

# USAF Almanac

## ■ Field Operating Agencies

A field operating agency (FOA) is a subdivision of the Air Force that carries out field activities under the operational control of an Hq. USAF functional manager. Though the FOAs have the same administrative and organizational responsibilities as the major commands, their missions remain separate from those of the major commands.

### Air Force Agency for Modeling and Simulation

**Headquarters** ..... Orlando, Fla.  
**Established** ..... June 3, 1996  
**Commander** ..... Col. Jimmy H. Wilson

#### MISSION, PURPOSE, OPERATIONS

**Support** development and use of the Joint Synthetic Battlespace for training, analysis, acquisition, test and evaluation, and operations  
**Implement** USAF, Joint, and DoD modeling and simulation policies and standards  
**Manage**, coordinate, and integrate major USAF/Joint modeling and simulation programs and initiatives  
**Support** corporate USAF modeling and simulation operations  
**Promote** and support technology improvements

#### STRUCTURE

Operations Support Division  
 Program Support Division  
 Services Support Division

#### PERSONNEL

Active duty ..... 18  
     Officers ..... 16  
     Enlisted ..... 2  
 Reserve components ..... 0  
 Civilians ..... 15  
**Total** ..... 33

### Air Force Audit Agency

**Headquarters** ..... Washington  
**Established** ..... July 1, 1948  
**Director** ..... Jackie R. Crawford

#### MISSION, PURPOSE, OPERATIONS

**Provide** all levels of Air Force management with independent and quality audit services  
**Produce** audit products that evaluate the efficiency, effectiveness, and economy of Air Force programs and activities

#### STRUCTURE

Materiel and Systems Audits Directorate, Wright-Patterson AFB, Ohio  
 Financial and Support Audits Directorate, March ARB, Calif.  
 Field Activities Directorate, Arlington, Va.  
 Two regional offices  
 48 field offices

#### PERSONNEL

Active duty ..... 3  
     Officers ..... 2  
     Enlisted ..... 1

Reserve components ..... 0  
 Civilians ..... 907  
**Total** ..... 910

#### NOTES

The director of AFAA is the Auditor General of the Air Force.

### Air Force Base Conversion Agency

**Headquarters** ..... Arlington, Va.  
**Established** ..... Nov. 15, 1991  
**Director** ..... Albert F. Lowas Jr. (acting)

#### MISSION, PURPOSE, OPERATIONS

**Execute** environmental programs and real and personal property disposal for major Air Force bases in the US being closed or realigned under the authorities of the Base Closure and Realignment Act of 1988 and the Defense Base Closure and Realignment Act of 1990  
**Assist** communities in the conversion of closing and realigning bases from military to civilian use and ensure that property at these Air Force installations is made available for reuse as quickly and efficiently as possible

#### STRUCTURE

Office of the Director  
 Regional divisions  
 Base-level operating locations

#### PERSONNEL

Active duty ..... 0  
 Reserve components ..... 0  
 Civilians ..... 365  
**Total** ..... 365

### Air Force Center for Environmental Excellence

**Headquarters** ..... Brooks AFB, Texas  
**Established** ..... July 23, 1991  
**Director** ..... Gary M. Erickson

#### MISSION, PURPOSE, OPERATIONS

**Provide** Air Force leaders the comprehensive expertise to protect, preserve, restore, develop, and sustain the nation's environmental and installation resources

#### STRUCTURE

Design and Construction Directorate  
 Environmental Restoration Directorate  
 Environmental Conservation and Planning Directorate  
 Environmental Quality Directorate  
 Three Regional Environmental Offices

## PERSONNEL

Active duty .....	49
Officers .....	47
Enlisted.....	2
Reserve components.....	10
ANG.....	0
AFRC.....	10
Civilians .....	390
<b>Total .....</b>	<b>449</b>

### Air Force Center for Quality and Management Innovation

**Headquarters** ..... Randolph AFB, Texas  
**Established** ..... Dec. 19, 1996  
**Commander** ..... Brig. Gen. Hugh C. Cameron

### MISSION, PURPOSE, OPERATIONS

**Provide** innovative, expert management capabilities to the Air Staff, Air Force functional communities, and major commands. Assist them in making intelligent, fact-based decisions that will improve Air Force mission effectiveness. Lead process improvement and organization performance efforts (can be in workshops and other group sessions) to allow managers to make fact-based resource management decisions

**Research** and develop innovative, future-focused management concepts and best practices for the Air Force

**Conduct** studies for identifying optimal organizational staffing, resource allocation, and outsourcing and privatization options

**Promote** and manage USAF-wide manpower/quality awards and productivity programs

**Serve** as the Air Force focal point for keeping abreast of government and industry manpower/quality issues

**Develop** and manage the USAF-level manpower/quality training architecture

**Provide** operational contingency support to Hq. USAF

### STRUCTURE

Operations, Logistics, and Readiness Division  
Installations and Support Division  
Outsourcing and Privatization Division  
Programs Integration Division  
Systems Integration and Support Division  
Future Concepts Division

### PERSONNEL

Active duty .....	126
Officers .....	53
Enlisted.....	73
Reserve components.....	0
Civilians .....	84
CMEs .....	15
<b>Total .....</b>	<b>225</b>

