

# USAF Almanac

## Field Operating Agencies

A Field Operating Agency is a subdivision of the Air Force that carries out field activities under the operational control of an Hq. USAF functional manager. Though the FOAs have the same administrative and organizational responsibilities as the major commands, their missions remain separate from those of the major commands.

### Air Force Agency for Modeling and Simulation

**Hq.:** Orlando, Fla.  
**Estab.:** June 3, 1996  
**Cmdr.:** Col. Ricky R. Ales

#### MISSION, PURPOSE, OPERATIONS

**Support** development and use of the Joint Synthetic Battlespace for training, analysis, acquisition, test and evaluation, and operations; corporate USAF modeling and simulation operations

**Implement** USAF, joint, and DoD modeling and simulation policies and standards

**Manage**, coordinate, and integrate major USAF/joint modeling and simulation programs and initiatives

**Promote** and support technology improvements

#### STRUCTURE

Two divisions

#### PERSONNEL

Active duty		18
Officers	16	
Enlisted	2	
Reserve components		0
Civilians		12
<b>Total</b>		<b>30</b>

### Air Force Audit Agency

**Hq.:** Washington  
**Estab.:** July 1, 1948  
**Dir.:** Jackie R. Crawford

#### MISSION, PURPOSE, OPERATIONS

**Provide** all levels of Air Force management with independent and quality audit services

**Produce** audit products that evaluate the efficiency, effectiveness, and economy of Air Force programs and activities

#### STRUCTURE

Three directorates at Arlington, Va., March ARB, Calif., and Wright-Patterson AFB, Ohio

Three regional offices  
 20 field offices

#### PERSONNEL

Active duty		2
Officers	1	
Enlisted	1	
Reserve components		0
Civilians		882
<b>Total</b>		<b>884</b>

The director of AFAA is the auditor general of the Air Force.

### Air Force Base Conversion Agency

**Hq.:** Arlington, Va.  
**Estab.:** Nov. 15, 1991  
**Dir.:** Albert F. Lowas Jr.

#### MISSION, PURPOSE, OPERATIONS

**Execute** environmental programs and real and personal property disposal for major Air Force bases in the US being closed or realigned under the authorities of the Base Closure and Realignment Act of 1988 and the Defense Base Closure and Realignment Act of 1990

**Assist** communities in the conversion of closing and realigning bases from military to civilian use and ensure that property at these Air Force installations is made available for reuse as quickly and efficiently as possible

#### STRUCTURE

Regional divisions  
 Base-level operating locations

#### PERSONNEL

Civilians		262
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### Air Force Center for Environmental Excellence

**Hq.:** Brooks AFB, Texas  
**Estab.:** July 23, 1991  
**Dir.:** Gary M. Erickson

#### MISSION, PURPOSE, OPERATIONS

**Provide** Air Force leaders the comprehensive expertise to protect, preserve, restore, develop, and sustain the nation's environmental and installation resources

#### STRUCTURE

Four directorates  
 Three regional environmental offices

#### PERSONNEL

Active duty		39
Officers	37	
Enlisted	2	
Reserve components		9
ANG	0	
AFRC	9	
Civilians		370
<b>Total</b>		<b>418</b>

### Air Force Civil Engineer Support Agency

**Hq.:** Tyndall AFB, Fla.  
**Estab.:** Aug. 1, 1991  
**Cmdr.:** Col. Bruce R. Barthold

#### MISSION, PURPOSE, OPERATIONS

**Provide** the best tools, practices, and professional support to maximize Air Force civil engineer capabilities in base and contingency operations

#### STRUCTURE

Four directorates

#### PERSONNEL

Active duty		86
Officers	18	
Enlisted	68	
Reserve components		25
ANG	1	
AFRC	24	
Civilians		129
<b>Total</b>		<b>240</b>

