Field Operating Agencies

Air Force Agency for Modeling and Simulation

Headquarters: Orlando, Fla.
Established: June 3, 1996
Commander: Col. Jimmy H. Wilson

MISSION, PURPOSE, OPERATIONS
Support development and use of the Joint Synthetic Battlespace for training, analysis, acquisition, test and evaluation, and operations; corporate USAF modeling and simulation operations

Implement USAF, joint, and DoD modeling and simulation policies and standards
Manage, coordinate, and integrate major USAF/joint modeling and simulation programs and initiatives

STRUCTURE
Operations Support Division
Program Support Division
Services Support Division

PERSONNEL
Active duty: 18
Officers: 16
Enlisted: 2
Reserve components: 0
Civilians: 15
Total: 33

Air Force Audit Agency

Headquarters: Washington
Established: July 1, 1948
Director: Jackie R. Crawford

MISSION, PURPOSE, OPERATIONS
Provide all levels of Air Force management with independent and quality audit services
Produce audit products that evaluate the efficiency, effectiveness, and economy of Air Force programs and activities

STRUCTURE
Materiel and Systems Audits Directorate, Wright–Patterson AFB, Ohio
Financial and Support Audits Directorate, March ARB, Calif.
Field Activities Directorate, Arlington, Va.
Three regional offices
21 field offices

PERSONNEL
Active duty: 3
Officers: 2
Enlisted: 1
Reserve components: 0
Civilians: 891
Total: 894

The director of AFAA is the Auditor General of the Air Force.

Air Force Base Conversion Agency

Established: Nov. 15, 1991
Director: Albert F. Lowas Jr.

MISSION, PURPOSE, OPERATIONS
Execute environmental programs and real and personal property disposal for major Air Force bases in the US being closed or realigned under the authorities of the Base Closure and Realignment Act of 1988 and the Defense Base Closure and Realignment Act of 1990
Assist communities in the conversion of closing and realigning bases from military to civilian use and ensure that property at these Air Force installations is made available for reuse as quickly and efficiently as possible

STRUCTURE
Office of the Director
Regional divisions
Base-level operating locations

PERSONNEL
Active duty: 365
Reserve components: 0
Civilians: 365
Total: 365

Air Force Center for Environmental Excellence

Headquarters: Brooks AFB, Texas
Established: July 23, 1991
Director: Gary M. Erickson

MISSION, PURPOSE, OPERATIONS
Provide Air Force leaders the comprehensive expertise to protect, preserve, restore, develop, and sustain the nation's environmental and installation resources

STRUCTURE
Design and Construction Directorate
Environmental Restoration Directorate
Environmental Conservation and Planning Directorate
Environmental Quality Directorate
Three Regional Environmental Offices

PERSONNEL
Active duty: 39
Officers: 37
Enlisted: 2
Reserve components: 12
ANG: 0
AFRC: 12
Civilians: 388
Total: 439

A Field Operating Agency is a subdivision of the Air Force that carries out field activities under the operational control of an Hq. USAF functional manager. Though the FOAs have the same administrative and organizational responsibilities as the major commands, their missions remain separate from those of the major commands.
Air Force Magazine / May 1999

Air Force Civil Engineer Support Agency

Headquarters
Randolph AFB, Texas
Established
Dec. 19, 1996
Commander
Col. John C. Vrba

MISSION, PURPOSE, OPERATIONS
Provide the best tools, practices, and professional support to maximize Air Force civil engineer capabilities in base and contingency operations

STRUCTURE
Contingency Support Directorate
Technical Support Directorate
Operations Support Directorate
Field Support Directorate
Executive support staff

PERSONNEL
Active duty
31
Officers
30
Enlisted
1
Reserve components
0
Civilians
34
Total
65

Air Force Flight Standards Agency

Headquarters
Andrews AFB, Md.
Established
Oct. 1, 1991
Commander
Col. Richard P. Packard

MISSION, PURPOSE, OPERATIONS
Develop, standardize, evaluate, and certify USAF policy, procedures, and equipment for global flight operations and centrally manage the Air Force Air Traffic Control and Landing Systems

STRUCTURE
Aircraft/Weapons Division
Information Technology Division
Forces Analysis Division
Space Programs Division
Research/Resources Division

