Field Operating Agencies

A Field Operating Agency is a subdivision of the Air Force that carries out field activities under the operational control of an Hq. USAF functional manager. Though the FOAs have the same administrative and organizational responsibilities as the major commands, their missions remain separate from those of the major commands.

Air Force Agency for Modeling and Simulation

Hq.: Orlando, Fla.
Estab.: June 3, 1996
Cmdr.: Col. Grant F. Herring

MISSION, PURPOSE, OPERATIONS
Support development and use of the Joint Synthetic Battlespace for training, analysis, acquisition, test and evaluation, and operations; corporate USAF modeling and simulation operations

Implement USAF, joint, and DOD modeling and simulation policies and standards

Manage, coordinate, and integrate major USAF/joint modeling and simulation programs and initiatives

Promote and support technology improvements

STRUCTURE
Two divisions
Two operating locations

PERSONNEL
Active duty 20
Officers 17
Enlisted 3
Civilians 12
Total 32

Air Force Base Conversion Agency

Hq.: Arlington, Va.
Estab.: Nov. 15, 1991
Dir.: Albert F. Lowas Jr.

MISSION, PURPOSE, OPERATIONS
Execute environmental programs and real and personal property disposal for major Air Force bases in the US being closed or realigned under the authorities of the Base Closure and Realignment Act of 1988 and the Defense Base Closure and Realignment Act of 1990

Assist communities in the conversion of closing and realigning bases from military to civilian use and ensure that property at these Air Force installations is made available for reuse as quickly and efficiently as possible

STRUCTURE
Regional divisions
Base-level operating locations

PERSONNEL
Active duty 41
Officers 39
Enlisted 2
Reserve components 15
ANG 0
AFRC 15
Civilians 397
Total 453

Air Force Audit Agency

Hq.: Washington, D.C.
Estab.: July 1, 1948
Dir.: James R. Speer

MISSION, PURPOSE, OPERATIONS
Provide all levels of Air Force management with independent and quality audit services

Produce audit products that evaluate the efficiency, effectiveness, and economy of Air Force programs and activities

STRUCTURE
Three directorates at Arlington, Va., March ARB, Calif., and Wright-Patterson AFB, Ohio

Three regional offices
19 field offices

PERSONNEL
Civilians 862

The director of AFAA is the auditor general of the Air Force.

Air Force Civil Engineer Support Agency

Hq.: Tyndall AFB, Fla.
Estab.: Aug. 1, 1991
Cmdr.: Col. Bruce R. Barthold

MISSION, PURPOSE, OPERATIONS
Provide the best tools, practices, and professional support to maximize Air Force civil engineer capabilities in base and contingency operations

STRUCTURE
Four directorates

PERSONNEL
Active duty 85
Officers 19
Enlisted 66
Reserve components 22
ANG 0
AFRC 22
Civilians 109
Total 216

Air Force Center for Environmental Excellence

Hq.: Brooks AFB, Tex.
Estab.: July 23, 1991
Dir.: Gary M. Erickson

MISSION, PURPOSE, OPERATIONS
Provide Air Force leaders the comprehensive expertise to protect, preserve, restore, develop, and sustain the nation’s environmental and installation resources

STRUCTURE
Four directorates
Three regional environmental offices

PERSONNEL
Active duty 61
Officers 54
Enlisted 7
Reserve components 10
ANG 0
AFRC 5
Civilians 226
Total 338

Air Force Communications Agency

Hq.: Scott AFB, Ill.
Estab.: June 13, 1996
Cmdr.: Col. Thomas J. Verbeck

MISSION, PURPOSE, OPERATIONS
Serve as center of excellence for command, control, communications, computers, and information technology

Provide seamless connectivity for C2 of air and space forces.