### Air Force Civil Engineer Support Agency

**Headquarters** ..... Tyndall AFB, Fla.  
**Established** ..... Aug. 1, 1991  
**Commander** ..... Col. H. Dean Bartel

### MISSION, PURPOSE, OPERATIONS

**Provide** the best tools, practices, and professional support to maximize Air Force civil engineer capabilities in base and contingency operations

### STRUCTURE

Contingency Support Directorate  
Technical Support Directorate  
Operations Support Directorate

Field Support Directorate  
Executive support staff

## PERSONNEL

Active duty .....	94
Officers .....	24
Enlisted.....	70
Reserve components.....	2
ANG.....	1
AFRC.....	1
Civilians .....	116
<b>Total .....</b>	<b>212</b>

### Air Force Cost Analysis Agency

**Headquarters** ..... Arlington, Va.  
**Established** ..... Aug. 1, 1992  
**Commander** ..... Col. Ed Weeks

### MISSION, PURPOSE, OPERATIONS

**Develop** independent life-cycle cost estimates of major weapon and information systems

**Conduct** special cost reviews for the Air Force Secretariat and for other organizations as directed

**Research** emerging changes in technologies, acquisition priorities, and industry

**Develop** cost-estimation tools, techniques, methodologies, and databases

### STRUCTURE

Aircraft Division  
Automated Information Systems Division  
Command, Control, and Communications Division  
Missiles and Munitions Division  
Space Systems Division  
Technical Support Division  
Operations Division

### PERSONNEL

Active duty .....	27
Officers .....	26
Enlisted.....	1
Reserve components.....	0
Civilians .....	21
<b>Total .....</b>	<b>48</b>

### Air Force Flight Standards Agency

**Headquarters** ..... Andrews AFB, Md.  
**Established** ..... Oct. 1, 1991  
**Commander** ..... Col. Patrick F. Nolte

### MISSION, PURPOSE, OPERATIONS

**Develop**, standardize, evaluate, and certify USAF policy, procedures, and equipment for global flight operations and centrally manage the Air Force Air Traffic Control and Landing Systems

**Perform** worldwide flight inspection of airfields, navigation systems, and instrument approaches during combat, contingencies, and Joint Staff exercises

**Represent** the Secretary of the Air Force and Hq. USAF in FAA airspace management and air traffic control issues

**Represent** DoD on international airspace and air traffic control issues  
**Provide** flight standards and aeronautical services to develop USAF instrument requirements and training

**Certify** procedures and directives for cockpit display technologies and navigation systems

**Provide** USAF with air traffic control, airfield, functional management, operational evaluation of air traffic control systems, and airspace management procedures

**Lead** ATCALs coordination with FAA and military services

## STRUCTURE

USAF Representative to FAA, Washington  
Flight Inspection Center, Oklahoma City  
Airfield Operations Directorate, Andrews AFB, Md.  
Operations Directorate, Andrews AFB, Md.  
Resources and Requirements Directorate, Andrews AFB, Md.

## PERSONNEL

Active duty .....	148
Officers .....	77
Enlisted.....	71
Reserve components.....	4
ANG.....	0
AFRC.....	4
Civilians .....	28
<b>Total .....</b>	<b>180</b>

## EQUIPMENT

One C-21 Learjet  
One NC-21 Learjet

## Air Force Historical Research Agency

**Headquarters** ..... Maxwell AFB, Ala.  
**Established** ..... Sept. 12, 1949  
**Commander** ..... Col. William E. Mathis

## MISSION, PURPOSE, OPERATIONS

**Collect**, preserve, and manage the Air Force historical document collection

**Answer** requests for historical information

**Operate** research facilities for professional military education students, faculty, visiting scholars, and the general public

**Determine** the lineage and honors of Air Force organizations

**Maintain** official emblem records of Air Force organizations

**Verify** Air Force aerial victory credits

**Provide** manpower and historical support to preserve documents during contingency operations

**Prepare** historical data, analyses, and manuscripts to support the Air Staff and major commands

**Conduct** an oral history program

**Operate** a USAF-wide automated historical data system

## STRUCTURE

Information Systems Division  
Research Division

## PERSONNEL

Active duty .....	9
Officers .....	3
Enlisted.....	6
Reserve components.....	20
ANG.....	0
AFRC.....	20
Civilians .....	42
<b>Total .....</b>	<b>71</b>

## Air Force History Support Office

**Headquarters** ..... Washington  
**Established** ..... Sept. 30, 1994  
**Commander** ..... Col. Christine L. Jaremko

## MISSION, PURPOSE, OPERATIONS

**Research**, write, and publish books and other studies on the history of the Air Force

**Provide** historical support through the Air Force Historian to Hq. USAF **Record** and disseminate Air Force history to enable decision makers and planners to formulate strategy, plans, and doctrine to conduct operations; educate Air Force students at professional military schools; provide scholars with research and teaching materials;

and inform the public about the role of the Air Force and airpower in national security

## STRUCTURE

Analysis and Reference Division  
Products and Production Division  
Pentagon Support Office

## PERSONNEL

Active duty .....	5
Officers .....	3
Enlisted.....	2
Reserve components.....	3
ANG.....	0
AFRC.....	3
Civilians .....	26
<b>Total .....</b>	<b>34</b>

## NOTES

AFHSO was formerly the Center for Air Force History.