## Air Force Cost Analysis Agency

**Hq.:** Arlington, Va.  
**Estab.:** Aug. 1, 1992  
**Exec. Dir.:** Joseph T. Kammerer

### MISSION, PURPOSE, OPERATIONS

**Develop** independent life-cycle cost estimates of major weapon and information systems; estimates and cost factors for modernization planning, long-range planning, divestiture, and flying hour program; cost-estimation tools, techniques, methodologies, and databases

**Conduct** special cost reviews for the Air Force Secretariat and for other organizations as directed

**Research** emerging changes in technologies, acquisition priorities, and industry

### STRUCTURE

Five divisions

### PERSONNEL

Active duty		20
Officers	18	
Enlisted	2	
Reserve components		0
Civilians		34
<b>Total</b>		<b>54</b>

## Air Force Flight Standards Agency

**Hq.:** Andrews AFB, Md.  
**Estab.:** Oct. 1, 1991  
**Cmdr.:** Col. Richard P. Packard

### MISSION, PURPOSE, OPERATIONS

**Develop**, standardize, evaluate, and certify USAF policy, procedures, and equipment for global flight operations and centrally manage the Air Force Air Traffic Control and Landing Systems

**Perform** worldwide flight inspection of airfields and flight instrument/navigation systems during combat, contingencies, and JCS exercises

**Represent** USAF in FAA airspace management and ATC issues; DoD in international airspace and ATC issues

**Provide** procedures for ATC, airfield, operational evaluation of ATC systems, and airspace management

### STRUCTURE

Two detachments at Oklahoma City and Washington  
Three directorates

### PERSONNEL

Active duty		127
Officers	58	
Enlisted	69	
Reserve components		5
ANG	0	
AFRC	5	
Civilians		27
<b>Total</b>		<b>159</b>

## Air Force Historical Research Agency

**Hq.:** Maxwell AFB, Ala.  
**Estab.:** May 25, 1979  
**Cmdr.:** Col. William E. Mathis

### MISSION, PURPOSE, OPERATIONS

**Collect**, preserve, and manage USAF historical document collection and oral history program

**Answer** requests for historical information

**Operate** research facilities; a USAF-wide automated historical data system

**Determine** the lineage and honors of Air Force organizations

**Maintain** official emblem records of Air Force organizations

**Verify** Air Force aerial victory credits

**Prepare** historical data, analyses, and manuscripts

### STRUCTURE

Two divisions

### PERSONNEL

Active duty		8
Officers	3	
Enlisted	5	
Reserve components		21
ANG	0	
AFRC	21	
Civilians		59
<b>Total</b>		<b>88</b>

## Air Force History Support Office

**Hq.:** Washington  
**Estab.:** Sept. 30, 1994  
**Cmdr.:** Col. Leonard J. Maggio

### MISSION, PURPOSE, OPERATIONS

**Research**, write, and publish books and other studies on the history of the Air Force

**Provide** historical support to USAF, DoD, and other government agencies; scholars with research and teaching materials

**Record** and disseminate USAF history to enable decision makers and planners to formulate strategy, plans, and doctrine to conduct operations; educate USAF students at professional military schools; inform the public about the role of USAF and airpower in national security

### STRUCTURE

Two divisions

### PERSONNEL

Active duty		4
Officers	1	
Enlisted	3	
Reserve components		2
ANG	0	
AFRC	2	
Civilians		29
<b>Total</b>		<b>35</b>

## Air Force Inspection Agency

**Hq.:** Kirtland AFB, N.M.  
**Estab.:** Aug. 1, 1991  
**Cmdr.:** Col. Fred K. Wall

### MISSION, PURPOSE, OPERATIONS

**Provide** USAF leadership with objective and independent assessments to improve USAF operations and support

**Serve** as single comprehensive inspection agency of USAF medical organizations

**Recommend** improvements to existing processes, practices, and programs for fulfilling peacetime, contingency, and wartime missions

**Conduct** USAF Inspector General School; special reviews and inquiries

**Publish** *TIG Brief* magazine

### STRUCTURE

Four directorates

### PERSONNEL

Active duty		113
Officers	88	
Enlisted	25	
Reserve components		3
ANG	1	
AFRC	2	
Civilians		21
<b>Total</b>		<b>137</b>