Drive innovative information superiority solutions
Deploy specialized strike teams and network assessment capabilities for assured USAF communications and information combat power
Serve as leader for USAF-wide information infrastructure and information protection
Evaluate commercial information technologies for potential USAF use

STRUCTURE
Five functional areas

PERSONNEL
Active duty Officers Enlisted Civilians Total
189 66 123 307 496

Air Force Cost Analysis Agency

Hq.: Arlington, Va.
Estab.: Aug. 1, 1992
Exec. Dir.: Joseph T. Kammerer

MISSION, PURPOSE, OPERATIONS
Develop independent life-cycle cost estimates of major weapon and information systems; estimates and cost factors for modernization planning, long-range planning, divestiture, and flying hour program; cost-estimation tools, techniques, methodologies, and databases

Conduct special cost reviews for the Air Force Secretariat and for other organizations as directed

Research emerging changes in technologies, acquisition priorities, and industry

STRUCTURE
Five divisions

PERSONNEL
Active duty Officers Enlisted Civilians Total
19 17 2 32 51

Air Force Cost Analysis Agency

Hq.: Alexandria, Va.
Estab.: Oct. 1, 1991
Cmdr.: Col. Steven L. Woolf

MISSION, PURPOSE, OPERATIONS
Obtain radio frequency spectrum access for Air Force and selected DOD activities in support of national policy objectives, systems development, and global operations

Coordinate Air Force radio frequency spectrum policy and guidance. Responsible for USAF representation in spectrum negotiations with civil, military, national, and international regulatory organizations

Provide curriculum oversight for the Interservice Radio Frequency Management School and Joint Task Force Spectrum Managers Course

STRUCTURE
Two directorates

PERSONNEL
Active duty Officers Enlisted Civilians Total
9 3 6 19 28

Air Force Frequency Management Agency

Hq.: Andrews AFB, Md.
Estab.: Oct. 1, 1991
Cmdr.: Col. Scott G. Grunwald

MISSION, PURPOSE, OPERATIONS
Develop, standardize, evaluate, and certify USAF policy, procedures, and equipment for global flight operations and centrally manage the Air Force Air Traffic Control and Landing Systems

Perform worldwide flight inspection of airfields and flight instrument/navigation systems during combat, contingencies, and JCS exercises

Represent USAF in FAA airspace management and ATC issues; DOD in international airspace and ATC issues

Provide procedures for ATC, airfield, operational evaluation of ATC systems, air-space management, and Terminal Instrument Procedures

STRUCTURE
Two detachments at Oklahoma City and Washington, D.C.

PERSONNEL
Active duty Officers Enlisted Reserve components
116 54 62 4

AFRC 4

Civilians 34

Total 154

Air Force Historical Research Agency

Hq.: Maxwell AFB, Ala.
Estab.: May 25, 1979
Cmdr.: Col. Dieter Barnes

MISSION, PURPOSE, OPERATIONS
Collect, preserve, and manage USAF historical document collection and oral history program

Answer requests for historical information

Operate research facilities; a USAF–wide automated historical data system

Determine the lineage and honors of Air Force organizations

Verify official emblem records of Air Force organizations

Prepare Air Force aerial victory credits

STRUCTURE
Two divisions

PERSONNEL
Active duty Officers Enlisted Reserve components
5 1 4

ANG 0

AFRC 17

Civilians 59

Total 81

The Air Force Historical Research Agency at Maxwell AFB, Ala., determines the lineage and honors of USAF organizations.
Air Force History Support Office

Hq.: Washington, D.C.  
Estab.: Sept. 30, 1994  
Cmdr.: Col. Carol B. Sikes

MISSION, PURPOSE, OPERATIONS
Research, write, and publish books and other studies on the history of the Air Force  
Provide historical support to USAF, DOD, and other government agencies  
Support scholars with research and teaching materials  
Record and disseminate USAF history to enable decision-makers and planners to formulate strategy, plans, and doctrine; educate USAF students at professional military institutions; inform the public about the role of USAF and airpower in national security

STRUCTURE
Two divisions

PERSONNEL
Active duty 5  
Officers 2  
Enlisted 3  
Reserve components 3  
ANG 0  
AFRC 3  
Civilians 25  
Total 33

Air Force Legal Services Agency

Hq.: Bolling AFB, D.C.  
Estab.: Sept. 1, 1991  
Cmdr.: Brig. Gen. (sel.) Michael Madrid

MISSION, PURPOSE, OPERATIONS
Provide commanders and personnel with specialized legal services: administering military justice to protect individual rights and ensure good order and discipline; preserving command freedom of action through robust defense of USAF interests in civil litigation; training and advising the headquarters and field in military justice and civil law matters; providing programs to benefit the Air Force family; and supporting legal services worldwide with state-of-the-art, specialized information technology