## Air Force Inspection Agency

**Headquarters** ..... Kirtland AFB, N.M.  
**Established** ..... Aug. 1, 1991  
**Commander** ..... Col. James C. Robertson III

## MISSION, PURPOSE, OPERATIONS

**Provide** Air Force leadership with objective and independent assessments of Air Force readiness, discipline, and management efficiency and effectiveness

**Recommend** improvements to existing Air Force processes, practices, and programs for fulfilling peacetime, contingency, and wartime missions

**Conduct** special reviews and inquiries as directed by the Air Force Secretary, Chief of Staff, and Inspector General

## STRUCTURE

Acquisition Inspection Directorate  
Field Operations Directorate  
Medical Inspection Directorate  
Operations Support and Development Directorate

## PERSONNEL

Active duty .....	111
Officers .....	87
Enlisted.....	24
Reserve components.....	0
Civilians .....	21
<b>Total .....</b>	<b>132</b>

## Air Force Legal Services Agency

**Headquarters** ..... Bolling AFB, D.C.  
**Established** ..... Sept. 1, 1991  
**Commander** ..... Col. Jerald D. Stubbs

## MISSION, PURPOSE, OPERATIONS

**Provide** Air Force commanders and personnel with specialized legal services: administering military justice to protect individual rights and ensure good order and discipline; preserving command freedom of action through robust defense of Air Force interests in civil litigation; providing programs to benefit the Air Force family; and supporting legal services worldwide with state-of-the-art, specialized information technology

## STRUCTURE

Air Force Court of Criminal Appeals  
Civil Law and Litigation Directorate  
    Commercial Litigation Division  
    Environmental Law and Litigation Division  
    General Claims Division

General Litigation Division  
 Legal Assistance Division  
 Tort Claims and Litigation Services Division  
 Judiciary Directorate  
 Appellate Defense Division  
 Clemency, Corrections, and Officer Review Division  
 Government Trial and Appellate Counsel Division  
 Military Justice Division  
 Trial Defense Division  
 Trial Judiciary Division  
 Legal Information Services Directorate

**PERSONNEL**

Active duty .....	397
Officers .....	275
Enlisted.....	122
Reserve components.....	87
ANG.....	0
AFRC.....	87
Civilians .....	124
<b>Total .....</b>	<b>608</b>

**Air Force Logistics Management Agency**

**Headquarters** ..... Maxwell AFB, Gunter Annex, Ala.  
**Established** ..... Sept. 30, 1975  
**Commander** ..... Col. Richard M. Bereit

**MISSION, PURPOSE, OPERATIONS**

**Develop**, analyze, test, evaluate, and recommend new or improved concepts, methods, systems, policies, and procedures to enhance logistics efficiency and effectiveness  
**Publish** the *Air Force Journal of Logistics*

**STRUCTURE**

Functional directorates  
 Contracting  
 Logistics Plans  
 Maintenance and Munitions  
 Supply  
 Transportation  
 Support directorates  
 Logistics Analysis  
 Plans and Programs

**PERSONNEL**

Active duty .....	60
Officers .....	43
Enlisted.....	17
Reserve components.....	0
Civilians .....	15
<b>Total .....</b>	<b>75</b>

**Air Force Medical Operations Agency**

**Headquarters** ..... Bolling AFB, D.C.  
**Established** ..... July 1, 1992  
**Commander** ..... Maj. Gen. Earl W. Mabry II

**MISSION, PURPOSE, OPERATIONS**

**Develop** policies and programs to improve aerospace medicine and preventive and clinical health care services to enhance the capabilities of the Air Force

**STRUCTURE**

Aerospace Medicine  
 Operational and Flight Medicine  
 Clinical and Biomedical Research and Development  
 Clinical Quality Management  
 Family Advocacy  
 Occupational and Environmental Health

Patient Administration  
 Preventive Medicine  
 USAF Radioisotope Committee Secretariat  
 Center of Excellence for Medical Multimedia  
 Office of Preventive Health Services and Assessments

**PERSONNEL**

Active duty .....	82
Officers.....	62
Enlisted.....	20
Reserve components.....	3
ANG.....	0
AFRC.....	3
Civilians .....	52
<b>Total .....</b>	<b>137</b>

**Air Force Medical Support Agency**

**Headquarters** ..... Brooks AFB, Texas  
**Established** ..... July 1, 1992  
**Commander** ..... Col. Sidney Brandler

**MISSION, PURPOSE, OPERATIONS**

**Improve** global performance and capability of the Medical Service in supporting combat forces and maintaining the health of beneficiaries  
**Serve** as the Air Force Surgeon General's focal point for policy development, strategies, plans, consultant services, and validated requirements dealing with facilities, supplies, equipment, acquisition, information systems, and resources

**STRUCTURE**

Directorate of Medical Support  
 Health Facilities Division  
 Medical Information Systems Division  
 Medical Logistics Division  
 Triservice Infrastructure Management Program Office  
 Medical Modernization and Planning

**PERSONNEL**

Active duty .....	36
Officers .....	31
Enlisted.....	5
Reserve components.....	0
Civilians .....	37
<b>Total .....</b>	<b>73</b>

**Air Force News Agency**

**Headquarters** ..... Kelly AFB, Texas  
**Established** ..... June 1, 1978  
**Commander** ..... Col. Harold J. Smarkola Jr.