## Air Force Legal Services Agency

**Hq.:** Bolling AFB, D.C.  
**Estab.:** Sept. 1, 1991  
**Cmdr.:** Col. James R. Van Orsdol (acting)

### MISSION, PURPOSE, OPERATIONS

**Provide** commanders and personnel with specialized legal services: administering military justice to protect individual rights and ensure good order and discipline; preserving command freedom of action through robust defense of USAF interests in civil litigation; training and advising the headquarters and field in military justice and civil law matters; providing programs to benefit the Air Force family; and supporting legal services worldwide with state-of-the-art, specialized information technology

### STRUCTURE

Three directorates

### PERSONNEL

Active duty		401
Officers	275	
Enlisted	126	
Reserve components		0
Civilians		127
<b>Total</b>		<b>528</b>

## Air Force Logistics Management Agency

**Hq.:** Maxwell AFB, Gunter Annex, Ala.  
**Estab.:** Sept. 30, 1975  
**Cmdr.:** Col. Richard M. Bereit

### MISSION, PURPOSE, OPERATIONS

**Develop**, analyze, test, evaluate, and recommend new or improved concepts, methods, systems, policies, and procedures to enhance logistics efficiency and effectiveness

**Publish** the *Air Force Journal of Logistics*

### STRUCTURE

Seven divisions

### PERSONNEL

Active duty		53
Officers	35	
Enlisted	18	
Reserve components		0
Civilians		17
<b>Total</b>		<b>70</b>

## Air Force Manpower Innovation Agency

**Hq.:** Randolph AFB, Texas  
**Estab.:** Dec. 19, 1996  
**Cmdr.:** Col. John C. Vrba

### MISSION, PURPOSE, OPERATIONS

**Determine** current and future resource requirements, through manpower studies, to improve mission performance of USAF organizations

**Research** and develop innovative management concepts and best practices; studies to identify optimal staffing, resource allocation, and outsourcing and privatization options

**Serve** as USAF focal point for emerging government and industry manpower/quality issues

**Develop** and manage USAF-level manpower/quality training architecture

### STRUCTURE

Four divisions

### PERSONNEL

Active duty		113
Officers	35	
Enlisted	78	
Reserve components		0
Civilians		81
<b>Total</b>		<b>194</b>

## Air Force Medical Operations Agency

**Hq.:** Bolling AFB, D.C.  
**Estab.:** July 1, 1992  
**Cmdr.:** Brig. Gen. Gary H. Murray

### MISSION, PURPOSE, OPERATIONS

**Develop** policies and programs to improve aerospace medicine and preventive and clinical health care services to enhance the capabilities of the Air Force

### STRUCTURE

Nine divisions  
 Two offices

### PERSONNEL

Active duty		69
Officers	56	
Enlisted	13	
Reserve components		0
Civilians		69
<b>Total</b>		<b>138</b>

## Air Force Medical Support Agency

**Hq.:** Brooks AFB, Texas  
**Estab.:** July 1, 1992  
**Cmdr.:** Col. Martin L. Harper

### MISSION, PURPOSE, OPERATIONS

**Improve** global performance and capability of the Medical Service in supporting combat forces and maintaining the health of beneficiaries

**Serve** as the Air Force surgeon general's focal point for policy development, strategies, plans, consultant services, and validated requirements dealing with facilities, supplies, equipment, acquisition, information systems, and resources

### STRUCTURE

Three divisions  
 Two offices

### PERSONNEL

Active duty		51
Officers	43	
Enlisted	8	
Reserve components		0
Civilians		26
<b>Total</b>		<b>77</b>

## Air Force News Agency

**Hq.:** Kelly AFB, Texas  
**Estab.:** June 1, 1978  
**Cmdr.:** Col. Harold J. Smarkola Jr.

### MISSION, PURPOSE, OPERATIONS

**Support** the Secretary of the Air Force Office of Public Affairs by creating and delivering timely and credible products and services