STRUCTURE
Three directorates

PERSONNEL
Active duty 368  
Officers 256  
Enlisted 112  
Civilians 113  
Total 481

Air Force Logistics Management Agency

Hq.: Maxwell AFB, Gunter Annex, Ala.  
Estab.: Sept. 30, 1975  
Cmdr.: Col. Ronne G. Mercer

MISSION, PURPOSE, OPERATIONS
Provide USAF leadership with independent assessments to improve USAF operations and support  
Serve as single comprehensive inspection agency of USAF medical organizations  
Recommend improvements to existing processes, practices, and programs for fulfilling peacetime, contingency, and wartime missions  
Conduct special reviews and inquiries  
Publish the Air Force Journal of Logistics

STRUCTURE
Seven divisions

PERSONNEL
Active duty 54  
Officers 36  
Enlisted 18  
Civilians 20  
Total 74

Air Force Manpower and Innovation Agency

Hq.: Randolph AFB, Tex.  
Estab.: Sept. 1, 1999  
Cmdr.: Col. Ronnie D. Sullivan

MISSION, PURPOSE, OPERATIONS
Determine current and future resource requirements, through manpower stud-
Air Force News Agency

Hq.: San Antonio
Estab.: June 1, 1978
Cmdr.: Col. Anthony J. Epifano

MISSION, PURPOSE, OPERATIONS
Create and deliver timely and credible information products and services
Communicate and broadcast news, information, and entertainment through print and electronic means
Operate all USAF–managed American Forces Radio and Television Service outlets
Produce news and feature stories on soldiers and airmen for release to civilian broadcast, print, and Web media

STRUCTURE
Air Force Broadcasting Service
Army and Air Force Hometown News Service
Air Force News Service

PERSONNEL
Active duty 45
Officers 34
Enlisted 11
Civilians 20
Total 65

Air Force Office of Special Investigations

Hq.: Andrews AFB, Md.
Estab.: Aug. 1, 1948
Cmdr.: Brig. Gen. Leonard E. Patterson

MISSION, PURPOSE, OPERATIONS
Provide professional criminal and counterintelligence investigative services to commanders of all Air Force activities
Exploit counterintelligence activities for force protection
Resolve violent crime affecting USAF
Combat threats to Air Force information systems and technologies
Defeat and deter acquisition fraud
Serve as DOD’s executive agent for Defense Cyber Crime Center

STRUCTURE
USAF Special Investigations Academy
Eight regional offices
Eight squadrons
180 detachments and operating locations

PERSONNEL
Active duty 1,426
Officers 374
Enlisted 1,052
Reserve components 472
ANG 0
AFRC 472
Civilians 478
Total 2,376

Air Force Operations Group

Hq.: Washington, D.C.
Estab.: July 26, 1977
Cmdr.: Col. Dave P. Jones

MISSION, PURPOSE, OPERATIONS
Support USAF Chief of Staff and DCS for Air and Space Operations on current operational issues, including a 24-hour watch on all current operations and processing emergency messages
Provide facilities, policy, procedures, training, and staffing for Crisis Action Team during crises, contingencies, and exercises
Coordinate actions among major USAF organizations for JCS and USAF taskings
Prepare and provide weather data to the President, Secretary of Defense, JCS, NMCC, Army Operations Center, and other federal agencies

STRUCTURE
Five divisions

PERSONNEL
Active duty 200
Officers 134
Enlisted 66
Reserve components 5
ANG 0
AFRC 5
Civilians 10
Total 215

Air Force Pentagon Communications Agency

Hq.: Washington, D.C.
Estab.: Oct. 1, 1984
Cmdr.: Col. Howard A. Bower

MISSION, PURPOSE, OPERATIONS
Provide effective and timely information systems services and capabilities for Hq., USAF, OSD, and Joint Staff for military operations and missions

STRUCTURE
Eight directorates

PERSONNEL
Active duty 408
Officers 71
Enlisted 337
Civilians 231
Total 639

USAF MSgt. Ron Przysucha (left), a TV news branch chief from the Air Force News Agency, prepares a security forces squadron member for an interview.
**Air Force Personnel Center**

Hq.: Randolph AFB, Tex.  
Estab.: Oct. 1, 1995  

**MISSION, PURPOSE, OPERATIONS**  
Provide personnel operations service

**STRUCTURE**  
Eight divisions

**PERSONNEL**  
Active duty 961  
Officers 296  
Enlisted 665  
Reserve components 39  
ANG 2  
AFRC 37  
Civilians 1,050  
Total 2,050

AFPC was formerly the Air Force Military Personnel Center and the Air Force Civilian Personnel Management Center.