**MISSION, PURPOSE, OPERATIONS**

**Support** the Secretary of the Air Force Office of Public Affairs by creating and delivering timely and credible products and services  
**Communicate** and broadcast news, information, and entertainment through print and electronic means  
**Operate** all USAF-managed Armed Forces Radio and Television Service outlets  
**Produce** news and feature stories on soldiers and airmen for release to civilian broadcast and print media

**STRUCTURE**

Air Force Broadcasting Service  
 Army and Air Force Hometown News Service  
 Air Force Internal Information

**PERSONNEL**

Active duty .....	354
Officers .....	23
Enlisted.....	331

Reserve components.....	35
ANG.....	0
AFRC.....	35
Civilians .....	135
<b>Total .....</b>	<b>524</b>

## Air Force Office of Special Investigations

**Headquarters** ..... Bolling AFB, D.C.  
**Established** ..... Aug. 1, 1948  
**Commander** ..... Brig. Gen. Francis X. Taylor

### MISSION, PURPOSE, OPERATIONS

**Provide** criminal investigative, counterintelligence information, and force-protection services to commanders

**Identify** and prevent criminal activity, including homicide, drug abuse, espionage, terrorism, and sabotage, and economic (major defense contractor fraud and local fraud), environmental, and other crimes that threaten Air Force and DoD resources

**Provide** force-protection assistance to deployed wings and units

### STRUCTURE

USAF Special Investigations Academy  
Seven regional offices  
Seven overseas squadrons  
154 detachments and operating locations

### PERSONNEL

Active duty .....	1,415
Officers .....	359
Enlisted.....	1,056
Reserve components.....	431
ANG.....	0
AFRC.....	431
Civilians .....	424
<b>Total .....</b>	<b>2,270</b>

## Air Force Operations Group

**Headquarters** ..... Washington  
**Established** ..... July 26, 1977  
**Commander** ..... Col. James S. Sheehan

### MISSION, PURPOSE, OPERATIONS

**Support** the Air Force Chief of Staff and Deputy Chief of Staff for Air and Space Operations for Air Force operational issues

**Maintain** a 24-hour watch on all current operations and process emergency messages

**Provide** facilities, policy, procedures, training, and staffing for the Hq. USAF Crisis Action Team during crises, contingencies, and exercises

**Develop** policy and coordinate USAF participation in memorial flyover events

**Coordinate** actions among USAF major commands, other field operating agencies, and direct reporting units in response to taskings from the Joint Chiefs of Staff and Hq. USAF leadership

**Provide** Air Force Chief of Staff and other Hq. USAF leaders with daily status of current Air Force operations

**Prepare** and provide weather data to the President, Secretary of Defense, Joint Chiefs of Staff, NMCC, Army Operations Center, and other federal agencies

### STRUCTURE

Command, Control, and Communications Division  
Current Operations Division  
CSAF Presentations Division  
Weather Operations Division  
Command, Control, Communications, and Computer Support Division

### PERSONNEL

Active duty .....	210
Officers .....	140

Enlisted.....	70
Reserve components.....	0
Civilians .....	9
<b>Total .....</b>	<b>219</b>

## Air Force Personnel Center

**Headquarters** ..... Randolph AFB, Texas  
**Established** ..... Oct. 1, 1995  
**Commander** ..... Maj. Gen. Susan L. Pamerleau

### MISSION, PURPOSE, OPERATIONS

**Provide** personnel operations service

### STRUCTURE

Assignments  
Mission Support  
Personnel Accountability  
Personnel Data Systems  
Personnel Programs Management  
Customer Assistance  
Civilian Personnel Operations  
Civilian Career Management

### PERSONNEL

Active duty .....	854
Officers .....	256
Enlisted.....	598
Reserve components.....	8
ANG.....	2
AFRC.....	6
Civilians .....	961
<b>Total .....</b>	<b>1,823</b>

### NOTES

AFPC was formerly the Air Force Military Personnel Center and the Air Force Civilian Personnel Management Center.

## Air Force Personnel Operations Agency

**Headquarters** ..... Washington  
**Established** ..... Aug. 15, 1993  
**Director** ..... Susan A. O'Neal

### MISSION, PURPOSE, OPERATIONS

**Execute** personnel programs and provide personnel support to Hq. USAF personnel in the Washington area

**Develop** and operate officer, enlisted, and civilian models and databases for management information

**Execute** the Air Force Civilian Employee Development program and training budgets

**Manage** the Air Force Civilian Relocation and Employee Inquiry/Complaint process

**Support** Deputy Chief of Staff, Personnel, computer operations

### STRUCTURE

Analysis Division  
Personnel Management Division  
Systems Plans and Services Division  
Work Force Appeals and Relations Division

### PERSONNEL

Active duty .....	39
Officers .....	23
Enlisted.....	16
Reserve components.....	0
Civilians .....	25
<b>Total .....</b>	<b>64</b>

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## Air Force Program Executive Office

**Headquarters** ..... Washington  
**Established** ..... November 1990  
**Air Force Acquisition Executive** ..... Arthur L. Money

### MISSION, PURPOSE, OPERATIONS

**Manage** and account for the execution of major and selected Air Force acquisition programs

### STRUCTURE

**Air Force Acquisition Executive  
Program Executive Officers:**

John M. Gilligan, Battle Management  
Brig. Gen. (sel.) Craig P. Weston, Warning, Surveillance, and Control  
Harry E. Schulte, Weapons  
Brent R. Collins, Space Programs  
Oscar Goldfarb, Joint Logistics Systems  
Brig. Gen. Richard V. Reynolds, Airlift and Trainer Programs  
Maj. Gen. Robert F. Raggio, Fighter and Bomber Programs  
Brig. Gen. Leslie P. Kenne, Joint Strike Fighter