PERSONNEL
Active duty
126
Officers
53
Enlisted
73
Reserve components
0
Civilians
84
CMEs
15
Total
225

Air Force Cost Analysis Agency

Headquarters
Arlington, Va.
Established
Aug. 1, 1992
Executive Director
Joseph T. Kammerer

MISSION, PURPOSE, OPERATIONS
Develop independent life-cycle cost estimates of major weapon and information systems; estimates and cost factors for modernization planning, long-range planning, divestiture, and flying hour program;

Air Force Cost Analysis Agency

Headquarters
Maxwell AFB, Ala.
Established
Sept. 12, 1949
Commander
Col. William E. Mathis

MISSION, PURPOSE, OPERATIONS
Collect, preserve, and manage USAF historical document collection and oral history program

Answer requests for historical information
Operate research facilities; a USAF–wide automated historical data system
Determine the lineage and honors of Air Force organizations
Maintain official emblem records of Air Force organizations
Verify Air Force aerial victory credits
Prepare historical data, analyses, and manuscripts

Mission, Purpose, Operations

Develop, analyze, test, evaluate, and recommend new or improved
concepts, methods, systems, policies, and procedures to enhance
logistics efficiency and effectiveness

Publish the Air Force Journal of Logistics

STRUCTURE

Information Systems Division
Research Division

PERSONNEL

Active duty
Officers 3
Enlisted 6
Reserve components
ANG 0
AFRC 22
Civilians 36
Total 67

Air Force History Support Office

Headquarters Washington
Established Sept. 30, 1994
Commander Col. Christine L. Jaremko

MISSION, PURPOSE, OPERATIONS

Research, write, and publish books and other studies on the history of the Air Force
Provide historical support to USAF, DoD, and other government agencies; scholars with research and teaching materials
Record and disseminate USAF history to enable decision makers and planners to formulate strategy, plans, and doctrine to conduct operations; educate USAF students at professional military schools; inform the public about the role of USAF and airpower in national security

STRUCTURE

Analysis and Reference Division
Products and Production Division
Pentagon Support Office

PERSONNEL

Active duty
Officers 5
Enlisted 2
Reserve components
ANG 3
AFRC 3
Civilians 24
Total 32

Air Force Legal Services Agency

Headquarters Bolling AFB, D.C.
Established Sept. 1, 1991
Commander Brig. Gen. (sel.) Jerald D. Stubbs

MISSION, PURPOSE, OPERATIONS

Provide commanders and personnel with specialized legal services: administering military justice to protect individual rights and ensure good order and discipline; preserving command freedom of action through robust defense of USAF interests in civil litigation; providing programs to benefit the Air Force family; and supporting legal services worldwide with state-of-the-art, specialized information technology

STRUCTURE

Air Force Court of Criminal Appeals
Civil Law and Litigation Directorate
Judiciary Directorate
Legal Information Services Directorate

PERSONNEL

Active duty
Officers 271
Enlisted 123
Reserve components
ANG 92
AFRC 92
Civilians 108
Total 594

Air Force Inspection Agency

Headquarters Kirtland AFB, N.M.
Established Aug. 1, 1991
Commander Col. Maria I. Cribbs

MISSION, PURPOSE, OPERATIONS

Provide USAF leadership with objective and independent assessments to improve USAF operations and support
Serve as single comprehensive inspection agency of USAF medical organizations
Recommend improvements to existing processes, practices, and

Conduct USAF Inspector General School; special reviews and inquiries
Publish The Inspector General magazine

STRUCTURE

Acquisition Inspection Directorate
Field Operations Directorate
Medical Inspection Directorate
Operations Support and Development Directorate

PERSONNEL

Active duty
Officers 394
Enlisted 185
Reserve components
ANG 92
AFRC 92
Civilians 108
Total 594

Air Force Logistics Management Agency

Headquarters Maxwell AFB, Gunter Annex, Ala.
Established Sept. 30, 1975
Commander Col. Richard M. Bereit

MISSION, PURPOSE, OPERATIONS

Develop, analyze, test, evaluate, and recommend new or improved
concepts, methods, systems, policies, and procedures to enhance logistics efficiency and effectiveness
Publish the Air Force Journal of Logistics
AIR FORCE Magazine / May 1999