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**Air Force Personnel Operations Agency**

Hq.: Washington, D.C.  
Estab.: Aug. 15, 1993  
Dir.: Brig. Gen. Toreaser A. Steele

**MISSION, PURPOSE, OPERATIONS**  
Execute personnel programs and provide personnel support to Hq. USAF personnel in the Washington, D.C., area  
Develop and operate officer, enlisted, and civilian models and databases for management information  
Support DCS, Personnel, computer operations

**STRUCTURE**  
Two divisions

**PERSONNEL**  
Active duty 37  
Officers 21  
Enlisted 16  
Civilians 11  
Total 48

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**Air Force Program Executive Office**

Hq.: Washington, D.C.  
Estab.: November 1990  
Exec.: Marvin R. Sambur

**MISSION, PURPOSE, OPERATIONS**  
Manage and account for the execution of major and selected Air Force acquisition programs

**STRUCTURE**  
Program Executive Officers:  
Brig. Gen. Ted F. Bowlds, Airlift, Trainers  

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**Air Force Review Boards Agency**

Hq.: Andrews AFB, Md.  
Estab.: June 1, 1980  
Dir.: Joe G. Lineberger

**MISSION, PURPOSE, OPERATIONS**  
Air Force Board for Correction of Military Records  
Air Force Civilian Appellate Review Office  
Air Force Personnel Council

**PERSONNEL**  
Active duty 10  
Officers 5  
Enlisted 5  
Reserve components 4  
ANG 1  
AFRC 3  
Civilians 43  
Total 57

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**Air Force Safety Center**

Hq.: Kirtland AFB, N.M.  
Estab.: Jan. 1, 1996  

**MISSION, PURPOSE, OPERATIONS**  
Manage USAF mishap prevention programs and the Nuclear Surety Program  
Develop regulatory guidance  
Provide technical assistance in flight, ground, and weapons and space safety disciplines  
Maintain USAF database for all safety mishaps  
Oversee all major command mishap investigations and evaluate corrective actions for applicability and implementation USAF-wide  
Direct safety education programs for all safety disciplines

**STRUCTURE**  
Five divisions

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**Air Force Security Forces Center**

Hq.: Lackland AFB, Tex.  
Estab.: March 17, 1997  
Cmdr.: Col. Donald T. Knowles

**MISSION, PURPOSE, OPERATIONS**  
Develop USAF security forces guidance, policy, and training requirements to safeguard and protect personnel and resources  
Prepare guidance on air base defense operations and security forces continuation training; mission-related security and law enforcement operations; resource protection: anti-terrorism  
Develop and implement base-level and combat arms training and ground combat weapons maintenance programs  
Manage USAF corrections program and activities; DOD military working dog activities; contingency requirement taskings

**STRUCTURE**  
Four divisions  
Force Protection Battelab  
Three detachments at Ft. Leavenworth, Kan., NAS Miramar, Calif., and Charleston NWC, S.C.

**PERSONNEL**  
Active duty 259  
Officers 46  
Enlisted 213  
Reserve components 7  
ANG 1  
AFRC 6  
Civilians 12  
Total 278

Air Force Security Police Agency was redesignated Air Force Security Forces Center, a DRU, March 17, 1997; it was redesignated an FOA Oct. 1, 1998.