**PERSONNEL** ..... 49

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## Air Force Real Estate Agency

**Headquarters** ..... Bolling AFB, D.C.  
**Established** ..... Aug. 1, 1991  
**Director** ..... William E. Edwards

### MISSION, PURPOSE, OPERATIONS

**Acquire**, manage, and dispose of real property worldwide for the Air Force

**Maintain** a complete land and facilities inventory

**Plan** and execute the Real Property Management program

**Provide** policy to assist USAF in complying with public laws and federal and DoD guidance

### PERSONNEL

Active duty ..... 6  
components ..... 0  
Civilians ..... 12  
**Total** ..... 12

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## Air Force Review Boards Agency

**Headquarters** ..... Andrews AFB, Md.  
**Established** ..... June 1, 1980  
**Director** ..... Joe G. Lineberger

### MISSION, PURPOSE, OPERATIONS

**Manage** military and civilian appellate processes for the Secretary of the Air Force

**Develop** overall policy and act for the Secretary of the Air Force in deciding individual cases before the boards

### STRUCTURE

Air Force Board for Correction of Military Records  
Air Force Civilian Appellate Review Office  
Air Force Personnel Council  
    Air Force Personnel Board  
    Board of Review  
    Clemency and Parole Board  
    Decorations Board  
    Discharge Review Board  
    DoD Civilian/Military Service Review Board  
    Physical Disability Appeal Board

## PERSONNEL

Active duty ..... 9  
    Officers ..... 3  
    Enlisted ..... 6  
Reserve components ..... 3  
    ANG ..... 1  
    AFRC ..... 2  
Civilians ..... 34  
**Total** ..... 46

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## Air Force Safety Center

**Headquarters** ..... Kirtland AFB, N.M.  
**Established** ..... Jan. 1, 1996  
**Director** ..... Maj. Gen. Francis C. Gideon Jr.

### MISSION, PURPOSE, OPERATIONS

**Execute** Air Force aviation, ground, weapons, space, and nuclear safety policies, plans, and programs

**Oversee** all USAF mishap-prevention programs, including nuclear weapons, ballistic missiles, remotely piloted vehicles, and satellites  
**Conduct** courses for USAF aircraft mishap investigators, chiefs of safety offices, and flight safety officers

**Contract** ground safety training for USAF personnel

**Investigate** and report on- and off-duty mishaps

**Oversee** major command mishap investigations and evaluate corrective actions for applicability and implementation USAF-wide

### STRUCTURE

Mission divisions  
    Aviation Safety  
    Ground Safety  
    Weapons, Space, and Nuclear Safety  
Support divisions  
    Data Operations and Analyses  
    Policy, Plans, and Programs  
    Public and Media Affairs  
    Staff Judge Advocate  
    Resources and Manpower

### PERSONNEL

Active duty ..... 81  
    Officers ..... 62  
    Enlisted ..... 19  
Reserve components ..... 3  
    ANG ..... 0  
    AFRC ..... 3  
Civilians ..... 59  
**Total** ..... 143

### NOTES

AFSC publishes *Flying Safety* and *Road and Rec* magazines and the *Nuclear Surety/Weapons Safety Journal*.

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## Air Force Services Agency

**Headquarters** ..... San Antonio  
**Established** ..... Feb. 5, 1991  
**Commander** ..... Col. Gary C. Bradham

### MISSION, PURPOSE, OPERATIONS

**Support** the bases, major commands, and Air Staff by providing technical assistance, fielding new initiatives, developing procedures, and managing selected central support functions to ensure successful agency programs

**Manage** Air Force nonappropriated central funds and operate central systems, such as banking, investments, purchasing, data flow, insurance, and benefit programs

### STRUCTURE

Base-level services managers

## PERSONNEL

Active duty .....	61
Officers .....	18
Enlisted.....	43
Reserve components.....	10
ANG.....	0
AFRC.....	10
Civilians .....	347
<b>Total .....</b>	<b>418</b>

### Air Force Studies and Analyses Agency

**Headquarters** ..... Washington  
**Established** ..... February 1991  
**Commander** ..... Col. Thomas L. Allen

## MISSION, PURPOSE, OPERATIONS

**Provide** analyses and simulation and modeling tools to support the assessment of force-structure options and acquisition decisions for the Secretary, Chief of Staff, and senior leadership of the Air Force  
**Aid** Air Force decision makers in addressing force-sizing and force-shaping issues, weapon systems employment, resource allocation, and arms reductions proposals  
**Support** and assess results of Title 10 wargaming activities, with particular emphasis on the application of air- and spacepower  
**Serve** as the configuration manager for a variety of simulation models used by the Air Force, other DoD agencies, and civilian contractors

## STRUCTURE

Senior Analysis Review Group  
Force Analysis Division  
Capabilities Assessment Division  
Resource Management Division

## PERSONNEL

Active duty .....	82
Officers .....	71
Enlisted.....	11
Reserve components.....	2
ANG.....	0
AFRC.....	2
Civilians .....	26
<b>Total .....</b>	<b>110</b>

### Air Force Technical Applications Center

**Headquarters** ..... Patrick AFB, Fla.  
**Established** ..... May 1, 1960  
**Commander** ..... Col. John T. Wigington III