**Air Force Medical Operations Agency**

**Headquarters**
Bolling AFB, D.C.

**Established**
July 1, 1992

**Commander**
Maj. Gen. Earl W. Mabry II

**MISSION, PURPOSE, OPERATIONS**

Develop policies and programs to improve aerospace medicine and preventive and clinical health care services to enhance the capabilities of the Air Force

**STRUCTURE**

Aerospace Medicine
Operational and Flight Medicine
Clinical and Biomedical Research and Development
Clinical Quality Management
Family Advocacy
Occupational and Environmental Health
Patient Administration
Preventive Medicine
USAF Radiosotope Committee Secretariat
Center of Excellence for Medical Multimedia
Office of Preventive Health Services and Assessments

**PERSONNEL**

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**Air Force Medical Support Agency**

**Headquarters**
Brooks AFB, Texas

**Established**
July 1, 1992

**Commander**
Col. Sidney Brandler

**MISSION, PURPOSE, OPERATIONS**

Improve global performance and capability of the Medical Service in supporting combat forces and maintaining the health of beneficiaries Serve as the Air Force Surgeon General's focal point for policy development, strategies, plans, consultant services, and validated requirements dealing with facilities, supplies, equipment, acquisition, information systems, and resources

**STRUCTURE**

Health Facilities Division
Medical Information Systems Division
Medical Logistics Division
Triservice Infrastructure Management Program Office
Medical Modernization and Planning

**PERSONNEL**

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**Air Force News Agency**

**Headquarters**
Kelly AFB, Texas

**Established**
June 1, 1978

**Commander**
Col. Harold J. Smarkola Jr.

**MISSION, PURPOSE, OPERATIONS**

Support the Secretary of the Air Force Office of Public Affairs by creating and delivering timely and credible products and services Communicate and broadcast news, information, and entertainment through print and electronic means Operate all USAF-managed Armed Forces Radio and Television Service outlets Produce news and feature stories on soldiers and airmen for release to civilian broadcast and print media

**STRUCTURE**

Air Force Broadcasting Service
Army and Air Force Hometown News Service
Air Force News Service

**PERSONNEL**

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<td>Civilians</td>
<td>112</td>
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<td>Total</td>
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</table>

**Air Force Office of Special Investigations**

**Headquarters**
Andrews AFB, Md.

**Established**
Aug. 1, 1948

**Commander**
Brig. Gen. Francis X. Taylor

**MISSION, PURPOSE, OPERATIONS**

Provide criminal investigative, counterintelligence information, and force-protection services to commanders Identify and prevent criminal activity, including homicide, drug abuse, espionage, terrorism, and sabotage, and economic (major defense contractor fraud and local fraud), environmental, and other crimes that threaten Air Force and DoD resources Provide force-protection assistance to deployed wings and units

**STRUCTURE**

USAF Special Investigations Academy
AFPC was formerly the Air Force Military Personnel Center and the Air Force Civilian Personnel Management Center.

**Mission, Purpose, Operations**
- Provide personnel operations service
- Structure
  - Assignments
  - Mission Support
  - Personnel Accountability
  - Personnel Data Systems
  - Personnel Programs Management
  - Customer Assistance
  - Civilian Personnel Operations
  - Civilian Career Management

**Personnel**
- **Active duty**
  - Officers: 250
  - Enlisted: 595
  - Reserve components
    - ANG: 8
    - AFRC: 10
    - Civilians: 931
  - Total: 1,794

**Air Force Personnel Center**
- Headquarters: Randolph AFB, Texas
- Established: Oct. 1, 1995
- Commander: Maj. Gen. Donald A. Lamontagne

**Mission, Purpose, Operations**
- Provide personnel operations service

**Structure**
- Assignments
- Mission Support
- Personnel Accountability
- Personnel Data Systems
- Personnel Programs Management
- Customer Assistance
- Civilian Personnel Operations
- Civilian Career Management

**Air Force Operations Group**
- Headquarters: Washington
- Established: July 26, 1977
- Commander: Col. Dave P. Jones

**Mission, Purpose, Operations**
- Support USAF Chief of Staff and DCS for Air and Space Operations on operational issues, including a 24-hour watch on all current operations and processing emergency messages
- Provide facilities, policy, procedures, training, and staffing for Crisis Action Team during crises, contingencies, and exercises
- Coordinate actions among major USAF organizations for JCS and USAF taskings
- Prepare and provide weather data to the President, Secretary of Defense, JCS, NMCC, Army Operations Center, and other federal agencies