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**Air Force Services Agency**

Hq.: San Antonio  
Estab.: Feb. 5, 1991  
Cmdr.: Col. Joseph W. Mazzola

**MISSION, PURPOSE, OPERATIONS**  
Support the bases, major commands, and Air Staff by providing technical assistance, fielding new initiatives, developing procedures, and managing selected central support functions to ensure successful service programs

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Brig. Gen. William J. Jabor, Fighter & Bomber Programs  
Brig. Gen. John L. Hudson, Joint Strike Fighter  
Timothy Beyland, Services Programs  
Judy Stokley, Weapons Programs

**PERSONNEL**  
Active duty 65  
Officers 48  
Enlisted 17  
Reserve components 2  
ANG 0  
AFRC 2  
Civilians 49  
Total 116

The commander is also the Air Force chief of safety.  
AFSC publishes Flying Safety, Road and Rec, and Weapons Journal.
Manage Air Force nonappropriated central funds and operate central systems, such as banking, investments, purchasing, data flow, insurance, and benefit programs.

**STRUCTURE**
Eight directorates

**PERSONNEL**
Active duty Officers 20
Enlisted Officers 48
Reserve components 3
ANG 3
AFRC 1
 Civilians 179
Total 251

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**Air Force Technical Applications Center**

Hq.: Patrick AFB, Fla.
Estab.: July 7, 1959
Cmdr.: Col. Roy E. Horton III

**MISSION, PURPOSE, OPERATIONS**
Monitor compliance with several international treaties, including the 1974 Threshold Test Ban Treaty and 1976 Peaceful Nuclear Explosions Treaty.
Operate the US Atomic Energy Detection System, a global network of subsurface, surface, airborne, and space-based sensors that detect nuclear explosions.
Operate analytical laboratories that provide national authorities with technical measurements with which to monitor foreign nuclear tests.

**STRUCTURE**
Analysis Center, Patrick AFB, Fla. Operational sites/detachments in 18 countries

**PERSONNEL**
Active duty Officers 524
Enlisted Officers 392
Total 524

**EQUIPMENT**
25 seismic arrays and 11 single-instrumentation locations consisting of seismometers and associated data acquisition systems and workstations.
Seven hydroacoustic recording locations.
More than 100 sensors and 35 satellites, with associated ground systems instrumentation and data-processing equipment.
Ground-based equipment to collect nuclear event debris.

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**Air Force Weather Agency**

Hq.: Offutt AFB, Neb.
Estab.: Oct. 15, 1997
Cmdr.: Col. Robert H. Allen

**MISSION, PURPOSE, OPERATIONS**
Enhance the nation’s combat capability by delivering timely, accurate, and reliable weather support worldwide to Air Force and Army forces, unified commands, national programs, and national leaders.

**STRUCTURE**
Air Force Combat Climatology Center, Asheville, N.C.
Air Force Combat Weather Center, Hurlburt Field, Fla.
55th Space Weather Squadron, Schriever AFB, Colo. (with six solar observatories around the world)
One detachment at Tinker AFB, Okla. (with six operating locations)

**PERSONNEL**
Active duty Officers 117
Enlisted Officers 436
Reserve Components 7
ANG 0
AFRC 2
Civilians 200
Total 760

Formerly Air Weather Service, established July 1, 1937.

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**ANG Readiness Center**

Hq.: Andrews AFB, Md.
Estab.: August 1997
Cmdr.: Col. Naomi D. Manadier

**MISSION, PURPOSE, OPERATIONS**
Provide policy, guidance, and resources to prepare men and women for combat and serve as a channel of communication for contingencies and national policies.

**STRUCTURE**
201st Mission Support Squadron
13 directorates

**PERSONNEL**
Active duty Officers 73
Enlisted Officers 65
Reserve Components 496
ANG 494
AFRC 2
Civilians 435
Total 1,069

MSgt. Dido Moran, 363rd Expeditionary Operation Support Squadron weather flight superintendent, checks a remote weather receiving system. Air Force Weather Agency personnel provide timely weather information to USAF and Army forces.
Direct Reporting Units

Air Force Doctrine Center

Hq.: Maxwell AFB, Ala.
Estab.: Feb. 24, 1997

MISSION, PURPOSE, OPERATIONS
Provide a focal point for air and space doctrine
Develop basic and operational doctrine for USAF Total Force
Advocate doctrinally correct representation of air and space power in service and joint campaign models and exercise scenarios
Collect inputs from exercises and operations for lessons learned
Participate in development and investigation of future operational concepts, technologies, and strategies
Present USAF doctrine to Army officers at various combat arms branch schools