## MISSION, PURPOSE, OPERATIONS

**Monitor** compliance with several international nuclear treaties, including the Limited Test Ban Treaty, Threshold Test Ban Treaty, and Peaceful Nuclear Explosion Treaty  
**Operate** and maintain a global network of subsurface, surface, airborne, and space-based sensors and analytical laboratories that provide national authorities with technical measurements with which to monitor foreign nuclear tests  
**Conduct** research and development of proliferation-detection technologies for all weapons of mass destruction  
**Expand** current monitoring capability to include the Comprehensive Test Ban Treaty upon its entry into force

## STRUCTURE

Headquarters and Analysis Center, Patrick AFB, Fla.  
McClellan Central Laboratory, Technical Operations Division, McClellan AFB, Calif.  
Seven operational sites/detachments worldwide

## PERSONNEL

Active duty .....	812
Officers .....	171
Enlisted.....	641
Reserve components.....	0
Civilians .....	171
<b>Total .....</b>	<b>983</b>

## EQUIPMENT

15 seismic arrays and 10 single-instrument locations consisting of seismometers and associated central terminals and workstations  
Six hydroacoustic recording locations  
More than 130 sensors on 36 satellites, with associated ground systems instrumentation and data-processing equipment  
Ground-based equipment to collect nuclear event debris  
Military and civilian laboratories that perform low-level radioactive sample analysis

### Air Force Weather Agency

**Headquarters** ..... Offutt AFB, Neb.  
**Established** ..... Oct. 15, 1997  
**Commander** ..... Col. John L. Hayes

## MISSION, PURPOSE, OPERATIONS

**Provide** centralized weather, climatological, and combat-applications support to the Air Force and Army  
**Render** technical advice, develop procedures, and field systems for the integrated weather support system

## STRUCTURE

Air Force Combat Climatology Center, Scott AFB, Ill.  
Air Force Combat Weather Center, Hurlburt Field, Fla.

## PERSONNEL

Active duty .....	838
Officers .....	166
Enlisted.....	672
Reserve components.....	8
ANG.....	0
AFRC.....	8
Civilians .....	182
<b>Total .....</b>	<b>1,028</b>

## NOTES

Formerly Air Weather Service, established on July 1, 1937.

### Air Intelligence Agency

**Headquarters** ..... Kelly AFB, Texas  
**Established** ..... Oct. 1, 1993  
**Commander** ..... Brig. Gen. James E. Miller Jr.

## MISSION, PURPOSE, OPERATIONS

**Provide** direct intelligence, security, electronic combat, foreign-technology, and treaty-monitoring support to national decision makers and field air component commanders  
**Develop** principles and doctrines of information superiority for application in future warfare  
**Provide** combat commanders with data enabling them to decide when to exploit, jam, deceive, or destroy hostile military communications  
**Provide** scientific-technical intelligence support  
**Provide** tailored intelligence assessments in support of Air Staff planning and policy formulation  
**Conduct** USAF Sensitive Compartmented Information security functions  
**Assist** Air Force components in the development of concepts, exercises, and employment of agency assets to support low-intensity conflict and special operations

## EQUIPMENT

Worldwide communications equipment  
Two AN/FLR-9 antennas located in Alaska and Japan

## FORCE STRUCTURE

Air Force Information Warfare Center, Kelly AFB, Texas  
National Air Intelligence Center, Wright-Patterson AFB, Ohio  
67th Intelligence Wing, Kelly AFB, Texas  
26th Intelligence Group, Vogelweh, Germany  
67th Intelligence Group, Kelly AFB, Texas  
480th Intelligence Group, Langley AFB, Va.  
497th Intelligence Group, Bolling AFB, D.C.  
544th Intelligence Group, Peterson AFB, Colo.  
692d Intelligence Group, Hickam AFB, Hawaii  
694th Intelligence Group, Ft. Meade, Md.  
Intelligence Systems Group, Kelly AFB, Texas

## PERSONNEL

Active duty .....	11,522
Officers.....	1,564
Enlisted.....	9,958
Reserve components.....	2,248
ANG.....	187
AFRC.....	2,061
Civilians .....	2,014
<b>Total .....</b>	<b>15,784</b>

## OPERATIONAL ACTIVITY

Provide Comfort (northern Iraq), Southern Watch (southern Iraq), Support/Uphold Democracy (Haiti), Joint Endeavor/Decisive Edge (multiple locations)

## NOTES

AIA was formed by integrating personnel and missions of the former Air Force Intelligence Command and Air Force Intelligence Support Agency and elements of Air Combat Command. The agency reports directly to the Deputy Chief of Staff for Operations. In 1996, the agency supported more than 50 worldwide, Joint, unified, and specified command-sponsored exercises. The AIA commander also serves as director of the Joint Command and Control Warfare Center.