**Structure**
- Command, Control, and Communications Division
- Current Operations Division
- CSAF Presentations Division
- Weather Operations Division
- Command, Control, Communications, and Computer Support Division
- Aerial Events Division

**Personnel**
- **Active duty**
  - Officers: 140
  - Enlisted: 70
  - Reserve components: 9
  - Civilians: 70
  - Total: 219

**Air Force Personnel Operations Agency**
- Headquarters: Washington
- Established: Aug. 15, 1993
- Director: Brig. Gen. John F. Regni

**Mission, Purpose, Operations**
- Execute personnel programs and provide personnel support to Hq. USAF personnel in the Washington area
- Develop and operate officer, enlisted, and civilian models and databases for management information
- Execute the Air Force Civilian Employee Development program and training budgets
- Manage the Air Force Civilian Relocation and Employee Inquiry/Complaint process
- Support DCS, Personnel, computer operations

**Structure**
- Analysis Division
- Personnel Management Division
- Systems Plans and Services Division
- Work Force Appeals and Relations Division

**Personnel**
- **Active duty**
  - Officers: 24
  - Enlisted: 14
  - Reserve components: 0
  - Civilians: 24
  - Total: 62

**Air Force Program Executive Office**
- Headquarters: Washington
- Established: November 1990
- Air Force Acquisition Executive: Vacant

**Mission, Purpose, Operations**
- Manage and account for the execution of major and selected Air Force acquisition programs

**Structure**
- Air Force Acquisition Executive
- Program Executive Officers:
  - Brig. Gen. Craig P. Weston, Warning, Surveillance, and Control
  - Joseph G. Diamond, Weapons
  - Brent R. Collins, Space Programs
  - Oscar A. Goldfarb, Joint Logistics Systems
  - Maj. Gen. Claude M. Bolton Jr., Fighter and Bomber Programs

**Personnel**
- **Active duty**
  - Officers: 31
  - Enlisted: 4
  - Reserve components: 0
  - Civilians: 14
  - Total: 49
Air Force Real Estate Agency

Headquarters: Bolling AFB, D.C.  
Established: Aug. 1, 1991  
Director: William E. Edwards

MISSION, PURPOSE, OPERATIONS
Acquire, manage, and dispose of real property worldwide for the Air Force
Maintain a complete land and facilities inventory
Plan and execute the Real Property Management program
Provide policy to assist USAF in complying with public laws and federal and DoD guidance

PERSONNEL
Active duty: 0
Reserve components: 0
Civilians: 12
Total: 12

Air Force Review Boards Agency

Headquarters: Andrews AFB, Md.  
Established: June 1, 1980  
Director: Joe G. Lineberger

MISSION, PURPOSE, OPERATIONS
Manage military and civilian appellate processes for the Secretary of the Air Force
Develop overall policy and act for the Secretary of the Air Force in deciding individual cases before the boards

STRUCTURE
Air Force Board for Correction of Military Records
Air Force Civilian Appellate Review Office
Air Force Personnel Council

PERSONNEL
Active duty: 8
Officers: 3
Enlisted: 5
Reserve components: 3
ANG: 1
AFRC: 2
Civilians: 32
Total: 43

Air Force Security Forces Center

Headquarters: Lackland AFB, Texas  
Established: March 17, 1997  
Commander: Brig. Gen. Richard A. Coleman

MISSION, PURPOSE, OPERATIONS
Develop USAF Security Forces guidance, policy, and training requirements to safeguard and protect personnel and resources
Prepare guidance on air base defense operations and Security Forces continuity training; mission-related security and law enforcement operations; resource protection; anti-terrorism
Develop and implement base-level and combat arms training and ground combat weapons maintenance programs
Manage USAF corrections program and activities; DoD military working dog activities; Security Forces contingency requirement taskings

STRUCTURE
 Corrections Division
 Operations Division
 Force Protection Division
 Force Protection Battlelab
 820th Security Forces Group

PERSONNEL
Active duty: 196
Officers: 50
Enlisted: 146
Reserve components: 10
ANG: 1
AFRC: 9
Civilians: 13
Total: 219

Facilities
Det. 2, Naval Consolidated Brig, NAS Miramar, Calif.
Det. 3, Naval Consolidated Brig, Charleston Naval Weapons Center, S.C.