**Communicate** and broadcast news, information, and entertainment through print and electronic means

**Operate** all USAF-managed Armed Forces Radio and Television Service outlets

**Produce** news and feature stories on soldiers and airmen for release to civilian broadcast and print media

### STRUCTURE

Air Force Broadcasting Service  
 Army and Air Force Hometown News Service

Air Force News Service

### PERSONNEL

Active duty		343
Officers	18	
Enlisted	325	
Reserve components		36
ANG	0	
AFRC	36	
Civilians		100
<b>Total</b>		<b>479</b>

## Air Force Office of Special Investigations

**Hq.:** Andrews AFB, Md.  
**Estab.:** Aug. 1, 1948  
**Cmdr.:** Brig. Gen. Francis X. Taylor

### MISSION, PURPOSE, OPERATIONS

**Provide** criminal investigative, counter-intelligence information, and force-protection services to commanders

**Identify** and prevent criminal activity, including homicide, drug abuse, espionage, terrorism, and sabotage, and economic (major defense contractor fraud and local fraud), environmental, and other crimes that threaten Air Force and DoD resources

**Provide** force-protection assistance to deployed wings and units

**Serve** as DoD's executive agent for the Defense Computer Forensics Laboratory and the Defense Computer Investigations Training Program

### STRUCTURE

USAF Special Investigations Academy  
 Eight regional offices  
 Six overseas squadrons  
 160 detachments and operating locations

### PERSONNEL

Active duty		1,434
Officers	365	
Enlisted	1,069	
Reserve components		441
ANG	0	
AFRC	441	
Civilians		421
<b>Total</b>		<b>2,296</b>

## Air Force Operations Group

**Hq.:** Washington  
**Estab.:** July 26, 1977  
**Cmdr.:** Col. Dave P. Jones

### MISSION, PURPOSE, OPERATIONS

**Support** USAF Chief of Staff and DCS for Air and Space Operations on operational issues, including a 24-hour watch on all current operations and processing emergency messages

**Provide** facilities, policy, procedures, training, and staffing for Crisis Action Team during crises, contingencies, and exercises

**Coordinate** actions among major USAF organizations for JCS and USAF taskings  
**Prepare** and provide weather data to the President, Secretary of Defense, JCS, NMCC, Army Operations Center, and other federal agencies

### STRUCTURE

Six divisions

### PERSONNEL

Active duty		212
Officers	141	
Enlisted	71	
Reserve components		4
ANG	0	
AFRC	4	
Civilians		7
<b>Total</b>		<b>223</b>

## Air Force Personnel Center

**Hq.:** Randolph AFB, Texas  
**Estab.:** Oct. 1, 1995  
**Cmdr.:** Maj. Gen. Richard E. Brown III

### MISSION, PURPOSE, OPERATIONS

**Provide** personnel operations service

### STRUCTURE

Eight divisions

### PERSONNEL

Active duty		987
Officers	312	
Enlisted	675	
Reserve components		21
ANG	1	
AFRC	20	
Civilians		1,005
<b>Total</b>		<b>2,013</b>

AFPC was formerly the Air Force Military Personnel Center and the Air Force Civilian Personnel Management Center.

## Air Force Personnel Operations Agency

**Hq.:** Washington  
**Estab.:** Aug. 15, 1993  
**Dir.:** Maj. Gen. John F. Regni

### MISSION, PURPOSE, OPERATIONS

**Execute** personnel programs and pro-

vide personnel support to Hq. USAF personnel in the Washington area  
**Develop** and operate officer, enlisted, and civilian models and databases for management information  
**Support** DCS, Personnel, computer operations

### STRUCTURE

Two divisions

### PERSONNEL

Active duty		42
Officers	25	
Enlisted	17	
Reserve components		0
Civilians		20
<b>Total</b>		<b>62</b>