## Joint Combat Rescue Agency

**Headquarters** ..... Langley AFB, Va.  
**Established** ..... Nov. 29, 1996  
**Commander** ..... Col. Denver L. Pletcher

## MISSION, PURPOSE, OPERATIONS

**Enhance** the nation's ability to recover distressed personnel during wartime or contingency operations by working to ensure a credible combat search and rescue capability

**Provide** CSAR functional expertise to DoD components and assist them in implementing OSD CSAR policy and directives

**Advise** the unified combatant commanders and military services concerning CSAR training, planning, and operations

**Recommend** CSAR doctrine, procedures, capabilities, and improvements to the Secretary of Defense and the Chairman of the Joint Chiefs of Staff and ensure integration into the DoD Personnel Recovery Program

**Address** CSAR procedures, training, and equipment standards to ensure interoperability of CSAR assets

## STRUCTURE

Plans Division  
Interoperability Division  
Operations and Training Division

## PERSONNEL

Active duty .....	12
Officers .....	9
Enlisted.....	3

Reserve components.....	0
Civilians .....	2
<b>Total .....</b>	<b>14</b>

## Joint Services Survival, Evasion, Resistance, and Escape Agency

**Headquarters** ..... Ft. Belvoir, Va.  
**Established** ..... Nov. 15, 1991  
**Commander** ..... Col. John C. Chapman Jr.

## MISSION, PURPOSE, OPERATIONS

**Serve** as Office of the Secretary of Defense executive agent for DoD Code of Conduct/SERE training and DoD's Operational Evasion, Escape, and Recovery program

**Serve** as Chairman of the Joint Chiefs of Staff executive agent of office of primary responsibility for Joint Evasion and Recovery and operational POW/MIA matters

**Develop** evasion and recovery doctrine, area SERE contingency guides, evasion charts, blood chits, survival equipment, training programs and films, SERE aids for use by Joint commands in regional and counterdrug operations, and repatriation guidelines for the CINCs and services

## STRUCTURE

Operations Support Division  
Information Division  
SERE Training Division  
Special Training Division  
Mission Support Division  
Requirements Division  
Three operating locations and a CINC liaison

## PERSONNEL

Active duty .....	31
Officers .....	6
Enlisted.....	25
Reserve components.....	7
ANG.....	0
AFRC.....	7
Civilians .....	82
<b>Total .....</b>	<b>120</b>

## FACILITIES

Four buildings at Ft. Belvoir, Va.  
Operating locations in Virginia, Washington, and Florida

## NOTES

In 1997, the Joint Services SERE Agency provided assistance to operational units in South Korea, Bosnia, Europe, southwest Asia, Latin America, and South America. JSSA advised the Joint Staff, OSD, combatant commanders, and non-DoD government agencies on technical, training, and operational matters related to SERE, including the development and publication of a new Personnel Recovery DoD Directive and Operational Guidance. JSSA helped develop a future Combat Survivor/Evader Locator radio for DoD's operational forces. JSSA trained high-risk-of-capture personnel worldwide, using both in-resident training and mobile training teams. JSSA also assisted the services to improve SERE training and operational exercises for all high-risk-of-capture operators in DoD.



# USAF Almanac

## Direct Reporting Units

A direct reporting unit (DRU) is a subdivision of the Air Force, directly subordinate to Hq. USAF, separate from any major command or field operating agency because of a unique mission, legal requirements, or other factors. DRUs have the same administrative and organizational responsibilities as major commands.

### Air Force Communications and Information Center

**Headquarters** ..... Washington  
**Established** ..... April 1, 1997  
**Commander** ..... Lt. Gen. William J. Donahue

#### MISSION, PURPOSE, OPERATIONS

**Apply** information technology to the mission and business processes of the Air Force

**Lead** Air Force efforts to develop, implement, and enforce system architectures for communications and information systems

**Oversee** implementation of designated Air Force-wide systems

**Manage** resources of the communications and information community and Air Force radio frequency spectrum requirements and access

**Provide** communications and information services to the Air Staff, Secretariat, and selected elements of the Joint Staff and Office of the Secretary of Defense, as well as staff support to the Air Force's chief information officer

**Ensure** through its subordinate units that information technology systems are integrated and interoperable

**Develop** technical standards and solutions that meet customers' needs

#### STRUCTURE

Air Force Pentagon Communications Agency, Washington  
 Air Force Communications Agency, Scott AFB, Ill.  
 Air Force Frequency Management Agency, Arlington, Va.

#### PERSONNEL

Active duty .....	64
Officers .....	50
Enlisted.....	14
Reserve components.....	2
ANG.....	1
AFRC.....	1
Civilians .....	57
<b>Total</b> .....	<b>123</b>

### Air Force Doctrine Center

**Headquarters** ..... Maxwell AFB, Ala.  
**Established** ..... Feb. 24, 1997  
**Commander** ..... Maj. Gen. Ronald E. Keys

#### MISSION, PURPOSE, OPERATIONS

**Develop** and publish basic and operational doctrine for the Air Force  
**Provide** Air Force input into Joint and multinational doctrine development

**Advocate** doctrinally correct representation of air- and spacepower in service and Joint campaign models and exercise scenarios

**Collect** and maintain inputs from exercises and operations for Air Force lessons learned

**Participate** in the development and investigation of future operational concepts, technologies, and strategies

**Maintain** awareness of future Air Force planning

#### STRUCTURE

Det. 1, Langley AFB, Va.  
 OL, Ft. Bliss, Texas  
 OL, Ft. Knox, Ky.  
 OL, Ft. Sill, Okla.  
 OL, Ft. Benning, Ga.  
 OL, Ft. Rucker, Ala.  
 OL, Ft. Leavenworth, Kan.  
 Air Force Liaison, Washington

#### PERSONNEL

Active duty .....	86
Officers.....	79
Enlisted.....	7
Reserve components.....	0
Civilians .....	10
<b>Total</b> .....	<b>96</b>

### Air Force Operational Test and Evaluation Center

**Headquarters** ..... Kirtland AFB, N.M.  
**Established** ..... Jan. 1, 1974  
**Commander** ..... Maj. Gen. Jeffrey G. Cliver

#### MISSION, PURPOSE, OPERATIONS

**Plan** and conduct impartial and responsive operational testing and evaluation of Air Force and other DoD systems to enhance mission effectiveness and suitability

#### STRUCTURE

Det. 2, Eglin AFB, Fla.  
 Det. 4, Peterson AFB, Colo.  
 Det. 5, Edwards AFB, Calif.