The commander also holds the title of Air Force Chief of Safety. AFSC publishes Flying Safety and Road and Rec magazines and the Weapons Journal.

Air Force Safety Center

Headquarters: Kirtland AFB, N.M.  
Established: Jan. 1, 1996  

MISSION, PURPOSE, OPERATIONS
Manage USAF mishap prevention programs and the Nuclear Surety Program
Develop regulatory guidance
Provide technical assistance in flight, ground, and weapons and space safety disciplines
Maintain USAF database for all safety mishaps
Oversee all major command mishap investigations and evaluate corrective actions for applicability and implementation USAF-wide
Direct safety education programs for all safety disciplines

PERSONNEL
Active duty: 73
Officers: 55
Enlisted: 18
Reserve components: 1
ANG: 1
AFRC: 0
Civilians: 56
Total: 130

FACILITIES
Det. 2, Naval Consolidated Brig, NAS Miramar, Calif.
Det. 3, Naval Consolidated Brig, Charleston Naval Weapons Center, S.C.

Air Force Security Police Agency was redesignated Air Force Security Forces Center, a DRU, March 17, 1997; it was redesignated an FOA Oct. 1, 1998.
**Air Force Services Agency**

Headquarters: San Antonio  
Established: Feb. 5, 1991  
Commander: Col. Horace L. Larry

**MISSION, PURPOSE, OPERATIONS**

Support the bases, major commands, and Air Staff by providing technical assistance, fielding new initiatives, developing procedures, and managing selected central support functions to ensure successful agency programs  
Manage Air Force nonappropriated central funds and operate central systems, such as banking, investments, purchasing, data flow, insurance, and benefit programs

**STRUCTURE**

Base-level services managers

**PERSONNEL**

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**Air Force Studies and Analyses Agency**

Headquarters: Washington  
Established: February 1991  
Commander: Col. Kurt A. Cichowski

**MISSION, PURPOSE, OPERATIONS**

Provide quality decision-making studies and analytic support for USAF senior leadership  
Aid Air Force decision makers in addressing force-sizing and force-shaping issues, weapon systems employment, resource allocation, and arms reductions proposals  
Support and assess results of Title 10 wargaming activities, with particular emphasis on the application of air- and space power

**STRUCTURE**

Senior Analysis Review Group  
Force Analysis Division  
Capabilities Assessment Division  
Resource Management Division

**PERSONNEL**

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**Air Force Weather Agency**

Headquarters: Offutt AFB, Neb.  
Established: Oct. 15, 1997  
Commander: Col. Charles W. French

**MISSION, PURPOSE, OPERATIONS**

Monitor compliance with several international nuclear treaties  
Operate and maintain a global network of subsurface, surface, airborne, and space-based sensors and analytical laboratories that provide national authorities with technical measurements with which to monitor foreign nuclear tests  
Conduct research and development of proliferation-detection technologies for all weapons of mass destruction  
Expand current monitoring capability to include the Comprehensive Test Ban Treaty upon its entry into force

**STRUCTURE**

Headquarters and Analysis Center, Patrick AFB, Fla.  
McClellan Central Laboratory, Technical Operations Division, McClellan AFB, Calif.  
Operational sites/detachments in 18 countries

**PERSONNEL**

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**Air Force Technical Applications Center**

Headquarters: Patrick AFB, Fla.  
Established: July 7, 1959  
Commander: Col. Harold J. Beatty

**MISSION, PURPOSE, OPERATIONS**

Support the bases, major commands, and Air Staff by providing technical assistance, fielding new initiatives, developing procedures, and managing selected central support functions to ensure successful agency programs  
Manage Air Force nonappropriated central funds and operate central systems, such as banking, investments, purchasing, data flow, insurance, and benefit programs

**STRUCTURE**

Senior Analysis Review Group  
Force Analysis Division  
Capabilities Assessment Division  
Resource Management Division