STRUCTURE
Det. 1, Langley AFB, Va.
Six operating locations
Joint and Air Staff Liaison, Pentagon

PERSONNEL
Active duty 63
Officers 55
Enlisted 8
Reserve components 9
ANG 0
AFRC 9
Civilians 12
Total 84

Air Force Studies and Analyses Agency

Hq.: Washington, D.C.
Estab.: Feb. 5, 1991 (as a FOA)
Dir.: Jacqueline V. Henningsen

MISSION, PURPOSE, OPERATIONS
Perform independent, timely, and objective analyses of key Air Force programs, critical operational and acquisition issues, and resource allocation processes in direct support of senior Air Force decision-makers
Provide operational assessment of requirements, plans, tactics, strategy, and effectiveness of current and future aerospace systems
Ensure effective USAF-wide use of analytic resources, centralized synthesis of analyses and studies, and management of studies and supporting data

STRUCTURE
Senior Analysis Review Group
Four directorates

PERSONNEL
Active duty 64
Officers 54
Enlisted 10
Civilians 17
Total 81

US Air Force Academy

Hq.: Colorado Springs, Colo.
Estab.: April 1, 1954

MISSION, PURPOSE, OPERATIONS
Develop and inspire young men and women to become Air Force officers with knowledge, character, and discipline
Produce dedicated Air Force officers and leaders
Instill leadership through academics, military training, athletic conditioning, and character development

STRUCTURE
Objective wing

PERSONNEL
Active duty 1,599
Officers 183
Enlisted 1,416
Reserve components 28
ANG 0
AFRC 28
Civilians 853
Total 2,480

11th Wing

Hq.: Bolling AFB, D.C.
Estab.: July 15, 1994
Cmdr.: Col. William A. Chambers

MISSION, PURPOSE, OPERATIONS
Provide administrative and ceremonial support to USAF members in the National Capital Region, all 50 states, and more than 100 countries
Support the President, SECAF, and CSAF via the United States Air Force Band and Honor Guard
Provide personnel, operations, comptroller, accounting and finance, and recreation services for wing assets, including the day-to-day operations of Bolling
Manage physical, personal, electronic, and information security within the Pentagon

STRUCTURE
Objective wing

PERSONNEL
Active duty 1,599
Officers 183
Enlisted 1,416
Reserve components 28
ANG 0
AFRC 28
Civilians 853
Total 2,480

 STRUCTURE

The cadet student body is designated the Cadet Wing. The wing is composed of four groups consisting of nine squadrons each, with more than 100 cadets assigned to a squadron. Each squadron consists of members of all four classes.

PERSONNEL
Active duty 2,257
Officers 970
Enlisted 1,287
Reserve components 26
ANG 1
AFRC 25
Civilians 1,835
Total 4,118

EQUIPMENT
31 aircraft (TG-9 sailplanes; Cessna 150s; TG-3 and TG-4 gliders; and TG-7A and TG-11A motorized gliders; T-41s; UV-18 jump airplanes)

Cadets complete four years of study for a bachelor of science degree, choosing from 30 different academic majors. Four primary areas of military development are stressed in military art and science, theoretical and applied leadership experiences, aviation science and airmanship programs, and military training.

Air Force Operational Test and Evaluation Center

Hq.: Kirtland AFB, N.M.
Estab.: Jan. 1, 1974

MISSION, PURPOSE, OPERATIONS
Plan, execute, and report independent OT&Es
Determine operational capabilities and limitations of USAF and joint systems to meet warfighter mission needs
Provide operational effectiveness, suitability, and evaluation expertise from concept development to system employment to support USAF, DOD, and other government agencies

STRUCTURE
Four geographically separate units at Edwards AFB, Calif. (two), Eglin AFB, Fla., and Peterson AFB, Colo.

PERSONNEL
Active duty 497
Officers 323
Enlisted 174
Civilians 205
Total 702

USAF Almanac

A Direct Reporting Unit is a subdivision of the Air Force, directly subordinate to Hq. USAF, separate from any major command or FOA because of a unique mission, legal requirements, or other factors. DRUs have the same administrative and organizational responsibilities as major commands.