## Air Force Program Executive Office

**Hq.:** Washington  
**Estab.:** November 1990  
**Exec.:** Lawrence J. Delaney

### MISSION, PURPOSE, OPERATIONS

**Manage** and account for the execution of major and selected Air Force acquisition programs

### STRUCTURE

#### Program Executive Officers:

Brig. Gen. Craig P. Weston, Command & Control Programs  
Joseph G. Diamond, Weapons Programs  
Brent R. Collins, Space Programs  
Oscar A. Goldfarb, Logistics Information Systems  
Brig. Gen. R.W. Chedister, Airlift, Trainers, & Modeling Simulation  
Maj. Gen. Claude M. Bolton Jr., Fighter & Bomber Programs

### PERSONNEL

Active duty		32
Officers	30	
Enlisted	2	
Reserve components		0
Civilians		12
<b>Total</b>		<b>44</b>

## Air Force Real Estate Agency

**Hq.:** Bolling AFB, D.C.  
**Estab.:** Aug. 1, 1991  
**Dir.:** William E. Edwards

### MISSION, PURPOSE, OPERATIONS

**Acquire**, manage, and dispose of real property worldwide for the Air Force  
**Maintain** a complete land and facilities inventory  
**Plan** and execute the Real Property Management program  
**Provide** policy to assist USAF in complying with public laws and federal and DoD guidance

### PERSONNEL

Civilians		12
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## Air Force Review Boards Agency

**Hq.:** Andrews AFB, Md.  
**Estab.:** June 1, 1980  
**Dir.:** Joe G. Lineberger

### MISSION, PURPOSE, OPERATIONS

**Manage** military and civilian appellate processes for the Secretary of the Air Force  
**Develop** overall policy and act for the Secretary of the Air Force in deciding individual cases before the boards

### STRUCTURE

Air Force Board for Correction of Military Records  
Air Force Civilian Appellate Review Office  
Air Force Personnel Council

### PERSONNEL

Active duty		11
Officers	5	
Enlisted	6	
Reserve components		4
ANG	1	
AFRC	3	
Civilians		35
<b>Total</b>		<b>50</b>

## Air Force Safety Center

**Hq.:** Kirtland AFB, N.M.  
**Estab.:** Jan. 1, 1996  
**Cmdr.:** Maj. Gen. Timothy A. Peppe

### MISSION, PURPOSE, OPERATIONS

**Manage** USAF mishap prevention programs and the Nuclear Surety Program  
**Develop** regulatory guidance  
**Provide** technical assistance in flight, ground, and weapons and space safety disciplines  
**Maintain** USAF database for all safety mishaps  
**Oversee** all major command mishap investigations and evaluate corrective actions for applicability and implementation USAF-wide  
**Direct** safety education programs for all safety disciplines

### STRUCTURE

Nine divisions

### PERSONNEL

Active duty		69
Officers	49	
Enlisted	20	
Reserve components		2
ANG	1	
AFRC	1	
Civilians		53
<b>Total</b>		<b>124</b>

The commander also holds the title of Air Force chief of safety. AFSC publishes *Flying Safety*, *Road and Rec*, and *Weapons Journal* and produces safety videos.

## Air Force Security Forces Center

**Hq.:** Lackland AFB, Texas  
**Estab.:** March 17, 1997  
**Cmdr.:** Brig. Gen. James M. Shames

### MISSION, PURPOSE, OPERATIONS

**Develop** USAF Security Forces guidance, policy, and training requirements to safeguard and protect personnel and resources  
**Prepare** guidance on air base defense operations and Security Forces continuation training; mission-related security and law enforcement operations; resource protection; anti-terrorism

**Develop** and implement base-level and combat arms training and ground combat weapons maintenance programs

**Manage** USAF corrections program and activities; DoD military working dog activities; contingency requirement taskings

### STRUCTURE

Three divisions  
 Force Protection Battlelab  
 One group  
 Three detachments at Ft. Leavenworth, Kan., NAS Miramar, Calif., and Charleston NWC, S.C.