#### PERSONNEL

Active duty .....	544
Officers .....	371
Enlisted.....	173
Reserve components.....	0
Civilians .....	191
<b>Total</b> .....	<b>735</b>

## NOTES

The center is conducting tests that involve the B-2 stealth bomber, Cheyenne Mountain upgrades, Joint Surveillance and Target Attack Radar System aircraft, Sensor Fuzed Weapons, and numerous command-and-control systems.

## Air Force Security Forces Center

**Headquarters** ..... Lackland AFB, Texas  
**Established** ..... March 17, 1997  
**Commander** ..... Brig. Gen. Richard A. Coleman Jr.

## MISSION, PURPOSE, OPERATIONS

**Develop** Air Force Security Forces guidance, policy, and training requirements to safeguard and protect personnel and resources  
**Prepare** guidance on air base defense operations and Security Force continuation training; mission related resource security and law enforcement operations; resource protection; and anti-terrorism  
**Develop** and implement base-level and combat arms training and ground combat weapons maintenance programs  
**Assist** in planning, allocating, and evaluating Security Force resources, equipment, and future technology requirements  
**Manage** USAF corrections program and activities; DoD military working dog activities; and Air Force Security Force contingency requirement taskings

## STRUCTURE

Corrections Division  
Operations Division  
Force Protection Division  
Force Protection Battlelab  
820th Security Forces Group

## PERSONNEL

Active duty ..... 94  
    Officers ..... 28  
    Enlisted ..... 66  
Reserve components ..... 10  
    ANG ..... 1  
    AFRC ..... 9  
Civilians ..... 8  
**Total** ..... 112

## FACILITIES

Det. 1, US Disciplinary Barracks, Ft. Leavenworth, Kan.  
Det. 2, Naval Consolidated Brig, NAS Miramar, Calif.  
Det. 3, Naval Consolidated Brig, Charleston Naval Weapons Center, S.C.

## NOTES

Air Force Security Police Agency was redesignated Air Force Security Forces Center, a new DRU, March 17, 1997.

## US Air Force Academy

**Headquarters** ..... Colorado Springs, Colo.  
**Established** ..... April 1, 1954  
**Superintendent** ..... Lt. Gen. Tad J. Oelstrom

## MISSION, PURPOSE, OPERATIONS

**Develop** and inspire air and space leaders with a vision for tomorrow  
**Produce** dedicated Air Force officers and leaders  
**Instill** leadership through academics, military training, athletic conditioning, and character development

## STRUCTURE

The cadet student body is designated the Cadet Wing. The wing is composed of four groups consisting of 10 squadrons each, with about 100 cadets assigned to a squadron. Each squadron consists of members of all four classes.

## PERSONNEL

Active duty ..... 2,306  
    Officers ..... 1,061  
    Enlisted ..... 1,245  
Reserve components ..... 0  
Cadets ..... 4,061  
Civilians ..... 1,822  
**Total** ..... 8,189

## EQUIPMENT

93 aircraft (T-3A aerobatics trainers; T-41D basic trainers; UV-18 jump planes; ASK-21 sailplanes; Cessna 150s; TG-3 and TG-4 gliders; and TG-7A and TG-11A motorized gliders)

## FACILITIES

18,325-acre site  
Three parallel runways  
One crosswind runway  
One sailplane landing area  
Two auxiliary airfields

## NOTES

Cadets complete four years of study for a bachelor of science degree, choosing from 29 different academic majors. Four primary areas of military development are stressed in military art and science, theoretical and applied leadership experiences, aviation science and airmanship programs, and military training.

## 11th Wing

**Headquarters** ..... Bolling AFB, D.C.  
**Established** ..... July 15, 1994  
**Commander** ..... Brig. Gen. (sel.) Peter U. Sutton

## MISSION, PURPOSE, OPERATIONS

**Provide** administrative and ceremonial support to Air Force members in the National Capital Region, all 50 states, and more than 96 countries  
**Provide** administrative support to more than 25,000 people assigned to the 11th Wing, Hq. USAF, and other Joint military entities  
**Support** the President, Secretary of the Air Force, and Air Force Chief of Staff via the United States Air Force Band and Honor Guard  
**Provide** personnel, operations, comptroller, accounting and finance, and recreation services for wing assets, including the day-to-day operations of Bolling AFB  
**Manage** physical, personal, electronic, and information security within the Pentagon

## STRUCTURE

Objective wing with Staff, Operations, Support, Logistics, and Medical Groups

## PERSONNEL

Active duty ..... 1,395  
    Officers ..... 166  
    Enlisted ..... 1,229  
Reserve components ..... 0  
Civilians ..... 1,180  
**Total** ..... 2,575