**PERSONNEL**

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**Air Intelligence Agency**

Headquarters: Kelly AFB, Texas  
Established: Oct. 1, 1993  
Commander: Maj. Gen. (sel.) John R. Baker
MISSION, PURPOSE, OPERATIONS
Gain, exploit, defend, and attack information to ensure superiority in the air, space, and information domains
Provide expertise in information warfare and information-in-warfare, specializing in intelligence collection, force protection, acquisition, foreign weapon systems and technology, and treaty monitoring Bring information operations capabilities and training to USAF numbered air forces and, with ACC, to air operations centers worldwide

STRUCTURE
Air Force Information Warfare Center, Kelly AFB, Texas National Air Intelligence Center, Wright–Patterson AFB, Ohio 67th Intelligence Wing, Kelly AFB, Texas 26th Intelligence Group, Vogelweh, Germany 67th Intelligence Group, Kelly AFB, Texas 480th Intelligence Group, Langley AFB, Va. 497th Intelligence Group, Boiling AFB, D.C. 543d Intelligence Group, Kelly AFB, Texas 544th Intelligence Group, Peterson AFB, Colo. 690th Information Operations Group, Kelly AFB, Texas 692d Intelligence Group, Hickam AFB, Hawaii 694th Intelligence Group, Ft. Meade, Md.

PERSONNEL
Active duty 11,608
Officers 1,643
Enlisted 9,965
 Reserve components 2,248
ANG 187
AFRC 2,061
 Civilians 2,106
Total 15,962

EQUIPMENT
Worldwide communications equipment
Two AN/FLR-9 antennas located in Alaska and Japan

OPERATIONAL ACTIVITY
Southern/Northern Watch (Iraq), Joint Forge (Bosnia)
AIA was formed by integrating personnel and missions of the former Air Force Intelligence Command and Air Force Intelligence Support Agency and elements of Air Combat Command. The AIA commander also serves as commander of the Joint Command and Control Warfare Center.

ANG Readiness Center
Headquarters Andrews AFB, Md.
Established August 1997
Commander Brig. Gen. Craig R. McKinley

MISSION, PURPOSE, OPERATIONS
Provide guidance and resources to prepare men and women for combat and serve as a channel of communication for contingencies and national policies

STRUCTURE
201st Mission Support Squadron
13 directorates

PERSONNEL
Active duty 78
Officers 52
Enlisted 26
ANG 353
Officers 126
Enlisted 227
 Civilians 278
Total 709

Joint Combat Rescue Agency
Headquarters Langley AFB, Va.
Established Nov. 29, 1996
Commander Col. Denver L. Pletcher

MISSION, PURPOSE, OPERATIONS
Enhance the nation’s ability to recover distressed personnel during wartime or contingency operations by working to ensure a credible Combat Search and Rescue capability
Provide functional expertise to DoD components and assist them in implementing OSD CSAR policy and directives
Advise unified combatant commanders and military services concerning CSAR training, planning, and operations
Recommend CSAR doctrine, procedures, capabilities, and improvements to DoD and JCS
Ensure interoperability of CSAR assets

STRUCTURE
Plans Division
Interoperability Division
Operations and Training Division

PERSONNEL
Active duty 12
Officers 9
Enlisted 3
 Reserve components 0
 Civilians 2
Total 14

Joint Services Survival, Evasion, Resistance, and Escape Agency
Established Nov. 15, 1991
Commander Col. J. Mike Bergstresser

MISSION, PURPOSE, OPERATIONS
Serve as OSD executive agent for DoD Code of Conduct/SERE training and DoD's Operational Evasion, Escape, and Recovery program
Serve as JCS focal point for joint evasion and recovery and operational POW/MIA matters and personnel recovery
Develop evasion and recovery doctrine, area SERE contingency guides, evasion charts, blood chits, survival equipment, training programs and films, SERE aids for use by joint commands in regional and counterdrug operations, and repatriation guidelines for the CINCs and services

STRUCTURE
Current Operations Directorate
SERE Information Directorate
Resource Directorate
Training and Special Operations Directorate
Three operating locations and a CINC liaison

PERSONNEL
Active duty 31
Officers 6
Enlisted 25
 Reserve components 7
 ANG 0
AFRC 7
 Civilians 82
Total 120

FACILITIES
Operating locations in Virginia, Washington, and Florida