### PERSONNEL

Active duty		253
Officers	53	
Enlisted	200	
Reserve components		11
ANG	1	
AFRC	10	
Civilians		13
<b>Total</b>		<b>277</b>

Air Force Security Police Agency was redesignated Air Force Security Forces Center, a DRU, March 17, 1997; it was redesignated an FOA Oct. 1, 1998.



USAF photo by SrA. Patty Zimmerman

*The annual Defender Challenge Security Forces competition for USAF major commands and allied nations takes place at Lackland AFB, Texas, headquarters for Air Force Security Forces Center. This Air Mobility Command airman competed in the combat weapons portion.*

### PERSONNEL

Active duty		100
Officers	41	
Enlisted	59	
Reserve components		11
ANG	0	
AFRC	11	
Civilians		186
<b>Total</b>		<b>297</b>

## Air Force Services Agency

**Hq.:** San Antonio  
**Estab.:** Feb. 5, 1991  
**Cmdr.:** Col. Horace L. Larry

### MISSION, PURPOSE, OPERATIONS

**Support** the bases, major commands, and Air Staff by providing technical assistance, fielding new initiatives, developing procedures, and managing selected central support functions to ensure successful agency programs

**Manage** Air Force nonappropriated central funds and operate central systems, such as banking, investments, purchasing, data flow, insurance, and benefit programs

### STRUCTURE

Base-level services managers

## Air Force Studies and Analysis Agency

**Hq.:** Washington  
**Estab.:** February 1991  
**Cmdr.:** Col. Donald P. Higgins Jr.

### MISSION, PURPOSE, OPERATIONS

**Provide** timely, objective, and operationally relevant analyses to support senior Air Force decision makers and foster excellence in the military modeling, simulation, and analysis communities

**Advise** DoD and Air Force leadership on issues of force sizing and shaping, weapon system employment, resource allocation, and aerospace strategy, operational art, and tactics

### STRUCTURE

Senior Analysis Review Group  
 Three divisions

### PERSONNEL

Active duty		73
Officers	63	
Enlisted	10	
Reserve components		0
Civilians		20
<b>Total</b>		<b>93</b>

## Air Force Technical Applications Center

**Hq.:** Patrick AFB, Fla.  
**Estab.:** July 7, 1959  
**Cmdr.:** Col. Harold J. Beatty

### MISSION, PURPOSE, OPERATIONS

**Monitor** compliance with several international nuclear treaties

**Operate** and maintain a global network of subsurface, surface, airborne, and space-based sensors and analytical laboratories that provide national authorities with technical measurements with which to monitor foreign nuclear tests

**Conduct** research and development of proliferation-detection technologies for all weapons of mass destruction

**Expand** current monitoring capability to include the Comprehensive Test Ban Treaty upon its entry into force

### STRUCTURE

Analysis Center, Patrick AFB, Fla.  
 Laboratory and technical operations division, McClellan AFB, Calif.  
 Operational sites/detachments in 18 countries

### PERSONNEL

Active duty		539
Officers	141	
Enlisted	398	
Reserve components		0
Civilians		0
<b>Total</b>		<b>539</b>



## EQUIPMENT

24 seismic arrays and 15 single-instrument locations consisting of seismometers and associated data acquisition systems and workstations

Seven hydroacoustic recording locations  
More than 140 sensors on 35 satellites, with associated ground systems instrumentation and data-processing equipment

Ground-based equipment to collect nuclear event debris

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## Air Force Weather Agency

**Hq.:** Offutt AFB, Neb.

**Estab.:** Oct. 15, 1997

**Cmdr.:** Col. Charles W. French

## MISSION, PURPOSE, OPERATIONS

**Enhance** the nation's combat capability by arming US forces with quality weather and space products, training, equipment, and communications

## STRUCTURE

Air Force Combat Climatology Center, Asheville, N.C.

Air Force Combat Weather Center, Hurlburt Field, Fla.

Space Weather Squadron, Schriever AFB, Colo.

