (AFSOUTH)
Naples, Italy

Allied Forces North Europe (AFNORTH)
Brunssum, Netherlands

Allied Forces Southern Europe (AIRSOUTH)
Naples, Italy

Allied Forces North Europe (AIRNORTH)
Ramstein AB, Germany

5th Combined Air Operations Center
Vicenza, Italy

6th Combined Air Operations Center
Eskisehir, Turkey

Interim Deployable CAOC
Ramstein AB, Germany

USAFe’s Ramstein AB, Germany, has among its several missions intratheater aeromedical evacuation as well as CONUS staging and medevac. Landstuhl Regional Medical Center is located a few miles from the base.
PERSONNEL
(as of Sept. 30, 2001)
Active duty
Officers 3,439
Enlisted 22,893
Reserve components 388
ANG 198
AFRC 190
Civilian 5,022
Total 31,742

EQUIPMENT
(PAI as of Sept. 30, 2001)
Fighter/Attack (A/OA-10, F-15, F-16) 173
Tanker (KC-135) 15
Transport (C-9, C-20, C-21, C-130) 36

UNIT
31st Fighter Wing
Aviano AB, Italy
F-16C/D

39th Wing
Incirlik AB, Turkey
(Tactical range and contingency support, rotational aircraft)

48th Fighter Wing
RAF Lakenheath, UK
F-15C/D, F-15E

52nd Fighter Wing
Spangdahlem AB, Germany
A/OA-10, F-16C/D

86th Airlift Wing
Ramstein AB, Germany
C-9, C-20, C-21, C-130E

100th Air Refueling Wing
RAF Mildenhall, UK
KC-135R

3rd AIR FORCE (USAFE), RAF MILDENHALL, UK
Commander
Maj. Gen. Michael W. Wooley

48th Fighter Wing
RAF Lakenheath, UK
(F-15C/D, F-15E)

52nd Fighter Wing
Spangdahlem AB, Germany
(A/OA-10, F-16C/D)

86th Airlift Wing
Ramstein AB, Germany
(C-9, C-20, C-21, C-130E)

100th Air Refueling Wing
RAF Mildenhall, UK
(KC-135R)

16th AIR FORCE (USAFE), AVIANO AB, ITALY
Commander
Lt. Gen. Ronald E. Keys

31st Fighter Wing
Aviano AB, Italy
(F-16C/D)

39th Wing
Incirlik AB, Turkey
(Tactical range and contingency support, rotational aircraft)

At Incirlik AB, Turkey, SSgt. Jeff Lease from Misawa AB, Japan, and SrA. Ben Ramaekers from Kadena AB, Japan, unload Sidewinder missiles. They are preparing an F-16 from Aviano AB, Italy, for a Northern Watch mission over Iraq.