One detachment at Tinker AFB, Okla.

## PERSONNEL

Active duty		604
Officers	116	
Enlisted	488	
Reserve components		7
ANG	0	
AFRC	7	
Civilians		183
<b>Total</b>		<b>794</b>

Formerly Air Weather Service, established July 1, 1937.

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## Air Intelligence Agency

**Hq.:** Kelly AFB, Texas

**Estab.:** Oct. 1, 1993

**Cmdr.:** Maj. Gen. Bruce A. Wright

## MISSION, PURPOSE, OPERATIONS

**Gain**, exploit, defend, and attack information to ensure superiority in the air, space, and information domains

**Provide** expertise in information warfare and information-in-warfare, specializing in intelligence collection, force protection, acquisition, foreign weapon systems and technology, and treaty monitoring

**Bring** information operations capabilities and training to USAF numbered air forces and, with ACC, to air operations centers worldwide

## STRUCTURE

Air Force Information Warfare Center, Kelly AFB, Texas

National Air Intelligence Center, Wright-Patterson AFB, Ohio

67th Intelligence Wing, Kelly AFB, Texas

Eight groups in the US and one in Germany

## PERSONNEL

Active duty		10,735
Officers	1,239	
Enlisted	9,496	
Reserve components		2,118
ANG	186	
AFRC	1,932	
Civilians		2,012
<b>Total</b>		<b>14,865</b>

## EQUIPMENT

Worldwide communications equipment

Two AN/FLR-9 antennas located in Alaska and Japan

## OPERATIONAL ACTIVITY

Allied Force (Kosovo), Joint Forge (Bosnia), Southern/Northern Watch (Iraq)

AIA was formed by integrating personnel and missions of the former Air Force Intelligence Command and Air Force Intelligence Support Agency and elements of Air Combat Command. The AIA commander also serves as commander of the Joint Command and Control Warfare Center.

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## ANG Readiness Center

**Hq.:** Andrews AFB, Md.

**Estab.:** August 1997

**Cmdr.:** Brig. Gen. Craig R. McKinley

## MISSION, PURPOSE, OPERATIONS

**Provide** guidance and resources to prepare men and women for combat and serve as a channel of communication for contingencies and national policies

## STRUCTURE

201st Mission Support Squadron

13 directorates

## PERSONNEL

Active duty		118
Officers	75	
Enlisted	43	
Reserve Components		527
ANG	525	
AFRC	2	
Civilians		428
<b>Total</b>		<b>1,073</b>

# USAF Almanac

## ■ Direct Reporting Units

A Direct Reporting Unit is a subdivision of the Air Force, directly subordinate to Hq. USAF, separate from any major command or field operating agency because of a unique mission, legal requirements, or other factors. DRUs have the same administrative and organizational responsibilities as major commands.

### Air Force Communications and Information Center

**Hq.:** Washington  
**Estab.:** April 1, 1997  
**Cmdr.:** Lt. Gen. William J. Donahue

#### MISSION, PURPOSE, OPERATIONS

**Apply** information technology to USAF processes

**Lead** USAF efforts to develop, implement, and enforce policy and system architectures for C&I systems

**Manage** C&I resources

**Provide** C&I services to the Air Staff, Secretariat, and selected JCS elements and OSD

**Ensure** that information technology systems are integrated and interoperable and that technical standards and solutions meet customers' needs

#### STRUCTURE

Air Force Pentagon Communications Agency, Washington

Air Force Communications Agency, Scott AFB, Ill.

Air Force Frequency Management Agency, Arlington, Va.

#### PERSONNEL

Active duty		811
Officers	272	
Enlisted	539	
Reserve components		20
ANG	1	
AFRC	19	
Civilians		665
<b>Total</b>		<b>1,496</b>

joint campaign models and exercise scenarios

**Collect** inputs from exercises and operations for lessons learned

**Participate** in development and investigation of future operational concepts, technologies, and strategies

**Present** USAF doctrine to Army officers at various combat arms branch schools

#### STRUCTURE

Det. 1, Langley AFB, Va.

Six operating locations

Air Force Liaison, Pentagon

#### PERSONNEL

Active duty		76
Officers	67	
Enlisted	9	
Reserve components		1
ANG	0	
AFRC	1	
Civilians		12
<b>Total</b>		<b>89</b>

### Air Force Operational Test and Evaluation Center

**Hq.:** Kirtland AFB, N.M.  
**Estab.:** Jan. 1, 1974  
**Cmdr.:** Maj. Gen. William A. Peck Jr.

#### MISSION, PURPOSE, OPERATIONS

**Plan**, execute, and report independent OT&Es

**Determine** operational capabilities and limitations of USAF and joint systems to meet warfighter mission needs

**Provide** operational effectiveness, suitability, and evaluation expertise from concept development to system employment to support USAF, DoD, and other government agencies

#### STRUCTURE

Three geographically separate units: Edwards AFB, Calif., Eglin AFB, Fla., and Peterson AFB, Colo.

### Air Force Doctrine Center

**Hq.:** Maxwell AFB, Ala.  
**Estab.:** Feb. 24, 1997  
**Cmdr.:** Maj. Gen. Lance L. Smith

#### MISSION, PURPOSE, OPERATIONS

**Provide** a focal point for aerospace doctrine

**Develop** basic and operational doctrine for USAF Total Force

**Advocate** doctrinally correct representation of aerospace power in service and



*Cadets check out satellite analysis software at the US Air Force Academy where education, military training, physical conditioning, and character development prepare them to become USAF officers.*

Photo by Analytical Graphics, Inc.

**PERSONNEL**

Active duty		517
Officers	359	
Enlisted	158	
Reserve components		0
Civilians	206	
<b>Total</b>	<b>723</b>	

**US Air Force Academy**

**Hq.:** Colorado Springs, Colo.  
**Estab.:** April 1, 1954  
**Supt.:** Lt. Gen. Tad J. Oelstrom

**MISSION, PURPOSE, OPERATIONS**

**Develop** and inspire young men and women to become Air Force officers with knowledge, character, and discipline  
**Produce** dedicated Air Force officers and leaders  
**Instill** leadership through academics, military training, athletic conditioning, and character development

**STRUCTURE**

The cadet student body is designated the Cadet Wing. The wing is composed of four groups consisting of nine squadrons

each, with more than 100 cadets assigned to a squadron. Each squadron consists of members of all four classes

**PERSONNEL**

Active duty		2,761
Officers	1,257	
Enlisted	1,504	
Reserve components		15
Civilians	1,933	
<b>Total</b>	<b>4,709</b>	

**EQUIPMENT**

31 aircraft (ASK-21 sailplanes; Cessna 150s; TG-3 and TG-4 gliders; and TG-7A and TG-11A motorized gliders; UV-18 jump airplanes)

Cadets complete four years of study for a bachelor of science degree, choosing from 30 different academic majors. Four primary areas of military development are stressed in military art and science, theoretical and applied leadership experiences, aviation science and air-manship programs, and military training.

**11th Wing**

**Hq.:** Bolling AFB, D.C.  
**Estab.:** July 15, 1994  
**Cmdr.:** Col. James P. Hunt

**MISSION, PURPOSE, OPERATIONS**

**Provide** administrative and ceremonial support to USAF members in the National Capital Region, all 50 states, and more than 100 countries  
**Support** the President, SECAF, and CSAF via the United States Air Force Band and Honor Guard  
**Provide** personnel, operations, comptroller, accounting and finance, and recreation services for wing assets, including the day-to-day operations of Bolling AFB  
**Manage** physical, personal, electronic, and information security within the Pentagon

**STRUCTURE**

Objective wing

**PERSONNEL**

Active duty		1,639
Officers	181	
Enlisted	1,458	
Reserve components		18
ANG	0	
AFRC	18	
Civilians		887
<b>Total</b>	<b>2,544</b>	